

UofA

UNIVERSITY OF ARKANSAS

2013

FOR THE FISCAL YEAR ENDING JUNE 30, 2013

BUDGET

ARKANSAS ARCHEOLOGICAL SURVEY

CRIMINAL JUSTICE INSTITUTE

DIVISION OF AGRICULTURE

FAYETTEVILLE CAMPUS

FORT SMITH CAMPUS

LITTLE ROCK CAMPUS

MEDICAL SCIENCES CAMPUS

ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS CAMPUS

CLINTON SCHOOL OF PUBLIC SERVICE

SYSTEM ADMINISTRATION

MONTICELLO CAMPUS

PINE BLUFF CAMPUS

BATESVILLE CAMPUS

COSSATOT CAMPUS

HOPE CAMPUS

MORRILTON CAMPUS

PHILLIPS CAMPUS

UNIVERSITY OF ARKANSAS SYSTEM OPERATING BUDGET FOR THE FISCAL YEAR ENDING JUNE 30, 2013

This budget document, prepared for the University of Arkansas Board of Trustees, contains the operating budget information for all components of the University System. This budget information is segmented into seven exhibits. These exhibits are outlined below:

Exhibit A: The Executive Budget Summary outlines the major budget assumptions for anticipated revenues and expenditures for the fiscal year ending June 30, 2013, and is prepared by the Chancellors, the Vice President for Agriculture, the Director of Archeological Survey, the Director of Criminal Justice Institute, the Director of School for Mathematics, Sciences and the Arts, and the Dean of Clinton School of Public Service.

Exhibit B: A Summary of Budgeted Educational & General Fund Revenues for the current year and the upcoming fiscal year, as well as Actual Revenues for the previous year.

Exhibit B-1: A Summary of Budgeted Educational & General Fund Expenditures for the current year and the upcoming fiscal year, as well as Actual Expenditures for the previous year.

Exhibit B-2: A Breakdown of Budget Educational & General Fund Expenditures into the categories of "Salaries and Wages", "Fringe Benefits", "Maintenance and Operations", "Debt Service", "Scholarships and Awards", "Contingency Funds", and "Transfers".

Exhibit C: A Summary of Budgeted Auxiliary Fund Revenues for the current year and the upcoming fiscal year, as well as Actual Revenues for the previous year.

Exhibit C-1: A Summary of Budgeted Auxiliary Fund Expenditures for the current year and the upcoming fiscal year, as well as Actual Expenditures for the previous year.

Exhibit C-2: A Breakdown of Budget Auxiliary Expenditures into the categories of "Salaries and Wages", "Fringe Benefits", "Maintenance and Operations", "Debt Service", "Scholarships and Awards", "Contingency Funds", and "Transfers".

**ARKANSAS ARCHEOLOGICAL SURVEY
BUDGET DISCUSSION FY 2012-2013**

INTRODUCTION

The Arkansas Archeological Survey, an independent unit of the University of Arkansas System, operates a statewide program of archeological research, public service, and public education. Eleven research stations are strategically distributed across the state. The Coordinating Office is located in Fayetteville.

Archeologists at the eleven research stations conduct basic archeological research and provide assistance to citizens of Arkansas and to state and federal agencies. Eight research stations are located on university campuses (UAF, UAPB, UAM, UAFS, WRI, HSU, ASU, and SAU). Research stations are also located at Toltec Mounds Archeological State Park, Parkin Archeological State Park, and the City of Blytheville. The Survey's Coordinating Office in Fayetteville houses the administrative offices, the State Archeologist's office, the Registrar's office, Computer Services, Sponsored Research Program, and the Publications Office. Survey administrative staff includes the Director, the Assistant Director for Financial Affairs, an administrative secretary, and an accounting technician. The Survey has 43 employees statewide.

BUDGET CONSIDERATIONS

Salaries: No salary increases will be given to any of the Survey's 43 employees in FY13.

Maintenance: \$309,588 is allocated for basic expenditures such as utilities and maintenance of the Arkansas Archeological Survey Building in Fayetteville, vehicle insurance, travel, supplies, and other expenses. This is less than what was budgeted in FY12. Travel and equipment expenses will be reduced in FY13.

DISCUSSION

Despite the lack of funds for permanent salary increases, Survey personnel are extremely grateful for continuing appropriations in these uncertain economic times. In other words, they are very grateful to have a job doing what they love. Colleagues in other states are envious of our situation. Survey employees are extremely dedicated and despite the lack of funds for salary increases they will continue to provide services to the people of Arkansas.

SUMMARY

The Arkansas Archeological Survey continues to operate a nationally recognized program in archeological research, public education, and public service. The Survey accomplishes much of its mission by working closely with the Arkansas Archeological Society, a statewide amateur organization. The Survey works cooperatively with the Department of Arkansas Heritage, Arkansas State Parks and Tourism, and the Arkansas Highway and Transportation Department. In addition, the Survey provides essential services and expertise to many of the Indian tribes that formally resided in Arkansas. These are the Quapaw, Osage, Caddo, Tunica, Choctaw, and Cherokee nations.

The Survey has a national and international reputation as a pioneer in the use of near-surface remote sensing equipment. These technologies allow one to “see” under the ground and detect the buried remains of prehistoric palisades, houses, hearths, and graves. These technologies are also used to locate unmarked graves in contemporary cemeteries. The Survey provides these services to the FBI and state and local law enforcement personnel as requested. The Survey receives more requests for remote sensing than can be provided with the current resources.

The Survey’s cooperative program with the Arkansas Archeological Society provides amateurs with an opportunity to participate in state-of-the-art archeological projects in all corners of the state. The Survey is nationally recognized for allowing amateurs to fully participate in its activities.

University of Arkansas - Arkansas Archeological Survey
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
State Appropriations						
Category A	2,292,034	88.75%	2,327,380	93.75%	2,327,380	92.37%
Category B	35,346	1.37%		0.00%		0.00%
Educational Excellence	119,985	4.65%	125,080	5.04%	127,668	5.07%
Total State Appropriations	2,447,365	94.77%	2,452,460	98.79%	2,455,048	97.43%
ARRA Funds	75,688	2.93%				
Other Sources						
Other Local Income	32,550	1.26%	30,000	1.21%	35,000	1.39%
Reserve Fund	26,863	1.04%			29,700	1.18%
Total Educational and General	2,582,466	100.00%	2,482,460	100.00%	2,519,748	100.00%

University of Arkansas - Arkansas Archeological Survey
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Research, Public Service & Teaching	2,561,283	99.18%	2,452,460	98.79%	2,499,748	99.21%
Other	21,183	0.82%	30,000	1.21%	20,000	0.79%
Reserve Fund		0.00%		0.00%		0.00%
Total Educational and General	2,582,466	100.00%	2,482,460	100.00%	2,519,748	100.00%

University of Arkansas - Arkansas Archeological Survey
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Research, Public Service & Teaching	1,686,035	504,125	309,588					2,499,748
Other			20,000					20,000
Total Expenditures	1,686,035	504,125	329,588	-	-	-	-	2,519,748

Exhibit A

CRIMINAL JUSTICE INSTITUTE BUDGET SUMMARY FOR THE FISCAL YEAR ENDING JUNE 30, 2013

MISSION:

The Criminal Justice Institute (CJI) is an educational entity that provides education and training programs and services designed to enhance the performance of Arkansas law enforcement professionals. As a division of the University of Arkansas System, the Institute delivers advanced education and training in progressive areas of criminal justice including law enforcement leadership and management, forensic sciences, computer applications, traffic safety, illicit drug investigations, and school safety. CJI is committed to designing, enhancing, and implementing curricula that meet the unique and dynamic challenges of Arkansas law enforcement professionals, particularly those who serve rural communities. Utilizing distance learning strategies and through collaboration with 22 other Arkansas higher education institutions, CJI works diligently to ensure accessibility of education and training for law enforcement professionals throughout the State.

ESTIMATED REVENUES:

Total revenues for fiscal year 2013 are projected to be \$2,496,795. This amount represents state general revenues of \$1,825,769 (RSA category A) and other revenues consisting of estimated indirect cost recovery of \$521,026 and special state asset forfeiture funds of \$150,000.

BUDGET ALLOCATIONS:

Salaries, Wages and Fringe Benefits are budgeted at 58.57% of the total budget. Funds for merit increases are not included in the budget for this fiscal year.

Maintenance and Operations are budgeted at 41.43% of estimated revenues. No funds are budgeted for capital outlay expenditures.

Criminal Justice Institute
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
State Appropriations						
Category A	1,798,041	71.54%	1,825,769	73.12%	1,825,769	73.12%
Category B	27,728	1.10%		0.00%		0.00%
Total State Appropriations	1,825,769	72.64%	1,825,769	73.12%	1,825,769	73.12%
ARRA Funds	22,423	0.89%				
Other Sources	665,186	26.47%	671,026	26.88%	671,026	26.88%
Budgeted Fund Balance		0.00%		0.00%		0.00%
Total Educational and General	2,513,378	100.00%	2,496,795	100.00%	2,496,795	100.00%

Criminal Justice Institute
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Public Service	2,281,278	92.95%	2,496,795	100.00%	2,496,795	100.00%
E & G Non-Mandatory Transfers Transfer to Plant Fund	172,951	7.05%		0.00%		0.00%
Contingency Fund		0.00%		0.00%		0.00%
Total Educational and General	2,454,229	100.00%	2,496,795	100.00%	2,496,795	100.00%

Criminal Justice Institute
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Public Service	1,133,897	328,521	1,034,377					2,496,795
E & G Non-Mandatory Transfers								
Transfer to Plant Fund								-
Contingency Fund								-
Total Educational and General	1,133,897	328,521	1,034,377		-	-	-	2,496,795

EXECUTIVE SUMMARY
UNIVERSITY OF ARKANSAS DIVISION OF AGRICULTURE
For the Budget Year Ending June 30, 2013

Mission and Organization:

The Division of Agriculture of the University of Arkansas System is unique in the overall scheme of higher education in Arkansas. It is composed of the Agricultural Experiment Station and the Cooperative Extension Service and has the basic mission of discovery of knowledge through research and helping Arkansans put that knowledge to work in their daily lives through extension education. Through its programs, the Division reaches out into all 75 counties and touches nearly every citizen in the state.

The Agricultural Experiment Station is the primary research support agency for Arkansas farmers, food processors and related industries. Research topics include issues that impact the families, communities and natural resources associated with Arkansas agriculture and related enterprises. The Station is composed of 24 organizational units: 11 academic departments on the Fayetteville campus, the forestry program at UA-Monticello, the cooperative UA/ASU program at Arkansas State University, Jonesboro, 5 research and extension centers, and 7 branch stations. Additionally, the Veterinary Diagnostic Lab is part of the Division of Agriculture, Agricultural Experiment Station.

The Cooperative Extension Service carries out the public service portion of the land-grant mission of the Division of Agriculture, providing life-long learning opportunities to meet the needs of Arkansas citizens at the local level. Extension offers education in the areas of agriculture and family and consumer sciences, including health and wellness, aging, family life, family and consumer economics, nutrition and food safety, and leadership. Extension also plays a major role in promoting opportunities for Arkansas youth through its 100+ year old Arkansas 4-H program. Additionally, the Cooperative Extension Service provides community and economic development and policy research and education programs throughout the state. Important units supporting these efforts include the Public Policy Center and Arkansas Procurement Assistance Center (APAC).

Revenues:

The Division receives the majority of its revenue from State and Federal Appropriations, County Appropriations, and Other Income, including Sales and Services. For FY13, State Appropriations General Revenue and Educational Excellence (EETF) comprise approximately 75% of the unrestricted budgeted operating funds. Approximately 12% of the Division's unrestricted funds are federal capacity funds that it receives through the Land Grant University partnership with USDA. County Appropriations comprise slightly over 3% of the total Division budgeted revenue, while Other Income, including Sales and Services, comprises slightly over 9%.

Budget Allocations:

The 2013 Division budget is effectively flat with only a 1.38% increase over the 2012 budget. This small increase is almost exclusively allocated to increases in budgeted Salaries and Fringe Benefits, with the majority attributable to anticipated increases in Fringe Benefits. Salaries and Fringe Benefits collectively comprise 80% of the total Division budgeted expenditures.

Given the issues with the federal budget situation, it is uncertain at this point what level of federal funds the Division will receive in the next fiscal year.

All throughout the year, the Division will monitor the actual activity of revenue and expenditures and make additional management decisions deemed appropriate to ensure our budget is balanced.

Mark J. Cochran
Vice President for Agriculture

University of Arkansas Division of Agriculture
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
State Appropriations						
Category A	62,920,138	69.74%	62,800,138	70.00%	62,800,138	69.05%
Category B	0	0.00%	0	0.00%	0	0.00%
Educational Excellence	4,988,366	5.53%	5,200,192	5.80%	5,307,780	5.84%
Total State Appropriations	67,908,504	75.27%	68,000,330	75.80%	68,107,918	74.88%
ARRA Funds	1,281,178	1.42%	0	0.00%	0	0.00%
Other Sources						
Federal Appropriations	8,891,792	9.86%	10,510,005	11.72%	10,996,156	12.09%
County Appropriations	2,916,256	3.23%	2,601,310	2.90%	2,950,000	3.24%
Other Income	8,526,207	9.45%	8,100,000	9.03%	8,400,000	9.24%
Other Sources	20,334,255	22.54%	21,211,315	23.64%	22,346,156	24.57%
Total Educational and General	89,523,937	99.23%	89,211,645	99.44%	90,454,074	99.45%
Transfers from UAF/Other Sources	691,309	0.77%	500,000	0.56%	500,000	0.55%
Budgeted Fund Balance						
Total Educational and General	90,215,246	100.00%	89,711,645	100.00%	90,954,074	100.00%

University of Arkansas Division of Agriculture
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Research	41,277,067	48.36%	44,467,083	49.57%	45,200,322	49.70%
Public Service	40,949,510	47.98%	42,994,562	47.93%	44,503,752	48.93%
Mandatory Transfers for CostShare	10,813	0.01%	0	0.00%	50,000	0.05%
E & G Non-Mandatory Transfers						
Transfer to Plant Fund	3,115,484	3.65%	2,250,000	2.51%	1,200,000	1.32%
Contingency Fund		0.00%	0	0.00%	0	0.00%
Total Educational and General	85,352,874	100.00%	89,711,645	100.00%	90,954,074	100.00%

University of Arkansas Division of Agriculture
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Research	26,990,088	8,315,536	9,894,698					45,200,322
Public Service	28,100,000	9,403,752	7,000,000					44,503,752
Mandatory Transfers for CostShare							50,000	50,000
E & G Non-Mandatory Transfers Transfer to Plant Fund							1,200,000	1,200,000
Contingency Fund								-
Total Educational and General	55,090,088	17,719,288	16,894,698	-	-	-	1,250,000	90,954,074

**UNIVERSITY OF ARKANSAS
FY13 OPERATING BUDGET
EXECUTIVE SUMMARY**

The most important factor influencing budget recommendations of the University of Arkansas was the compounding effect of little or no state appropriation increase since FY08. This is six years of essentially flat State Appropriations. The FY13 State Appropriations is anticipated to increase by 1.30% over the actual appropriation in FY08. Somewhat over half of this increase is expected to occur with the FY13 State Appropriation increase over FY12. The five year State Appropriation total increase being less than 1% is not going to be offset by the approximately 0.8% increase from FY12 to FY13. State Appropriations made up about 40% of the Educational and General (E&G) FY12 Budget while Tuition and Fees made up about 52%. The State Appropriation is well below any measure of inflation over this six-year time span. This drives the tuition increase to be greater than inflation to have the total E&G budget increase at approximately inflation. A 4.3% tuition increase was requested and approved by the Board of Trustees and is only modestly above expected inflation. Fees such as the Facility Fee are dedicated to reducing deferred maintenance and providing adequate classrooms and teaching labs. Dedicated fees are not available to meet general inflation and general critical needs.

The revenue growth from the increase in tuition and State appropriation is about 4%. Growth in enrollment provides significant new revenue that not only is allocated to meet enrollment growth requirements but also provides the University with additional resources to actually make it possible to meet the non-growth critical needs of the University.

Through a combination of revenue from enrollment growth between FY11 and FY12 not in the FY12 budget, the tuition increase, and the relatively small increase in appropriations, the University expects to meet critical needs during the coming year. Both the Educational and General Operating Budget and the Auxiliary Operating Budget are discussed and incorporated into the Institutional Operating Budget.

EXPECTED EDUCATIONAL AND GENERAL REVENUE

This budget is submitted on May 24, 2012, based on the official state revenue forecast for FY13. Comparisons to the 3rd Quarter of FY12 are made using the current official state forecast for state revenues for FY12. The FY13 budget estimates for Revenue Stabilization Act (RSA) funding are projected to be \$113,343,663. This is a increase of \$837,113 or 0.7% in State General Revenue for the Fayetteville Campus from the current FY12 State RSA funding level of \$112,506,550. State appropriations for FY13 currently authorize \$8,980,814 from the Educational Excellence Trust Fund (EETF) for a 2.1% increase from the FY12 current EETF base of \$8,798,773. The FY13 expected increase in state appropriations from state revenues (RSA + EETF) is \$1,019,154 or a 0.8% increase in total state appropriations. The EETF appropriation increase projection came late in the budget process and has been budgeted as a contingency. Contingency funds

will be used for one-time needs or to fill critical ongoing budget gaps.

In FY08 the University received the largest annual increase in state appropriations since 1989. In contrast, FY13 will be the sixth consecutive year with negative or small State Appropriation increases.

The FY13 Budget is built on a general 4.3% tuition increase for undergraduate, graduate, or law school enrollment for residents or non-residents. Mandatory fees are designated for specific purposes and are not available for general budget considerations. For example, the Facility Fee will be increased from \$8 to \$10 per credit hour of enrollment. Mandatory fee increases result in the total increase in tuition and mandatory fees for resident undergraduates of 5.28%. Tuition for Arkansas residents for remedial courses mirrors the out-of-district rate charged by Northwest Arkansas Community College.

FY13 budgets could possibly include revenues from the FY13 projected on-campus enrollment change. However, such enrollment changes other than for freshmen have been difficult to predict in previous years so that a good projection for FY13 has not been possible. The FY13 budget is built on the enrollment achieved in FY12. Remaining revenues from FY13 enrollment changes will be budgeted in contingency reserves as they are achieved and used as described above.

The budgeted revenue increase from tuition rate changes alone is \$5,425,385. The budgeted revenue increase from state appropriation is \$1,019,154 for a combined total of \$6,444,539 or 2.5% of FY12 E&G. Additional revenues from increases in the differential tuition rates, a new fee charged to the Non-Resident Tuition Assistant Recipients and a small amount from other sources is \$3,082,986 or 1.2% of FY12 E&G. Enrollment growth provides significant additional revenues of \$12,552,879 or 4.8% of FY12 E&G. Thus it is clear that the revenue increase from growth contributes more than all other revenue increases combined to the total revenue increase of \$22,080,404.

Institutional allocations using the available funds of \$22,080,404 for FY13 :

Non-classified salary increase (including promotion & equity)	4,928,653
Costs of meeting enrollment growth course demand	4,392,213
New Faculty (93.35%) and GA's (6.65%)	2,410,241
Contingency	2,161,464
Fringe Benefits	1,400,114
Utilities	1,097,921
Scholarships	983,059
Infrastructure costs in meeting enrollment growth demands	580,801
Retention of Staff and Students	574,133
Academic Computing Support	541,452
New Facilities Operational Costs	498,940
Distribution of Differential Tuition	455,889
Research and Economic Development Support	267,666
Compliance	263,013
Senior Walk	250,000
Academic Advisors	227,325
Miscellaneous (\$225,000 maximum per item)	1,047,520
Total Allocations for FY13	22,080,404

Faculty salaries are the highest priority and are included in the 3% merit pool for non-classified employees. Additional promotion increments, promotion equity, other equity, and retention pools specifically targeted to faculty are estimated to increase the pool by 0.75% for faculty. Classified staff employees are not budgeted to receive an increase as that has not been authorized by the State and if any increase is authorized during the fiscal year, it is anticipated that only a non-base and therefore non-budget allocation will be required.

Academic Operations consist of Instruction, Research, Public Service, and Academic Support. Academic Operations budgets increase by 10.9%. The core educational & general operating functions of the University are the Academic Operations, Student Services, Institutional Support, and Physical Plant. The core educational and general operations budget is increased by 9.2%.

Mandatory transfers for debt retirement are increased primarily to provide adequate facilities for the campus funded through the Facility Fee and Utilities funded from Utility Revenues.

The Scholarship & Awards budget increase in the Exhibits are smaller than the allocation above as a result of reclassification of graduate assistant tuition waivers as a fringe benefit in the Budget rather than a scholarship since it is a condition of employment.

Contingency reserves increase from a revised budget total of \$4,085,288 to \$6,502,504, for a total increase of \$2,417,216. This increase is strategic in order to give the University the necessary resources to meet unanticipated opportunities and provide a prudent amount for emergencies. It is anticipated that the contingencies and reserves will be increased more in future budgets.

AUXILIARY ESTIMATED REVENUES

Auxiliary expenditures are generally required to be within auxiliary revenues for each auxiliary unit with some generation of reserves. Self-supporting service operations such as Printing Services, Telephone Services, Scientific Supplies, and Mailing Services are included in Auxiliaries.

The sum of the unit auxiliary budgeted revenues increases from the FY12 budget of \$136,021,652 to \$149,614,010 in FY13 for an increase of \$13,592,358 or 10.0%. Most of the auxiliaries are expecting greater than inflationary revenue increases due to enrollment increases, a strengthening economy, and increased service to students.

Athletics and Trademark Licensing make up approximately half the auxiliary budget. Athletics and Trademark Licensing revenue is expected to increase by \$6,666,308 from \$68,957,442 to \$75,623,750 or 8.8%, primarily due to media revenues. It is necessary to keep in mind that some of Athletics reserves are kept in the Razorback Foundation.

The Union is now more than half an E&G building so that its operation is transitioning to that of an E&G facility and its budget is no longer reflected as an auxiliary budget.

TOTAL UNIVERSITY BUDGET

The total campus FY13 budget for all Educational and General (0102, 0112, and 0372), auxiliary, service and revolving accounts is \$485,266,984. This represents a 9.3% increase over the FY12 revised budget of \$ 440,076,611. Restricted funds and fund balances are not included in this budget information and are not budgeted in the same sense as these budgeted funds.

EXHIBIT B

University of Arkansas, Fayetteville
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees	149,584,908	48.73%	157,952,708	51.95%	185,557,966	55.28%
State Appropriations						
Category A	112,506,552	36.65%	112,506,550	37.00%	113,343,663	33.77%
Category B		0.00%		0.00%		0.00%
Educational Excellence	8,440,362	2.75%	8,798,773	2.89%	8,980,814	2.68%
Special Appropriations	809,873	0.26%		0.00%		0.00%
Total State Appropriations	121,756,787	39.66%	121,305,323	39.90%	122,324,477	36.44%
ARRA Funds	2,015,474	0.66%				
Sales and Services	11,494,924	3.74%	10,299,952	3.39%	12,322,451	3.67%
Other Sources	22,131,963	7.21%	14,496,976	4.77%	15,448,080	4.60%
Total Educational and General	306,984,056	100.00%	304,054,959	100.00%	335,652,974	100.00%

University of Arkansas, Fayetteville
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	116,030,717	38.40%	127,831,641	42.04%	144,455,759	43.04%
Research	14,851,678	4.92%	13,908,056	4.57%	14,713,578	4.38%
Public Service	8,645,606	2.86%	5,333,564	1.75%	6,211,273	1.85%
Academic Support	28,728,689	9.51%	32,274,127	10.61%	33,586,604	10.01%
Student Services	18,695,222	6.19%	22,041,147	7.25%	25,987,440	7.74%
Institutional Support	45,976,175	15.22%	33,082,342	10.88%	32,586,439	9.71%
Physical Plant	31,443,044	10.41%	33,425,974	10.99%	35,051,928	10.44%
Scholarships & Awards	13,944,913	4.61%	15,614,514	5.14%	15,859,222	4.72%
Mandatory Transfers for Debt Retirement	14,428,645	4.78%	16,306,997	5.36%	20,698,227	6.17%
E & G Non-Mandatory Transfers		0.00%		0.00%		0.00%
Transfer to Athletics						
Transfer to Student Union	151,309	0.05%	151,309	0.05%		0.00%
Transfer to Plant Fund		0.00%		0.00%		0.00%
Contingency Fund	9,270,457	3.07%	4,085,288	1.34%	6,502,504	1.94%
Total Educational and General	302,166,455	100.00%	304,054,959	100.00%	335,652,974	100.00%

FY-11 Actual Debt Retirement includes ARRA of \$2,015,474

University of Arkansas, Fayetteville
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Instruction	82,255,494	29,228,867	32,971,398					144,455,759
Research	9,773,499	2,686,878	2,253,201					14,713,578
Public Service	3,394,750	858,800	1,957,723					6,211,273
Academic Support	22,212,760	6,021,461	5,352,383					33,586,604
Student Services	13,180,529	3,582,364	9,224,547					25,987,440
Institutional Support	20,552,206	5,648,543	6,385,690					32,586,439
Physical Plant	15,643,928	4,503,108	14,904,892					35,051,928
Scholarships & Awards					15,859,222			15,859,222
Mandatory Transfers - Debt Retirement				20,698,227				20,698,227
E & G Non-Mandatory Transfers								-
Transfer to Athletics								-
Transfer to Student Union								-
Transfer to Plant Fund								-
Contingency Fund						6,502,504		6,502,504
Total Educational and General	167,013,166	52,530,021	73,049,834	20,698,227	15,859,222	6,502,504	-	335,652,974

EXHIBIT C

University of Arkansas, Fayetteville
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Athletics	67,281,444	48.48%	67,457,442	49.59%	73,623,750	49.21%
Bookstore	16,705,062	12.04%	18,312,574	13.46%	21,262,133	14.21%
Trademark Licensing	1,133,420	0.82%	1,500,000	1.10%	2,000,000	1.34%
Residence Life	31,026,439	22.35%	28,615,316	21.04%	30,082,948	20.11%
Arkansas Union (to E&G)	3,194,606	2.30%	1,388,314	1.02%		0.00%
Student Health Services	5,786,634	4.17%	5,190,162	3.82%	6,019,374	4.02%
Transit & Parking	8,611,667	6.20%	8,059,416	5.93%	8,935,921	5.97%
Student Org. & Activities	1,466,403	1.06%	522,321	0.38%	2,184,769	1.46%
Other Auxiliary Units	547,417	0.39%	3,024,000	2.22%	3,432,500	2.29%
Total Auxiliary	135,753,092	97.81%	134,069,545	98.56%	147,541,395	98.61%
SERVICE OPERATIONS	3,041,015	2.19%	1,952,107	1.44%	2,072,615	1.39%
TOTAL REVENUES	138,794,107	100.00%	136,021,652	100.00%	149,614,010	100.00%

University of Arkansas, Fayetteville
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Athletics	68,092,790	52.95%	67,457,442	49.59%	73,623,750	49.21%
Bookstore	16,715,377	13.00%	18,312,574	13.46%	21,262,133	14.21%
Trademark Licensing	-1,965	0.00%	1,500,000	1.10%	2,000,000	1.34%
Residence Life	30,043,912	23.36%	28,615,316	21.04%	30,082,948	20.11%
Arkansas Union (to E&G)	3,054,085	2.37%	1,388,314	1.02%		0.00%
Student Health Services	5,618,122	4.37%	5,190,162	3.82%	6,019,374	4.02%
Transit & Parking	8,735,170	6.79%	8,059,416	5.93%	8,935,921	5.97%
Student Org. & Activities	1,322,035	1.03%	522,321	0.38%	2,184,769	1.46%
Other Auxiliary Units	-6,756,304	-5.25%	3,024,000	2.22%	3,432,500	2.29%
Total Auxiliary	126,823,222	98.61%	134,069,545	98.56%	147,541,395	98.61%
SERVICE OPERATIONS (See Note)	1,785,994	1.39%	1,952,107	1.44%	2,072,615	1.39%
TOTAL REVENUES	128,609,216	100.00%	136,021,652	100.00%	149,614,010	100.00%

NOTE: Includes internal charges to E&G units

University of Arkansas, Fayetteville
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

AUXILIARY FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Athletics	22,522,039	5,581,710	30,052,745	9,165,089	6,302,167			73,623,750
Bookstore	1,679,183	325,150	18,349,974	907,826				21,262,133
Trademark Licensing			2,000,000					2,000,000
Residence Life	5,796,169	1,485,587	12,740,583	10,060,609				30,082,948
Arkansas Union (to E&G)								-
Student Health Services	3,619,761	1,042,993	1,220,700		135,920			6,019,374
Transit & Parking	2,520,154	554,965	2,083,669	3,777,133				8,935,921
Student Org. & Activities	337,151	39,193	1,795,234		13,191			2,184,769
Other Auxiliary Units	204,156	60,522	2,691,822	476,000				3,432,500
Total Auxiliary	36,678,613	9,090,120	70,934,727	24,386,657	6,451,278	-	-	147,541,395
SERVICE OPERATIONS (See Note)	1,204,196	343,138	286,781	238,500				2,072,615
TOTAL REVENUES	37,882,809	9,433,258	71,221,508	24,625,157	6,451,278	-	-	149,614,010

NOTE: Includes internal charges to E&G units

**UNIVERSITY OF ARKANSAS – FORT SMITH
FY 2013 OPERATING BUDGET
EXECUTIVE SUMMARY**

Priorities corporately pursued in formulation of the FY13 operating budget for University of Arkansas - Fort Smith (UAFS) include:

- Building capacity to respond to enrollment growth and an expanding population of full-time baccalaureate students.
- Strengthening the role and place of UAFS as a quality, recognized regional university.
- Attracting, retaining, and developing faculty and staff talent needed to offer first-quality higher education learning opportunities.
- Increasing public and private support.
- Positioning the institution to address goals growing out of the strategic planning initiative that will come to fruition in FY13.

The resulting budget is balanced. Assumptions and budget decisions made in pursuit of these objectives are summarized below.

BUDGETED REVENUE

The FY13 budget for unrestricted education and general revenue totals \$62,043,958 -- an increase of \$921,014 (1.5%) from the revised FY12 budget of \$61,122,944.

Tuition & Fees: UAFS will increase its in-state tuition rate by 3.2 percent from \$126 to \$130 per semester credit hour and will increase its out of state tuition rate from by 4.1 percent from \$341 to \$355 per credit hour. Annual tuition and mandatory fees increases by 3.2 percent in FY13 from \$5,267 to \$5,436 for in-state students. Tuition revenue projections assume 192,346 student semester credit hours, which is a 1.2 percent increase over anticipated FY12 enrollment. Credit tuition and mandatory fee revenue is projected to increase by \$308,062 based on the new tuition and fee rates and forecast enrollment. When combined with changes in projected non-credit tuition and other non-mandatory fees, the total tuition and fee budget increases by \$1,219,965 to \$32,183,143.

State Funding: State funds are budgeted at \$23,339,515 in FY13 – an increase of \$279,749 from the adjusted FY12 budget for state funding. It assumes 100 percent of the “A” allocation (\$20,334,805) and \$3,004,710 from the Educational Excellence Trust Fund as forecast by DFA on April 23, 2012. State funding, however, is sourced in part (\$89,639) with “one-time” funds and are therefore not budgeted against recurring needs.

Local Tax Revenue: The ¼ cent sales and use tax implemented in Sebastian County on January 1, 2002, is budgeted at \$5.65 million for FY13 which reflects the projected amount to be received in FY12.

Other E&G Revenue: The FY13 budget of \$871,300 reflects a decrease from FY12 in the amount of \$628,700. This decrease is primarily attributable to a sharp decline in interest and dividends, a reduction in state and federal contracts, and facility rental charges.

Auxiliary Revenue: Auxiliary fund revenue budgeted for FY13 totals \$11,462,193. This is an increase of \$66,372 from the adjusted FY12 budget. The increase is the net result of increases in budgeted student housing and food service revenue.

BUDGETED EXPENDITURES

Personnel: Pay increases of 2 percent are reflected for faculty and staff. The pay increases are below the rate of inflation in the Fort Smith region. Also, there is a small sum (\$100,000) set aside for adjustments and to correct any pay inequities. Pay increases are vital in order to maintain and attract quality faculty and staff. At this time, the state has a freeze on raises or COLA for classified staff, but the university has reserved an amount in its budget should the freeze be lifted.

The largest sum of new and reallocated funding is directed at building capacity to meet the growing demand across disciplines for general education core instruction and upper-division courses and sections. We addressed this need with additional faculty (5) and staff positions (2) during FY12 with a total increase of \$457,853, including fringe benefits. Increases to faculty and staff pay implemented in FY12 are made permanent in the FY13 budget. Overall, the unrestricted E&G budget for personnel costs increases by \$1,721,769 to a total in FY2013 of \$43,546,865.

Non-Personnel Costs: The FY13 budget for maintenance and operations and other non-personnel costs decreases by \$824,863 to \$18,497,093. The net decrease includes a reduction in debt service (330,909) attributable to bond refinancing, funding for institutional scholarships increase (\$400,000), contingency reduction (\$544,676), and a reduction in transfers out and various supplies and services accounts as a cost containment measure. State one-time funding totaling \$89,639 is directed to one-time operational expenditures. A total of \$4.135 million is budgeted from unrestricted E&G funds for debt service on Series 2010, Series 2010B and Series 2012 University of Arkansas Student Fee Revenue Bonds.

Auxiliary Expenditures: Budgeted auxiliary expenditures for FY13 are balanced with anticipated auxiliary revenue at \$11,462,193, which is an increase of \$66,372. This increase in the auxiliary expense budget is primarily attributable to a pay increase of 2 percent.

EXHIBIT B

UNIVERSITY OF ARKANSAS AT FORT SMITH
Summary of Actual Revenues
for Fiscal Year Ending June 30, 2011
and Budgeted Revenues
for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees	28,927,962	48.86%	30,963,178	50.66%	32,183,143	51.87%
State Appropriations						
Category A	20,356,428	34.38%	20,115,961	32.91%	20,334,805	32.77%
Category B		0.00%		0.00%		0.00%
Educational Excellence	2,823,891	4.77%	2,943,805	4.82%	3,004,710	4.84%
Total State Appropriations	23,180,319	39.15%	23,059,766	37.73%	23,339,515	37.62%
ARRA Funds	380,113	0.64%	0	0.00%	0	
Local Taxes	5,396,507	9.11%	5,600,000	9.16%	5,650,000	9.11%
Other Sources	1,319,905	2.23%	1,500,000	2.45%	871,300	1.40%
Total Educational and General	59,204,806	100.00%	61,122,944	100.00%	62,043,958	100.00%

UNIVERSITY OF ARKANSAS AT FORT SMITH
Summary of Actual Expenditures
for Fiscal Year Ending June 30, 2011
and Budgeted Expenditures
for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	20,933,680	35.81%	22,819,914	37.33%	22,453,161	36.19%
Research	0	0.00%	0	0.00%	0	0.00%
Public Service	395,751	0.68%	440,375	0.72%	535,174	0.86%
Academic Support	8,368,020	14.31%	7,366,000	12.05%	9,930,421	16.01%
Student Services	4,084,254	6.99%	4,502,752	7.37%	4,574,175	7.37%
Institutional Support	8,665,073	14.82%	10,230,118	16.74%	9,591,403	15.46%
Physical Plant	5,934,064	10.15%	6,333,569	10.36%	6,333,493	10.21%
Scholarships & Awards	3,646,079	6.24%	3,600,000	5.89%	4,000,000	6.45%
Mandatory Transfers for Debt Retirement	3,176,001	5.43%	4,466,178	7.31%	4,135,269	6.67%
E & G Non-Mandatory Transfers						
Transfer to Quasi Endowment		0.00%		0.00%		0.00%
Transfer to Plant Fund (Library)	111,420	0.19%	114,038	0.19%	114,038	0.18%
Transfer to Plant Fund	3,147,053	5.38%	1,250,000	2.05%	61,500	0.10%
Contingency Fund	0	0.00%		0.00%	315,324	0.51%
Total Educational and General	58,461,395	100.00%	61,122,944	100.00%	62,043,958	100.00%

UNIVERSITY OF ARKANSAS AT FORT SMITH
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Instruction	16,591,722	4,343,853	1,517,586					22,453,161
Research								-
Public Service	343,043	86,881	105,250					535,174
Academic Support	5,764,656	1,646,057	2,519,708					9,930,421
Student Services	2,918,861	824,621	830,693					4,574,175
Institutional Support	5,963,793	1,699,356	1,928,254					9,591,403
Physical Plant	2,613,309	750,713	2,969,471					6,333,493
Scholarships & Awards					4,000,000			4,000,000
Mandatory Transfers - Debt Retirement				4,135,269				4,135,269
E & G Non-Mandatory Transfers								-
Transfer to Athletics							114,038	114,038
Transfer to Plant Fund (Library)							61,500	61,500
Transfer to Plant Fund								
Contingency Fund						315,324		315,324
Total Educational and General	34,195,384	9,351,481	9,870,962	4,135,269	4,000,000	315,324	175,538	62,043,958

UNIVERSITY OF ARKANSAS AT FORT SMITH
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Athletics	2,736,136	26.21%	3,002,351	26.35%	2,989,585	26.08%
Residence Halls/Student Apartments	3,566,889	34.17%	4,039,541	35.45%	4,237,746	36.97%
Food Service	863,817	8.27%	1,000,000	8.78%	1,032,855	9.01%
Campus Store	494,513	4.74%	475,000	4.17%	475,000	4.14%
Other Auxiliary Units	2,778,463	26.61%	2,878,929	25.26%	2,727,007	23.79%
Total Auxiliary	10,439,818	100.00%	11,395,821	100.00%	11,462,193	100.00%

UNIVERSITY OF ARKANSAS AT FORT SMITH
Summary of Actual Expenditures
for Fiscal Year Ending June 30, 2011
and Budgeted Expenditures
for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Athletics	2,935,395	24.00%	3,350,456	29.40%	3,623,729	31.61%
Residence Halls/Student Apartments	5,469,841	44.72%	4,775,593	41.91%	4,640,085	40.48%
Food Service	815,366	6.67%	950,000	8.34%	1,111,000	9.69%
Campus Store	0	0.00%	50,000	0.44%	5,000	0.04%
Other Auxiliary Units	3,009,382	24.61%	2,269,772	19.92%	2,082,379	18.17%
Total Auxiliary	12,229,984	100.00%	11,395,821	100.00%	11,462,193	100.00%

UNIVERSITY OF ARKANSAS AT FORT SMITH
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

AUXILIARY FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Athletics	1,100,514	306,069	944,792		1,272,354			3,623,729
Residence Halls/Student Apartments	500,385	107,278	1,062,910	2,757,125			211,887	4,640,085
Food Service			1,111,000					1,111,000
Campus Store			5,000					5,000
Other Auxiliary Units	496,241	100,580	816,318		26,650	100,000	542,590	2,082,379
Total Auxiliary	2,097,640	513,927	3,940,020	2,757,125	1,299,004	100,000	754,477	11,462,193

EXHIBIT A

UNIVERSITY OF ARKANSAS AT LITTLE ROCK FY 2013 OPERATING BUDGET EXECUTIVE SUMMARY

EXPECTED EDUCATIONAL AND GENERAL REVENUE

The 2012-2013 budget is based on the official state revenue forecast. The numbers included in this Executive Summary compare the original 2011-2012 (not revised) budget to the proposed 2012-2013 budget. The revised forecast includes a small increase in both the Revenue Stabilization Act (RSA) and Educational Excellence Trust Fund for a total of \$147,250. In addition, the UALR William H. Bowen School of Law decreased the budgeted Legal Education funds by \$24,540.

The increase in tuition and fees will generate \$2,503,697 (includes law School). Increases in some fees and sales and services are dedicated to specific corresponding expenditure accounts. There is no expected increase in enrollment in these projections.

UALR maintained its budgeted investment income at \$200,000. Because of an increase in our allowable indirect cost rate, indirect cost income was increased by \$100,000.

In order to balance the budget and pursue institutional priorities, UALR made budget cuts across all units in the amount of \$1,306,013. Total new revenue with the reallocation of funds is \$4,056,960, of this \$719,423 was fee revenue that has corresponding expenditure increases. (Distance Education fee, general fee, health fee, technology fees, etc.)

EXPENDITURES

There were three categories of expenditures that increased over the FY2013 budget:

- Health insurance increased by \$850,000. UALR has elected to cover the employee share of the July 1, 2012 increase.
- Utilities are projected to increase by \$300,000 which includes the new costs for the Student Services Center and the Nanotechnology building both scheduled to be occupied by July 1, 2012.
- Trojan Trolley, a safety initiative, will cost about \$300,000 to operate annually.

UALR used the budget reductions to reallocate to some important institutional priorities:

- Non-classified salary increases (1% merit, .5% market/equity, and promotions increments) = \$1,131,408
- Six custodial staff for new buildings - \$98,400

- Increase in distance education costs (new instructional designers, technology support personnel, increased costs for offering four year program at Benton.) - \$175,920
- Increase in budget for Institute on 'Race and Ethnicity-\$ 85,621.
- Scholarships were increased to cover the new rate in tuition and fees plus an increase in the total number of scholarships given - \$1,255,672, which includes an increase of \$504,056 for the Law School.

Auxiliaries

Non-mandatory transfers

UALR will increase the allowable student fee transfer for Donaghey Student Center by \$265,339 to cover the cost of extended hours (because of the increased number of students on campus), and for a share of the debt service for the new sports complex.

Debt Service was increased by \$1,231,335 which includes the debt service for the new sports complex and for University Village.

EXHIBIT B

University of Arkansas at Little Rock
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees	69,450,124	49.43%	73,386,556	51.45%	75,881,203	52.12%
State Appropriations						
Category A	58,850,880	41.89%	59,758,438	41.90%	59,841,915	41.11%
Category B	907,558	0.65%		0.00%		0.00%
Educational Excellence	4,894,140	3.48%	5,101,964	3.58%	5,207,521	3.58%
Legal Education - School of law	519,873	0.37%	503,842	0.35%	479,302	0.33%
Special Appropriations		0.00%		0.00%		0.00%
Total State Appropriations	65,172,451	46.39%	65,364,244	45.83%	65,528,738	45.01%
ARRA Funds	1,009,484	0.72%		0.00%		
Other Sources	4,869,905	3.47%	3,882,377	2.72%	4,165,686	2.86%
Total Educational and General	140,501,964	100.00%	142,633,177	100.00%	145,575,627	100.00%

EXHIBIT B-1

University of Arkansas at Little Rock
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	53,561,035	38.24%	56,720,200	39.76%	59,203,937	40.67%
Research	4,750,091	3.39%	4,950,849	3.47%	4,163,856	2.86%
Public Service	3,174,774	2.27%	3,497,029	2.45%	3,225,387	2.22%
Academic Support	20,630,159	14.73%	22,368,656	15.68%	21,234,915	14.59%
Student Services	7,292,542	5.21%	8,327,481	5.84%	8,206,114	5.64%
Institutional Support	12,644,092	9.03%	13,887,566	9.73%	13,265,836	9.11%
Physical Plant	10,334,945	7.38%	11,614,374	8.14%	13,214,043	9.08%
Scholarships & Awards	13,401,721	9.57%	13,744,621	9.63%	15,076,443	10.36%
Mandatory Transfers for Debt Retirement	6,077,720	4.34%	4,401,206	3.09%	4,476,197	3.07%
E & G Non-Mandatory Transfers						
Transfer to Athletics	924,936	0.66%	973,991	0.68%	988,823	0.68%
Transfer to Student Union	1,204,547	0.86%	1,208,703	0.85%	1,539,468	1.06%
Transfer to Plant Fund	4,594,374	3.28%	817,927	0.57%	396,804	0.27%
Transfer to Other Funds	1,465,656	1.05%	(199,458)	-0.14%		0.00%
Contingency Fund		0.00%	350,032	0.25%	583,804	0.40%
Total Educational and General	140,056,592	100.00%	142,663,177	100.00%	145,575,627	100.00%

University of Arkansas at Little Rock
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Instruction	44,079,095	9,912,209	5,212,633					59,203,937
Research	2,946,716	607,768	609,372					4,163,856
Public Service	2,234,999	563,227	427,161					3,225,387
Academic Support	9,907,655	2,154,022	5,901,121				3,272,117	21,234,915
Student Services	5,081,965	1,317,028	1,807,121					8,206,114
Institutional Support	10,107,663	3,869,418	2,560,872				(3,272,117)	13,265,836
Physical Plant	4,935,435	1,470,472	6,808,136					13,214,043
Scholarships & Awards					15,076,443			15,076,443
Mandatory Transfers - Debt Retirement				4,476,197				4,476,197
E & G Non-Mandatory Transfers								
Transfer to Athletics							988,823	988,823
Transfer to Student Union							1,539,468	1,539,468
Transfer to Plant Fund							396,804	396,804
Transfer to Other Funds							-	-
Contingency Fund	210,084	39,916				329,074	4,730	583,804
Total Educational and General	79,503,612	19,934,060	23,326,416	4,476,197	15,076,443	329,074	2,929,825	145,575,627

EXHIBIT C

University of Arkansas at Little Rock
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Athletics	5,434,140	47.23%	6,937,485	35.99%	7,158,450	37.28%
Residence Halls	2,895,313	25.16%	6,638,974	34.44%	7,251,756	37.77%
Food Service	0	0.00%	0	0.00%	0	0.00%
Student Union	1,177,257	10.23%	3,485,404	18.08%	2,678,040	13.95%
Other Auxiliary Units	1,999,603	17.38%	2,216,164	11.50%	2,111,941	11.00%
Total Auxiliary	11,506,313	100.00%	19,278,027	100.00%	19,200,187	100.00%

University of Arkansas at Little Rock
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Athletics	6,499,868	47.23%	6,936,932	35.98%	7,158,450	37.28%
Residence Halls	2,915,072	21.18%	6,638,974	34.44%	6,644,223	34.60%
Food Service	0	0.00%	0	0.00%	0	0.00%
Student Union	2,379,917	17.29%	2,701,896	14.02%	1,828,646	9.52%
Other Auxiliary Units	1,966,449	14.29%	2,554,721	13.25%	2,051,941	10.69%
Reserves		0.00%	445,504	2.31%	1,516,927	7.90%
Total Auxiliary	13,761,306	100.00%	19,278,027	100.00%	19,200,187	100.00%

University of Arkansas at Little Rock
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

AUXILIARY FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Athletics	2,493,734	512,462	2,204,030	75,973	1,844,394		27,857	7,158,450
Residence Halls	828,847	142,985	1,729,271	3,943,120				6,644,223
Food Service								-
Student Union	892,338	200,000	736,308					1,828,646
Other Auxiliary Units	592,833	126,490	1,332,618					2,051,941
Reserves				463,890		1,053,037		1,516,927
Total Auxiliary	4,807,752	981,937	6,002,227	4,482,983	1,844,394	1,053,037	27,857	19,200,187

EXHIBIT A

UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES 2012-2013 BUDGET SUMMARY

INCOME

Tuition

A 6% increase in tuition was applied to the College of Medicine and the College of Pharmacy, while tuition for the colleges of Health Professions, Public Health and Graduate School increased 5%. A 2% increase was applied to the College of Nursing. In an endeavor to ensure quality over quantity, the College of Nursing is in the last phase of stepping down the large BSN class.

Tuition for all colleges will remain competitive with peer institutions. The College of Medicine tuition remains around the 25th percentile of public medical schools around the country, while tuition cost for the College of Pharmacy is the 4th lowest among Arkansas and surrounding states.

General State Appropriations

All of Category A at \$99,062,249 was budgeted and includes \$720,588 earmarked for the Child Safety Center, \$735,000 for Child Abuse and Domestic Violence, and \$1,950,000 for Psychiatric Research and Pediatrics. Indigent care funding (less the 33% we transfer to Arkansas Children's Hospital) totals \$3,561,454. Educational Excellence funding was budgeted at \$8,966,330 plus \$148,745 in EETF Indigent Care (excluding the 33% we transfer to ACH). No Category B funds were included in this budget.

We have also budgeted \$2.426M in income from the state mixed drink tax (Act 1274 of 2005) and \$600,000 in income from Collection Agency fees that are committed to support enrollment in the College of Nursing (\$400,000) and the College of Pharmacy (\$200,000) (Arkansas Codes 17-24-305; 6-64-417).

Medicaid Match Amount

There is \$72,529,340 budgeted as contra appropriations in fund 111 for the campus's Medicaid match. UAMS Medical Center has entered into agreements with the Department of Human Services and the state Medicaid program to receive enhanced reimbursement. For every \$1.00 dollar contributed, UAMS receives back approximately \$2.90 through enhanced reimbursement agreements.

UAMS Medical Center

Flat B & B volume is expected for FY2013. However, with Executive Health Resources (EHR) criteria, it is expected that observation cases will convert into inpatient admissions at an effective growth rate of 7.3%, coming primarily in medicine related services. Lower acuity, shorter stay cases are anticipated and through a focus on continued care management, an adult average length of stay (ALOS) of 5.4 is expected for 2013, a decrease of 0.28 from the anticipated 2012 level. Newborn ALOS is expected to remain similar to historical levels and is budgeted to be 8.18. Outpatient is continuing with reorganization and the realignment of staff and resources.

Improvement in access and utilization in all ambulatory settings, along with the implementation of SmartCare in the latter half of FY2012, are expected to produce a blended growth rate in clinic visits of 3.5% for FY2013. Surgical cases are expected to remain flat for FY2013 at 12,978 cases. Increases in major managed care rates averaging 3-4% are anticipated. The effective reduction in overall Medicare reimbursement rates approximating 2 points has also been budgeted. This is offset by a reduction of approximately 50% in self-pay, a result of full implementation of the 133% Medicaid waiver expected. Other revenue cycle improvements total \$4M.

Psychiatric Research Institute

During fiscal year 2013, PRI will maintain or enhance the inpatient clinical volumes and the lower length of stay achieved in 2012. The goal is for an average daily census of 85% occupancy or 34 patients per day. Outpatient services will be expanded by adding the following service lines: Women's Mental Health, and

Substance Abuse Treatment services. These services are cash-based or Medicaid eligible and will favorably impact revenues. The PRI will expand services and decrease wait times in the Walker Family Clinic and PRI Northwest through additional physician availability. The PRI budget also anticipates implementation of the 133% of poverty adjustment to receive Medicaid.

Indirect Cost Recovery

The indirect cost recovery for 2013 is projected to decrease \$1,358,044 or 7.1% less than the 2012 budget. This is due to Federal constraints on NIH funding, general cutbacks in State and Federal funding, and the ending of most ARRA projects. Expenses have been adjusted accordingly. The Head Start and the Translational Research programs are not included in the central budget since it has been agreed that the indirect cost recovery for those programs will remain with the program.

Investment Income

Investment income was budgeted at \$581,476 in the 111 general fund and is based on the following:

- Investment income includes only short term fixed rate returns for the Money Market Fund and Overnight Repurchase Account
- Amount is net of \$176,524 bank fees.
- Assumes a 1.4% Money Market rate of return on \$45.0 million.
- Assumes a First Security Repo Account average balance of \$20 million and a 0.64% return.
- Assumes a 0% realized/unrealized gain/loss to the Intermediate Fund and the Total Return Fund

Miscellaneous Income

Miscellaneous income is budgeted to decrease \$88,500 or 13.4% less than the 2012 budget. This decrease includes \$8,000 in Traffic Violation income, a \$17,000 decrease in Vending Machines income, and a \$63,000 decrease in Dental Hygiene Clinic income. The Dental Hygiene Clinic income now goes directly to support the College of Health Professions instead of to the campus for general support.

Professional Fees

Professional fees consisting of funds 125, 115, and 119 in the College of Medicine are budgeted to increase 2.6% over the prior year. In the division of Regional Programs, professional fees are budgeted to increase 8.5% in 2013. Approximately 4.0% of the increase is the result of patient volume increases mainly in the Pine Bluff and Fort Smith Area Health Education Centers. The remainder of the Regional Programs increase is to come from an anticipated change in raising Medicaid eligibility to 133% of the Federal poverty level.

EXPENDITURES

Campus-wide Changes

The Chancellor is requesting a 2% salary guideline increase for all non-classified employees with the majority of areas funding it from within their division. The pay increase as determined by their supervisor can vary per individual employee. Several divisions increased salaries less than the 2.0% guideline. Divisions have built a 2.0% salary reserve in anticipation of a possible salary increase for classified employees, pending the Office of Personnel Management approval.

Campus expansions and new programs include the following:

Academic Affairs

Academic Affairs student fees will add \$1,185,332 for new positions for student and academic services, technology improvements, library subscriptions, reinstatement of the student tutorial program, additional classroom and teaching lab supplies, an increase in technology funding for Continuing Education, and additional support of student housing for Northwest Arkansas students during their Little Rock rotation.

College of Medicine

Funding of 0.21M was approved in support of a Dental Education Program, and 0.71M in support of Chancellor commitments toward Hematology/Oncology along with other various commitments.

College of Pharmacy

Funding was provided to support ongoing operations and renovate the 12th Street Community Clinic.

College of Nursing

Additional funding was provided to support the new Dean's recruitment package.

College of Public Health

Funding was provided to expand the faculty as required by accreditation.

Information Technology

Additional funding was approved in support of staff salary increases, contracts and infrastructure.

UAMS Medical Center

FTE's are budgeted at the FY2012 level. With the budgeted increase in workload in 2013, the FTE/average CMI adjusted patient discharge will go from 16.1 to 15.6, a 3% increase in productivity. A 2% merit adjustment is budgeted. No market adjustments or other needs are in reserves. A 2% increase in Resident and Intern stipend rates, as recommended by the College of Medicine, is budgeted. In addition to inflationary increases, budgets have increased for the EHR contract, the locum tennum agreement for marrow pulls, Crimson, and APN support for oncology service. A \$4M offset in non-labor expenses are a result of supply chain savings associated with the UHC engagement. Depreciation is projected to be \$11.7M. Debt Service is budgeted at \$14.7M. Budgeted costs for implementing a Patient Care Medical Home model are supported by a \$1.4M operating transfer in.

Psychiatric Research Institute

Additional funding was allocated to ensure ongoing operation, growth and expansion, as well as a child advocacy program.

Northwest Arkansas Campus

Additional funding was allocated in educational support of 31 medical students.

Regional Programs

Funding was provided to accomplish a Health Literacy Program.

Winthrop P. Rockefeller Cancer Institute

Additional support was given for faculty recruitment and development.

Research Division

Support of \$200,000 was added in support of the Internal Review Board over research.

Donald W. Reynolds Institute on Aging

A funding support package was approved to increase the regional outreach of Geriatric Programs and care.

Central Administration and Support Services

One-time funding in the amount of \$4.78M was approved for various campus programs and includes \$2.5M for campus deferred maintenance, 0.43M for physician recruitment, 0.37M for the NW Arkansas Campus.

Utilities were decreased \$5.02M as a result of campus energy savings through our new West Central Energy Plant. Utility expense also includes a \$685,000 payment into a joint venture contingency fund between UAMS, the Arkansas State Health Department and the Arkansas State Hospital in support of operational as well as unscheduled maintenance for the new energy plant.

A \$1.8M Chancellor's contingency was budgeted to assist with unforeseen needs and changes.

University of Arkansas for Medical Sciences
Summary of Estimated Revenues and Budget Allocations
Current Funds (Accrual Basis)

Exhibit B

for the Fiscal Years Ending June 30, 2011; June 30, 2012; and June 30, 2013

	Fiscal Year 2010-11			Fiscal Year 2011-12			Fiscal Year 2012-13		
	End of Year	Percent of		Current Budget	Percent of		Proposed	Percent of	
	Actuals	Total		at 3/31/2012	Total		Budget	Total	
REVENUES:									
State Funding - Category A	101,345,538	98.10%		101,998,281	96.55%		102,623,703	104.44%	
State Funding - Category B	1,562,882	1.51%		605,730	0.57%		-	0.00%	
Educational Excellence Trust Fund	8,636,439	8.36%		8,930,312	8.45%		9,115,075	9.28%	
Mixed Drink Tax	2,217,063	2.15%		2,300,000	2.18%		2,426,000	2.47%	
General Improvement Fund (GIF) project support	62,500	0.06%		-	0.00%		-	0.00%	
Poison Control	299,959	0.29%		299,959	0.28%		299,959	0.31%	
Collection Agency Fees	600,000	0.58%		600,000	0.57%		600,000	0.61%	
Medicaid Match	(66,806,428)	-64.67%		(60,747,838)	-57.50%		(72,538,340)	-73.82%	
Tuition and Fees	22,521,773	21.80%		29,585,044	28.01%		32,489,267	33.06%	
Other Revenue	32,871,424	31.82%		22,068,351	20.89%		23,243,495	23.66%	
Fund 111 , Total General Funds	103,311,150	9.15%		105,639,839	9.01%		98,259,159	8.30%	
Fund 112 , Internal Services	60,458,831	5.35%		63,015,034	5.37%		62,126,992	5.25%	
Fund 113 , Hospital (net of bad debt)	553,609,920	49.02%		573,976,700	48.95%		573,473,697	48.43%	
Fund 113, Psychiatric Research Institute (113 portion only)	8,920,201	0.79%		8,296,798	0.71%		6,766,489	0.57%	
Fund 114 , Auxiliary	6,174,660	0.55%		6,195,418	0.53%		6,250,835	0.53%	
Fund 115 & 125 Professional Services	320,119,097	28.34%		329,836,153	28.13%		338,377,187	28.58%	
Fund 116 , Contract Services	64,442,933	5.71%		67,163,955	5.73%		75,335,980	6.36%	
Funds 117 - 176 , Other Funds	12,338,985	1.09%		14,547,849	1.24%		19,588,511	1.65%	
Funds Meaningful Use	-	0.00%		4,000,000	0.34%		3,845,250	0.32%	
TOTAL CURRENT FUNDS REVENUES:	1,129,375,777	100.00%		1,172,671,746	100.00%		1,184,024,100	100.00%	

University of Arkansas for Medical Sciences
Summary of Estimated Revenues and Budget Allocations
Current Funds (Accrual Basis)
for the Fiscal Years Ending June 30, 2011; June 30, 2012; and June 30, 2013

Exhibit B-1

	Fiscal Year 2010-11			Fiscal Year 2011-12			Fiscal Year 2012-13		
	End of Year	Percent of	Total	Current Budget	Percent of	Total	Proposed	Percent of	Total
	Actuals			at 3/31/2012			Budget		
EXPENDITURES:									
College of Medicine	383,019,908	35.42%		409,850,597	34.95%		431,188,131	36.42%	
College of Nursing	7,855,016	0.73%		7,399,284	0.63%		7,328,408	0.62%	
College of Pharmacy	11,883,777	1.10%		12,974,934	1.11%		13,409,528	1.13%	
College of Health Professions	7,463,930	0.69%		8,699,615	0.74%		9,799,308	0.83%	
College of Public Health	3,511,093	0.32%		4,700,656	0.40%		5,155,363	0.44%	
Graduate School	735,119	0.07%		776,072	0.07%		846,543	0.07%	
Institutional Administration	(96,120,190)	-8.89%		(81,137,661)	-6.92%		(93,885,003)	-7.93%	
Utilities	12,608,113	1.17%		17,408,168	1.48%		12,333,704	1.04%	
Chancellor	1,991,326	0.18%		1,237,359	0.11%		2,274,345	0.19%	
Arkansas Center for Health Improvement	1,910,611	0.18%		3,366,143	0.29%		5,669,329	0.48%	
Vice Chancellor, Academic Affairs	9,362,496	0.87%		10,168,236	0.87%		11,859,620	1.00%	
Vice Chancellor, Finance	7,644,823	0.71%		8,228,911	0.70%		8,212,194	0.69%	
Vice Chancellor, Administration	4,826,498	0.45%		4,941,412	0.42%		5,378,561	0.45%	
Vice Chancellor, Campus Operations	22,640,346	2.09%		25,650,077	2.19%		24,757,984	2.09%	
Vice Chancellor, Communications	4,309,552	0.40%		4,383,738	0.37%		4,501,768	0.38%	
Vice Chancellor, Development and Alumni Affairs	1,878,386	0.17%		1,827,346	0.16%		2,671,346	0.23%	
Vice Chancellor, Diversity Affairs	571,284	0.05%		648,153	0.06%		748,153	0.06%	
Vice Chancellor, Institutional Compliance	1,528,194	0.14%		2,577,142	0.22%		2,819,749	0.24%	
Vice Chancellor, Research	3,764,976	0.35%		3,811,596	0.33%		4,161,277	0.35%	
Information Technology	23,612,228	2.18%		23,972,004	2.04%		23,299,471	1.97%	
UAMS Medical Center	549,935,973	50.86%		568,596,706	48.49%		562,135,126	47.48%	
Regional Programs	52,665,207	4.87%		56,301,523	4.80%		61,499,338	5.19%	
Northwest Arkansas Campus	4,552,593	0.42%		5,965,891	0.51%		5,612,361	0.47%	
Arkansas Biosciences Institute	231,753	0.02%		250,000	0.02%		250,000	0.02%	
Jones Eye Institute	786,163	0.07%		811,599	0.07%		794,413	0.07%	
Multiple Myeloma Institute	6,918,951	0.64%		6,768,601	0.58%		6,719,798	0.57%	
Psychiatric Research Institute	18,575,198	1.72%		24,255,863	2.07%		24,860,146	2.10%	
Reynolds Institute on Aging	988,169	0.09%		1,066,247	0.09%		1,267,565	0.11%	
Rockefeller Cancer Institute	8,408,904	0.78%		8,629,891	0.74%		8,719,854	0.74%	
Stephens Spine and Neurosciences Institute	377,452	0.03%		363,959	0.03%		362,963	0.03%	
Translational Research Institute	324,590	0.03%		300,000	0.03%		1,050,069	0.09%	
Mandatory Transfers	17,184,648	1.59%		22,759,655	1.94%		22,566,010	1.91%	
Non-Mandatory Transfers									
To Auxiliaries	0	0.00%			0.00%			0.00%	
To Plant Fund	6,118,065	0.57%			0.00%			0.00%	
Chancellor's Contingency	1,414,884	0.13%		1,118,029	0.10%		1,811,428	0.15%	
Non-Budgeted Items	(2,231,315)	-0.21%			0.00%			0.00%	
Meaningful Use	0	0.00%		4,000,000	0.34%		3,845,250	0.32%	
TOTAL CURRENT FUNDS EXPENDITURES:	1,081,248,721	100.00%		1,172,671,746	100.00%		1,184,024,100	100.00%	
Restricted Funds:	128,857,780			160,798,460			153,153,089		
TOTAL ANNUAL EXPENDITURES:	1,210,106,501			1,333,470,206			1,337,177,189		

University of Arkansas for Medical Sciences
Summary of Estimated Revenues and Budget Allocations
Current Funds
for the Fiscal Year Ending June 30, 2013

Exhibit B-2

BUDGET ALLOCATIONS:	SALARIES & WAGES	FRINGE BENEFITS	MAINT & OPER.	DEBT SERVICE	SCHOLARSHIPS & AWARDS	CONTINGENCY FUNDS	TRANSFERS	TOTAL
College of Medicine	286,059,218	59,704,604	84,530,309		894,000			431,188,131
College of Nursing	5,764,117	1,218,254	346,037					7,328,408
College of Pharmacy	9,345,410	2,154,094	1,910,024					13,409,528
College of Health Professions	6,060,351	1,438,303	2,300,654					9,799,308
College of Public Health	4,265,276	879,462	10,625					5,155,363
Graduate School	215,308	60,475	570,760					846,543
Institutional Administration (excluding Utilities)		4,369,944	(98,254,947)					(93,885,003)
Utilities (water, gas, electricity, haz.waste, other)			12,333,704					12,333,704
Chancellor	1,188,262	223,389	862,694					2,274,345
Arkansas Center for Health Improvement	2,665,317	616,396	2,387,616					5,669,329
Vice Chancellor, Academic Affairs	5,589,430	1,413,004	4,857,186					11,859,620
Vice Chancellor, Finance	5,952,813	1,494,789	764,592					8,212,194
Vice Chancellor, Administration	3,862,352	777,243	738,966					5,378,561
Vice Chancellor, Campus Operations	12,801,052	3,472,488	8,484,444					24,757,984
Vice Chancellor, Communications	2,320,011	584,622	1,597,135					4,501,768
Vice Chancellor, Development and Alumni Affairs	2,593,118	544,555	(466,327)					2,671,346
Vice Chancellor, Diversity Affairs	488,025	122,567	137,561					748,153
Vice Chancellor, Institutional Compliance	2,178,255	506,035	135,459					2,819,749
Vice Chancellor, Research	2,799,287	667,800	694,190					4,161,277
Information Technology	15,928,565	3,822,858	3,548,048					23,299,471
UAMS Medical Center	185,192,082	43,864,559	333,078,485					562,135,126
Regional Programs	35,187,633	8,468,837	17,842,868					61,499,338
Northwest Arkansas Campus	2,371,002	464,231	2,777,128					5,612,361
Arkansas Biosciences Institute	159,995	36,432	53,573					250,000
Jones Eye Institute	662,846	110,113	21,454					794,413
Multiple Myeloma Institute	5,986,377	1,340,883	(607,462)					6,719,798
Psychiatric Research Institute	15,358,105	3,598,433	5,903,608					24,860,146
Reynolds Institute on Aging	743,729	167,179	356,657					1,267,565
Rockefeller Cancer Institute	6,542,198	1,446,792	730,864					8,719,854
Translational Research Institute	1,091,393	297,295	(338,619)					1,050,069
Stephens Spine/Neurosciences Institute	275,408	42,034	45,521					362,963
Mandatory Transfers				22,566,010				22,566,010
Non-Mandatory Transfers								0
To Auxiliaries								0
To Plant Fund								0
Chancellor's Contingency						1,811,428		1,811,428
Meaningful Use			3,845,250					3,845,250
TOTAL CURRENT FUNDS EXPENDITURES:	623,646,935	143,907,670	391,198,057	22,566,010	894,000	1,811,428	0	1,184,024,100

EXHIBIT C

University of Arkansas for Medical Sciences
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for the Fiscal Years Ending June 30, 2012; and June 30, 2013

AUXILIARY FUNDS

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 3rd Qtr. Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUE						
Student Wellness	28,360	0.46%	0	0.00%	0	0.00%
Student Housing \ Activities	1,151,675	18.65%	1,143,717	18.46%	1,165,584	18.65%
Bookstore	964,613	15.62%	1,011,856	16.33%	1,011,856	16.19%
Parking Operations	3,527,618	57.13%	3,533,957	57.04%	3,671,840	58.74%
Caduceus Year Book	130,235	2.11%	130,750	2.11%	129,250	2.07%
Rental Properties	151,408	2.45%	150,102	2.42%	83,000	1.33%
Valet Parking	220,751	3.58%	225,036	3.63%	189,305	3.03%
Total Auxiliary	6,174,660	100%	6,195,418	100%	6,250,835	100%

University of Arkansas for Medical Sciences
 Summary of Actual Expenses
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenses
 for the Fiscal Years Ending June 30, 2012; and June 30, 2013

AUXILIARY FUNDS

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 3rd Qtr. Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENSES						
Student Wellness	28,360	0.44%	0	0.00%	0	0.00%
Student Housing \ Activities	1,166,198	17.97%	1,143,717	17.59%	1,165,584	17.61%
Bookstore	997,644	15.37%	1,011,856	15.56%	1,011,856	15.28%
Parking Operations	3,509,789	54.08%	3,533,957	54.36%	3,671,840	55.46%
Caduceus Year Book	55,881	0.86%	95,282	1.47%	129,250	1.95%
Rental Properties	151,408	2.33%	150,102	2.31%	83,000	1.25%
Valet Parking	580,751	8.95%	565,980	8.71%	558,606	8.44%
Total Auxiliary	6,490,031	100%	6,500,894	100%	6,620,136	100%

University of Arkansas for Medical Sciences
Summary of Budget Expenditures
For the Fiscal Year Ending June 30, 2013

AUXILIARY FUNDS

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Student Wellness			-					-
Student Housing	216,309	71,535	145,155	732,585				1,165,584
Bookstore	175,865	37,622	798,369					1,011,856
Parking Operations	725,544	189,676	1,135,919	1,620,701				3,671,840
Caduceus Year Book			129,250					129,250
Rental Properties			83,000					83,000
Valet Parking			558,606					558,606
Total Auxiliary	1,117,718	298,833	2,850,299	2,353,286	0	0	0	6,620,136

**University of Arkansas at Monticello
FY 2013 Operating Budget
Executive Summary**

The FY 2013 operating budget for the University of Arkansas at Monticello was prepared following a comprehensive process which incorporated participation from every campus unit. The proposed budget for UAM for FY 2013 is \$41,357,757 and represents an increase of \$2,071,877 (5.27%) over the original budget for FY 2012. The primary source of increased revenue in the proposed budget is the tuition and fees category. The administration placed priority for proposed budget allocation increases in the areas of student related expenditures and fringe benefits for all employees.

Revenues

Tuition

The total budget increase expected from tuition and fees is \$1,527,710 over the FY 12 original budget. The amount includes \$400,000 budgeted for non resident undergraduate tuition to bring this budget in line with actual postings for FY 2012. This increase to revenue was offset with a \$400,000 increase to the contiguous state fee waiver expense category included in Scholarships and Awards. This will adequately budget the actual fee waiver expenses posted in FY 2012.

On the Monticello campus, undergraduate tuition and fees are budgeted to reflect an hourly increase of \$9 for a total of \$185 per credit hour. The projected revenue is based on the assumption of level enrollment in FY 2013.

The proposed tuition and fee rate for the Monticello campus continues to be the lowest among in-state peer institutions. UAM is one of three four-year institutions in the state where the maximum Pell grant award in FY 2013 will cover in full tuition and fee charges per SSCH for a student taking 15 hours each term.

On the Crossett and McGehee campuses, tuition and fees are proposed at a total of \$80 per credit hour which is a \$3 increase over the FY 2012 amount. This tuition and fee rate is comparable to two year colleges in the region. The budgeted increases projected for the colleges of technology are based on the increased tuition and fee rates and a stable enrollment.

State Appropriations

Total state appropriations for UAM are budgeted at \$61,822 less than the current revised budget for FY 2012. Revenue Stabilization Act (RSA) funds are budgeted at the same level as the previous year. Educational Excellence Trust Funds (EETF) which are received only by the Monticello campus are expected to increase by \$21,208. Workforce 2000 funds which are received by the colleges of technology are projected to decrease by \$39,752 at Crossett and \$43,278 at the McGehee campus for a net reduction in funding in EETF and Workforce funds of \$61,822.

University of Arkansas at Monticello
FY 2013 Operating Budget
Executive Summary

Expenditures

Students

UAM plans to preserve the value of its scholarships and grants-in-aids to students. This financial aid has been budgeted for the increase in tuition and fees for all institutional awards, including academic scholarships, athletic scholarships, performance-based grants-in-aid and stipends for residence hall assistants. The University also committed additional funds for institutional college work study and student travel.

Employee Benefits

On July 1, 2012 rates will increase 10% for medical insurance for the University of Arkansas at Monticello. The University will absorb the total increase in employer and employee premiums. The University has not increased the employee portion of the medical insurance premium since 2004. In addition, the University of Arkansas will experience a substantial increase in Unemployment Compensation and Workers' Compensation rates in FY 2013. These additional expenses for fringe benefits are projected to be close to \$475,000 for all campuses. The University is also committed to a wellness program for faculty, staff, and students that is to be implemented during FY 2013.

Salaries

The proposed budget does not provide for any salary increases for classified staff, faculty or non-classified staff. The State of Arkansas Classified Pay Plan does not allow for any increases for classified employees in FY 2013. UAM has set aside funds in a special contingency in the event that stipends are approved for classified staff sometime during FY 2013. UAM has also set aside funds in this special contingency for mid-year raises or stipends for benefits eligible employees in the categories of faculty and non-classified staff. UAM is requesting authority for these raises, which will be contingent upon enrollment, the realization of projected tuition and fee revenue, and no reductions in state funding during the upcoming fiscal year.

Maintenance and Operations

The University of Arkansas at Monticello plans to implement a new Master of Fine Arts program in FY 2013. The proposed budget includes funds dedicated to the implementation of this new masters program. The University also committed funds in FY 2013 for increases in property insurance, vehicle insurance, information technology maintenance agreements and a new annual AREON membership fee.

H. Jack Lassiter
Chancellor

University of Arkansas at Monticello
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees	14,284,785	42.56%	14,142,346	42.33%	15,155,056	44.61%
State Appropriations						
Category A	15,832,510	47.18%	15,832,509	47.39%	15,832,509	46.60%
Category B		0.00%		0.00%		0.00%
Educational Excellence	983,341	2.93%	1,025,098	3.07%	1,046,306	3.08%
Workforce	1,307,922	3.90%	1,275,152	3.82%	1,192,122	3.51%
Total State Appropriations	18,123,773	54.00%	18,132,759	54.28%	18,070,937	53.19%
ARRA Funds	234,823	0.70%		0.00%		0.00%
Other Sources	917,037	2.73%	748,615	2.24%	747,923	2.20%
Budgeted Fund Balance		0.00%	385,224	1.15%		0.00%
Total Educational and General	33,560,418	100.00%	33,408,944	100.00%	33,973,916	100.00%

University of Arkansas at Monticello
Summary of Actual Expenditures
for Fiscal Year Ending June 30, 2011
and Budgeted Expenditures
for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	14,727,934	44.21%	15,143,167	45.33%	14,992,750	44.13%
Research	37,029	0.11%	28,220	0.08%	14,700	0.04%
Public Service	214,253	0.64%	219,705	0.66%	217,550	0.64%
Academic Support	1,746,610	5.24%	1,859,693	5.57%	1,837,925	5.41%
Student Services	1,927,190	5.78%	1,989,646	5.96%	2,034,356	5.99%
Institutional Support	4,650,504	13.96%	5,252,215	15.72%	5,212,405	15.34%
Physical Plant	3,635,383	10.91%	3,682,586	11.02%	3,579,269	10.54%
Scholarships & Awards	3,896,606	11.70%	3,503,978	10.49%	3,613,629	10.64%
Mandatory Transfers for Debt Retirement	554,030	1.66%	547,791	1.64%	558,934	1.65%
E & G Non-Mandatory Transfers						
Transfer to Athletics	857,400	2.57%	592,056	1.77%	719,987	2.12%
Transfer to Bookstore/Other		0.00%	123,686	0.37%	113,179	0.33%
Transfer to Plant Fund	1,070,107	3.21%		0.00%		0.00%
Contingency Fund		0.00%	466,201	1.40%	1,079,232	3.18%
Total Educational and General	33,317,046	100.00%	33,408,944	100.00%	33,973,916	100.00%

EXHIBIT B-2

University of Arkansas at Monticello
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Instruction	10,284,647	3,314,327	1,393,776					14,992,750
Research			14,700					14,700
Public Service	65,472	25,770	126,308					217,550
Academic Support	855,834	281,966	700,125					1,837,925
Student Services	1,205,127	400,002	429,227					2,034,356
Institutional Support	2,889,113	957,923	1,365,369					5,212,405
Physical Plant	1,520,720	503,132	1,555,417					3,579,269
Scholarships & Awards					3,613,629			3,613,629
Mandatory Transfers - Debt Retirement				558,934				558,934
E & G Non-Mandatory Transfers								
Transfer to Athletics							719,987	719,987
Transfer to Bookstore/Other							113,179	113,179
Contingency Fund						1,079,232		1,079,232
Total Educational and General	16,820,913	5,483,120	5,584,922	558,934	3,613,629	1,079,232	833,166	33,973,916

EXHIBIT C

University of Arkansas at Monticello
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Athletics	1,769,692	23.73%	1,449,080	20.33%	1,543,852	20.91%
Residence Halls/Student Apartments	1,333,693	17.88%	1,386,760	19.46%	1,463,810	19.82%
Food Service	1,378,859	18.49%	1,260,950	17.69%	1,318,256	17.85%
Bookstore	2,273,371	30.48%	2,199,520	30.86%	2,285,114	30.95%
Other Auxiliary Units	702,380	9.42%	784,983	11.01%	772,809	10.47%
Budgeted Fund Balance		0.00%	46,614	0.65%		0.00%
Total Auxiliary	7,457,995	100.00%	7,127,907	100.00%	7,383,841	100.00%

University of Arkansas at Monticello
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Athletics	2,978,029	40.44%	3,089,535	43.34%	3,140,190	42.53%
Residence Halls/Student Apartments	942,146	12.79%	888,061	12.46%	993,578	13.46%
Food Service	1,121,735	15.23%	975,295	13.68%	1,032,601	13.98%
Bookstore	1,976,884	26.84%	1,988,041	27.89%	2,077,771	28.14%
Other Auxiliary Units	346,013	4.70%	186,975	2.62%	139,701	1.89%
Total Auxiliary	7,364,807	100.00%	7,127,907	100.00%	7,383,841	100.00%

University of Arkansas at Monticello
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

AUXILIARY FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Athletics	748,845	246,797	1,051,491	130,305	962,752			3,140,190
Residence Halls/Student Apartments	60,821	11,202	530,332	391,223				993,578
Food Service			1,032,601					1,032,601
Bookstore	150,370	50,597	1,876,804					2,077,771
Other Auxiliary Units	25,688	8,781	105,232					139,701
Total Auxiliary	985,724	317,377	4,596,460	521,528	962,752	-	-	7,383,841

UNIVERSITY OF ARKANSAS AT PINE BLUFF
PROPOSED BUDGET 2012-13
Exhibit A - Executive Summary

The proposed operating budget for the University of Arkansas at Pine Bluff for FY2012-2013 was prepared using the following assumptions:

Revenues

Educational and General Revenue estimates show a total increase in projected revenue from 3rd quarter Revised Budget of \$713,816 based on the following:

- Projected Tuition and Fee Revenue was increased by \$687,000 this reflects a 3.5% increase in tuition and fees approved by the Board.
- Educational Excellence Trust Fund increased by \$36,817.
- Nursery School Revenue was reduced by \$10,000 due to a decline in Infant and Toddler enrollment.

Auxiliary Enterprise Revenue estimates are increased from 3rd quarter revised budget by \$447,176, based on the following:

- Housing revenue was increased by \$285,100 based on projected revenue generated from the increase in housing rates effective fall 2012.
- An increase of \$102,076 in Food Service revenue reflects a 3.5% increase in the board approved rates.
- The non-mandatory allowable transfer to Athletics from E&G was increased by \$60,000.

Expenses

Educational and General Expenditure estimates show an increase in total budget commitments over the FY12 revised budget of \$713,816. Other variances in the budget are due to budget reductions and additions to various function areas as outlined in Exhibit B-1. Below are adjustments that were made to the budget:

- \$268,000 – Health Insurance Premiums Increase
- \$158,220 -- Scholarship expenditures due to the increase in tuition rates.
- \$50,000 – Security Camera Maintenance
- \$60,000 – Allowable Transfer Athletics
- \$152,596 -- Salary and Fringes for 1 Professor Aquaculture, 2- Public Safety Officers and 2-Custodians
- \$ 25,000 – ARE-ON Membership

Auxiliary Enterprise expenses reflect an increase of \$447,176 distributed as follows:

- \$376,974—Salary and fringes (Harrold Living Learning Center-4 full-time Resident Hall Specialist and 4-Part-time; Athletics-\$60,960 Position salary and fringes)
- \$81,268 – food service costs
- \$65,989—Scholarship increase FY13 (tuition increase)
- \$60,960-Athletics Position Marketing/Senior Women Adm.
- \$52,574—2-Maintenance Workers Harrold Living Learning Center
- **(\$190,589)**-- Auxiliary Debt Service was reduced (\$106,725 was allocated to scholarship for 6% in tuition in FY12)

University of Arkansas at Pine Bluff
Summary of Actual Revenues
for Fiscal Year Ending June 30, 2011
and Budgeted Revenues
for Fiscal Years Ending June 30, 2012 and June 30, 2013

EXHIBIT B

EDUCATIONAL & GENERAL FUND

	FY 2010-11	PERCENT	FY 2011-12	PERCENT	FY 2012-13	PERCENT
	ACTUAL	OF TOTAL	REVISED BUDGET	OF TOTAL	BUDGET	OF TOTAL

REVENUES

EDUCATIONAL & GENERAL:

Tuition and Fees	18,584,185	39.83%	\$17,286,684	38.45%	17,973,684	39.36%
State Appropriations						
Category A	25,229,737	54.08%	25,229,737	56.12%	25,229,737	55.25%
Category B	0	0.00%	0	0.00%	0	0.00%
Educational Excellence	1,707,059	3.66%	1,779,549	3.96%	1,816,365	3.98%
Total State Appropriations	26,936,796	57.74%	27,009,286	60.08%	27,046,102	59.22%
ARRA Revenue	185,459	0.40%	0	0.00%	0	0.00%
Other Sources	949,128	2.03%	658,750	1.47%	648,750	1.42%
Total Education and General	46,655,568	100.00%	44,954,720	100.00%	45,668,536	100.00%

EXHIBIT B-1

University of Arkansas at Pine Bluff
Summary of Actual Expenditures
for Fiscal Year Ending June 30, 2011
and Budgeted Expenditures
for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 REVISED BUDGET	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	11,598,185	25.68%	12,296,252	27.35%	12,358,134	27.06%
Research	2,054,584	4.55%	2,031,498	4.52%	2,031,480	4.45%
Public Service	1,768,910	3.92%	1,803,059	4.01%	1,853,075	4.06%
Academic Support	3,456,064	7.65%	3,915,451	8.71%	3,965,550	8.68%
Student Services	2,982,234	6.60%	3,363,814	7.48%	3,305,553	7.24%
Institutional Support	5,960,237	13.20%	6,594,164	14.67%	6,595,206	14.44%
Physical Plant	5,482,261	12.14%	6,906,913	15.36%	7,276,128	15.93%
Scholarships & Awards	3,771,935	8.35%	4,517,109	10.05%	4,685,794	10.26%
Mandatory Transfers for Debt Retirement	760,359	1.68%	1,552,820	3.45%	1,477,820	3.24%
E & G Non-Mandatory Transfers						
Transfer to Athletics	1,078,234	2.39%	1,078,234	2.40%	1,138,234	2.49%
Transfer to Student Union	184,212	0.41%	184,212	0.41%	184,212	0.40%
Transfer to Plant Fund	6,060,807	13.42%	0	0.00%	0	0.00%
Contingency Fund	0	0.00%	711,195	1.58%	797,351	1.75%
Total Educational and General	45,158,022	100.00%	44,954,720	100.00%	45,668,536	100.00%

University of Arkansas at Pine Bluff
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2012

EDUCATIONAL & GENERAL FUND							
	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships and Awards	Contingency Funds	Transfers Total
Instruction	9,123,423	2,463,290	771,422				12,358,134
Research	1,097,977	296,450	637,053				2,031,480
Public Service	1,082,335	292,230	478,510				1,853,075
Academic Support	2,113,146	570,560	1,281,844				3,965,550
Student Services	1,923,274	519,269	863,011				3,305,553
Institutional Support	3,996,772	991,334	1,607,100				6,595,206
Physical Plant	2,582,809	697,360	3,995,959				7,276,128
Scholarships & Awards					4,685,794		4,685,794
Mandatory Transfers for Debt Retirement				1,477,820			1,477,820
E&G Non-Mandatory Transfers							
Transfer to Athletics							1,138,234
Transfer to Student Union							184,212
Transfer to Plant Fund							
Contingency Fund						797,351	797,351
TOTAL EDUCATIONAL AND GENERAL	21,919,736	5,830,493	9,634,898	1,477,820	4,685,794	797,351	45,668,536

EXHIBIT C

University of Arkansas at Pine Bluff
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 REVISED BUDGET	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Athletics	4,493,770	31.18%	5,888,385	42.76%	5,948,385	41.84%
Residential Halls	5,010,713	34.77%	4,407,900	32.01%	4,693,000	33.01%
Food Service	4,258,672	29.55%	2,902,924	21.08%	3,000,000	21.10%
Transit Fees	134,934	0.94%	127,500	0.93%	127,500	0.90%
Student Union	185,646	1.29%	184,212	1.34%	184,212	1.30%
Other Auxiliary Units	327,940	2.28%	259,000	1.88%	264,000	1.86%
Total Auxiliary	14,411,675	100.00%	13,769,921	100.00%	14,217,097	100.00%

University of Arkansas at Pine Bluff
 Summary of Actual Expenditures
 for Fiscal Years Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 REVISED BUDGET	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Athletics	5,932,120	45%	6,222,088	45%	6,324,262	44%
Residential Halls	3,423,228	26%	4,133,877	30%	4,439,349	31%
Food Service	2,784,305	21%	2,631,554	19%	2,712,822	19%
Transit Fees	282,418	2%	127,500	1%	127,500	1%
Student Union	283,676	2%	308,096	2%	308,096	2%
Other Auxiliary Units	530,261	4%	346,806	3%	305,068	2%
Total Auxiliary	13,236,008	100%	13,769,921	100%	14,217,097	100%

EXHIBIT C-2

University of Arkansas at Pine Bluff
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

AUXILIARY FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships and Awards	Contingency Funds	Transfers	Total
Athletics	1,788,496	482,900	1,501,433	600,000	1,951,433			6,324,262
Residence Halls	1,124,811	303,710	2,070,112	900,000	40,716			4,439,349
Food Service			2,712,822					2,712,822
Transit Fees			127,500	-	-	-		127,500
Student Union	147,621	39,860	120,615	-	-	-		308,096
Other Auxiliary Units	200,002	54,000	51,066	-	-	-		305,068
TOTAL AUXILIARY	3,260,930	880,470	6,583,548	1,500,000	1,992,149	-	-	14,217,097

**Cossatot Community College
of the University of Arkansas
Executive Budget Summary
For the Fiscal Year ending June 30, 2013**

Mission and Organization:

Cossatot Community College of the University of Arkansas, an institution of higher education, is a public two-year college located in southwest Arkansas and is dedicated to serving students who wish to achieve academic, personal, or career goals. The college seeks to encourage in each student the values essential for effective citizenship; the desire for lifelong learning; the techniques for applying knowledge and skills to personal, career, and community life challenges; and an understanding that all individuals have worth and potential.

Budget Assumption and Philosophy:

Cossatot has an open budgeting process that begins in October and meets once monthly until the entire budget has been vetted. The public served by the college is invited to attend all budget meetings. The process of preparing the expenditure section of the budget starts with the involvement of all department level staff and the Administrative Council. Cossatot begins with the amounts that each department would like to see in the budget for their organizational and program needs. Each department must show the major changes in the budget and justify how these changes will benefit the college and how they are necessary to the goals and objectives in our strategic plan and the missions and purposes of the college.

In this 2012-2013 budget, the college began by making sure that all fixed costs are in the budget. Raises for Non-Classified Staff and Faculty were also budgeted. Next, any additional program needs were placed in the budget. After all these costs were tabulated, the college compared them to estimated revenues and the available fund balance. If the budgeted expenses are not even close to the estimated revenues and fund balance available, then the budget is pared down and refined through a series of budget cuts until a reasonable range is reached. During each paring down stage, the college makes sure that fixed costs are maintained, raises are provided as allowed, and the program needs of students are provided.

This year's budget was developed with the following points:

- ❖ An amount for raises for all Faculty and Non-Classified Staff will be budgeted at 3%, but actual raises have yet to be determined.
- ❖ No additional full-time faculty or staff positions will be budgeted for FY13. Additional faculty needs will be filled with adjunct instructors.

- ❖ The instructional budget for the new OTA program was increased by adjunct funds to begin the official course offerings of this program in the Fall.
- ❖ The budget for the Radio Station was increased to begin official programming for a full year starting this summer.
- ❖ The remainder of the budget was built to maintain existing programs at their highest quality.
- ❖ Lastly, the Contingency budget may be used to take care of Classified Raises and/or Merit Pay as the state makes it available.

Estimated Revenues:

Estimated Revenues are budgeted at \$8,863,295 for FY13. Tuition and Fees will be budgeted at \$2,869,874. This is a \$136,525 increase over the adjusted budget for Tuition and Fees for FY12. Other Budgeted Revenues are projected to decrease for FY13. Local Sales Tax is estimated to decrease by \$29,147 from the adjusted budget of FY12. Although, sales in the three county area are doing well, one of the counties owed rebates back to a company and these are being paid back over the next 30 months or so. This will decrease that particular county revenue for the next few years.

Other Sources are also expected to decrease. The college chose to close down its Childcare Centers and let another agency take on the ABC program funded through the state. This will decrease our revenues for this category with an off-setting decrease in Budgeted Expenditures in Academic Support. State Appropriations for FY13 are expected to decrease slightly. Although, general revenues are expected to increase slightly, Workforce 2000 funds are projected to decrease by slightly more than the increase. Overall, the college is planning to budget \$150,000 from our Fund Balance. This amount will not be budgeted in a particular category, but will go into a Contingency category for use only if necessary.

Budget Allocations:

Instruction costs increased by \$257,805 over FY12 budget. This includes an increased amount budgeted for the Secondary Welding program expansion and the OTA program course offerings beginning soon.

Public Services will be budgeted for \$3,256 for FY13. This is approximately 10% of the salary and fringe of our one county Chamber offices.

Academic Support decreased by \$219,516 from FY12 budget. This decrease is due to the closing of our Childcare Facilities, which were used in conjunction with our Early Childhood Education degree. The college was also able to decrease the Department of Information Systems Support budget by reducing costs for Internet Services by joining the AREON project this upcoming summer.

Student Services is increased by \$27,721 from FY12. The increase is mainly from the budgeted raises, as well as minor operating expenses.

Institutional Support increased by \$75,321 from the FY12 budget. This increase is through raises budgeted and increases for travel and professional services for various on-going projects.

Physical Plant decreased by \$41,562 from the FY12 budget. This budgeted decrease is due to reducing capital outlay and supplies for the upcoming year.

Scholarships and Awards for the college are being increased by \$5,000. The college is hoping to expand its scholarship offerings to graduates of local high schools.

A Contingency amount was also budgeted for \$150,000. The college will use this contingency for things that may come up during the year that were not foreseen and/or merit pay or raises for Classified personnel. Alternatively, if revenues do not develop as projected, contingency will be the first budget cut made.

Resource Development:

The college continues to seek out grant opportunities that will enhance the college and fit in with our overall goals and objectives. To date, the college has just over \$2.1 million in grants available for FY12. These grants are combination of federal, state and private grants that enhance the college's mission and purposes.

CCCUA continues to work with our foundation to increase monies for scholarships and improvements to infrastructure. A new Executive Director to the Foundation will help to guide efforts to develop this funding.

EXHIBIT B

Cossatot Community College of the University of Arkansas
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees	2,743,718	30.47%	2,733,349	31.51%	2,869,874	32.38%
State Appropriations						
Category A	3,327,570	36.95%	3,327,570	38.36%	3,351,626	37.81%
Category B		0.00%		0.00%		0.00%
Workforce	1,295,656	14.39%	1,263,191	14.56%	1,180,942	13.32%
Total State Appropriations	4,623,226	51.34%	4,590,761	52.92%	4,532,568	51.14%
ARRA Funds	69,545	0.77%		0.00%		0.00%
Local Sales Tax	1,205,211	13.38%	1,112,000	12.82%	1,082,853	12.22%
Other Sources	363,961	4.04%	238,500	2.75%	228,000	2.57%
Budgeted Fund Balance		0.00%		0.00%	150,000	1.69%
Total Educational and General	9,005,661	100.00%	8,674,610	100.00%	8,863,295	100.00%

Cossatot Community College of the University of Arkansas
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	3,233,613	38.47%	3,258,371	37.56%	3,516,176	39.67%
Public Service	2,701	0.03%	3,454	0.04%	3,526	0.04%
Academic Support	1,480,511	17.61%	1,269,586	14.64%	1,050,070	11.85%
Student Services	899,408	10.70%	1,061,556	12.24%	1,089,277	12.29%
Institutional Support	1,234,136	14.68%	1,364,900	15.73%	1,440,221	16.25%
Physical Plant	1,027,681	12.22%	1,136,105	13.10%	1,094,543	12.35%
Scholarships & Awards	29,855	0.36%	30,000	0.35%	35,000	0.39%
Mandatory Transfers for Debt Retirement	498,691	5.93%	484,482	5.59%	484,482	5.47%
E & G Non-Mandatory Transfers Transfer to Plant Fund		0.00%		0.00%		0.00%
Contingency Fund		0.00%	66,156	0.76%	150,000	1.69%
Total Educational and General	8,406,596	100.00%	8,674,610	100.00%	8,863,295	100.00%

Cossatot Community College of the University of Arkansas
Breakdown of Budgeted Expenditures
for Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Instruction	2,209,205	729,640	577,331					3,516,176
Public Service	2,415	1,111						3,526
Academic Support	518,389	188,060	343,621					1,050,070
Student Services	619,190	245,831	224,256					1,089,277
Institutional Support	870,550	305,805	263,866					1,440,221
Physical Plant	336,689	175,454	582,400					1,094,543
Scholarships & Awards					35,000			35,000
Mandatory Transfers - Debt Retirement				484,482				484,482
E & G Non-Mandatory Transfers Transfer to Plant Fund								-
Contingency Fund						150,000		150,000
Total Educational and General	4,556,438	1,645,901	1,991,474	484,482	35,000	150,000	-	8,863,295

PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS

Budget Narrative

Estimated Revenues

While PCCUA increased tuition and fees for FY13, the decrease in projected enrollment due to the economic issues that continue to face the PCCUA communities create a projected decrease in revenues of over \$56,000 from the prior year in Tuition and Fee Revenue.

The FY13 forecast for state appropriations remains consistent with FY12 for Category A appropriation at \$9,063,088 while Educational Excellence increased by \$14,575 and Workforce decreased by \$32,274 for a net decrease in state appropriations of \$17,699.

Based on actual funds collected during FY11 for local tax revenue which exceeded the budget amount for FY12 by slightly over \$200,000, we conservatively project an increase for FY13 of \$82,000 in budgeted dollars for Local Tax Revenue.

Budget Allocations

The following is a breakdown of the percentages used for budgeting each of the campuses for FY13: Helena-60.17%, DeWitt-17.02%, and Stuttgart-22.81%. Factors based on FTE, student headcount by campus, and campus maintenance (building square footage, acreage, and age) were also employed in the funding distribution by campus.

Three key individuals are retiring at the end of FY13, and PCCUA has taken this opportunity to reorganize staff in the instructional area of Arts and Sciences to enhance efficiencies in this area. This reorganization created a net savings of over \$75,000 in salaries and related fringe benefits.

For FY13, PCCUA is providing an \$800 annual increase in salary for all faculty and non-classified staff. This translates into an additional total salary and fringe benefit cost of \$112,287 to the College.

Due to an increase in health related costs from the UA System combined with a budget overage for actual fringe benefits expended for FY11 of approximately \$26,000, the overall fringe benefit allocation increased from 31% to 32% for all salaries to more accurately reflect actual projections.

EXHIBIT B

Phillips Community College of the University of Arkansas
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees	3,168,939	19.60%	3,160,368	19.77%	3,104,000	19.40%
State Appropriations						
Category A	9,063,088	56.07%	9,063,088	56.68%	9,063,088	56.65%
Category B		0.00%		0.00%	-	0.00%
Educational Excellence	675,787	4.18%	704,484	4.41%	719,059	4.49%
Workforce	508,400	3.15%	495,661	3.10%	463,387	2.90%
Total State Appropriations	10,247,275	63.39%	10,263,233	64.19%	10,245,534	64.04%
ARRA Funding	0	0.00%	0	0.00%	0	0.00%
Local Tax Revenue	1,975,950	12.22%	1,768,000	11.06%	1,850,000	11.56%
Other Sources	772,915	4.78%	798,000	4.99%	798,000	4.99%
Total Educational and General	16,165,079	100.00%	15,989,601	100.00%	15,997,534	100.00%

Phillips Community College of the University of Arkansas
Summary of Actual Expenditures
for Fiscal Year Ending June 30, 2011
and Budgeted Expenditures
for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	4,487,322	29.03%	5,868,828	36.70%	5,995,217	37.48%
Public Service	457,970	2.96%	591,029	3.70%	559,355	3.50%
Academic Support	1,537,555	9.95%	1,600,151	10.01%	1,905,346	11.91%
Student Services	1,117,520	7.23%	1,112,789	6.96%	1,228,180	7.68%
Institutional Support	2,295,777	14.85%	3,047,256	19.06%	2,765,992	17.29%
Physical Plant	1,647,420	10.66%	1,945,327	12.17%	1,778,699	11.12%
Scholarships & Awards	278,738	1.80%	339,000	2.12%	325,000	2.03%
Mandatory Transfers for Debt Retirement	2,685,208	17.37%	771,850	4.83%	769,745	4.81%
E & G Non-Mandatory Transfers						
Transfer to Auxiliary Units	67,536	0.44%	70,000	0.44%	50,000	0.31%
Transfer to Plant Fund	883,381	5.71%	290,000	1.81%	275,000	1.72%
Contingency Fund		0.00%	353,371	2.21%	345,000	2.16%
Total Educational and General	15,458,427	100.00%	15,989,601	100.00%	15,997,534	100.00%

Phillips Community College of the University of Arkansas
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Instruction	3,995,619	1,278,598	721,000					5,995,217
Public Service	412,390	131,965	15,000					559,355
Academic Support	1,131,323	362,023	412,000					1,905,346
Student Services	894,076	286,104	48,000					1,228,180
Institutional Support	1,307,382	418,362	1,040,248					2,765,992
Physical Plant	673,257	215,442	890,000					1,778,699
Scholarships & Awards					325,000			325,000
Mandatory Transfers - Debt Retirement				769,745				769,745
E & G Non-Mandatory Transfers								
Transfer to Auxiliary Units							50,000	50,000
Transfer to Plant Fund							275,000	275,000
Contingency Fund			-			345,000		345,000
Total Educational and General	8,414,047	2,692,494	3,126,248	769,745	325,000	345,000	325,000	15,997,534

Phillips Community College of the University of Arkansas
Summary of Actual Revenues
for Fiscal Year Ending June 30, 2011
and Budgeted Revenues
for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Bookstore	48,917	22.85%	40,000	22.21%	45,000	22.50%
Food Service	87,844	41.03%	90,000	49.98%	90,000	45.00%
Student Activities	31,356	14.64%	35,230	19.56%	32,000	16.00%
Other Auxiliary Units	45,995	21.48%	14,840	8.24%	33,000	16.50%
Total Auxiliary	214,112	100.00%	180,070	100.00%	200,000	100.00%

Phillips Community College of the University of Arkansas
Summary of Actual Expenditures
for Fiscal Year Ending June 30, 2011
and Budgeted Expenditures
for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Food Service	153,820	69.81%	135,000	74.97%	135,000	67.50%
Student Activities	31,214	14.17%	35,230	19.56%	35,000	17.50%
Other Auxiliary Units	35,319	16.03%	9,840	5.46%	30,000	15.00%
Total Auxiliary	220,353	100.00%	180,070	100.00%	200,000	100.00%

Phillips Community College of the University of Arkansas
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

AUXILIARY FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Food Service	60,000	19,200	55,800					135,000
Student Activities			35,000					35,000
Other Auxiliary Units			30,000					30,000
Total Auxiliary	60,000	19,200	120,800	-	-	-	-	200,000

**University of Arkansas
Community College at Batesville
Executive Budget Summary
For the Fiscal Year Ending June 30, 2013**

Mission and Organization:

The University of Arkansas Community College at Batesville provides quality educational opportunities within a supportive learning environment. We promote success through community partnerships, responsive programs, and an enduring commitment to improvement.

Values

At UACCB we value...

Unity through collaboration

Achievement in educational goals

Commitment to excellence

Contribution to community

Balance in learning and life

Vision

UACCB will be recognized for excellence in education, leadership, service, and innovation in response to educational, economic and social needs.

Goals

In order to accomplish its mission and fulfill its vision, UACCB has established a set of strategic goals. Each organizational area is expected to work towards its respective goals and correspondingly contribute to the great strategic institutional efforts.

Budget Assumptions and Philosophy:

In FY12 the campus used zero based budgeting as a means to request actual need by department. This proved to be beneficial to the college and to make personnel more aware of the budgeting process. This process involved all budget managers, the administrative cabinet and an administrative committee, the Chancellor's Advisory Committee. The FY13 budget has been set at the same Maintenance and Operations level as the FY12 budget. The decrease in enrollment required an adjustment of salaries based on turnover and the time for replacement. The FY13 budget sets a direction toward improving student success and retention and meeting the needs of our community through community based programs.

The operating budget was developed assuming the following:

- State appropriations will provide an increase of \$29,940 of continuing money
- Projected decrease of Workforce 2000 funds of approximately \$52,000
- Revenue from the ¼ cent county sales tax is projected to generate \$1,200,000
- Tuition increase of \$3 per credit hour for in-district and out-of-district students will generate approximately \$90,000. Overall tuition is expected to be down due to projected decrease in SSCH's.

UACC-Batesville
Exhibit A - Continued

- Departmental operating budgets were formulated at 2012 levels. FY12 zero based budgeting was instrumental in establishing operating needs.
- Funding will be provided for health insurance increases which amounts to over \$62,000 for the college employer portion and over \$18,000 for the employee portion
- Debt service for FY13 will be set at \$593,475. This debt service is the annual obligation for the existing bond issue for the Conference/Student Center and Arkansas Development Finance Authority (ADFA) loans which are for the construction of a consolidated Maintenance Facility and a Library/Academic Facility.

Estimated Revenues:

Revenues for FY13 are projected to decrease from FY12 revenues by \$167,308. Of this decrease, \$52,795 is from a projected decrease in Workforce 2000 funds. The remainder of the decrease is from a projected enrollment decrease. Changes in financial aid laws and TAA students graduating have led to lower enrollment. Tuition increases of \$3 per credit hour for in and out of district students will add \$90,000 to revenues. The county sales tax continues to remain at FY12 level of \$1,200,000.

State appropriation funding for FY13 is projected to be \$4,050,586. This is an increase of \$29,940. Workforce 2000 funds for FY12 were \$810,822; however, projections for FY13 are \$758,027, a decrease of \$52,795.

Budget Allocations:

The budget was prepared with sensitivity to the projected needs of the campus as it continues to develop and cope with the economic situation. Increased health care costs were considered and have been included in this budget because there is not a salary increase included. Increased utility costs have also been considered and reallocations have been made for those costs to become a part of this budget.

Scholarships remain a very important part of the UACCB mission. The FY13 budget has funded our student scholarship account at \$275,000. This budget funds institutional scholarships, financial awards, and waivers.

Debt service for FY13 is \$593,475. This debt service is the annual obligation for the existing bond issue for the Conference/Student Center and Arkansas Development Finance Authority (ADFA) loans for the construction of a Consolidated Maintenance Facility and Library/Academic Facility.

Salary increases for FY13 have yet to be determined and must be approved by the UA Board of Trustees.

EXHIBIT B

University of Arkansas Community College at Batesville
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees	3,521,138	35.70%	3,569,312	36.24%	3,507,604	36.23%
State Appropriations						
Category A	4,020,646	40.76%	4,020,646	40.82%	4,050,586	41.84%
Category B	-	0.00%	-	0.00%	-	0.00%
Workforce	831,661	8.43%	810,822	8.23%	758,027	7.83%
Total State Appropriations	4,852,307	49.19%	4,831,468	49.06%	4,808,613	49.67%
Local Sales Tax	1,251,458	12.69%	1,200,000	12.18%	1,200,000	12.40%
Other Sources	238,633	2.42%	247,774	2.52%	165,029	1.70%
Total Educational and General	9,863,536	100.00%	9,848,554	100.00%	9,681,246	100.00%

University of Arkansas Community College at Batesville
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	4,035,172	40.42%	3,934,565	39.95%	3,827,436	39.53%
Academic Support	1,156,475	11.58%	1,083,061	11.00%	1,118,560	11.55%
Student Services	855,216	8.57%	910,750	9.25%	881,243	9.10%
Institutional Support	1,580,044	15.83%	1,461,637	14.84%	1,482,227	15.31%
Physical Plant	1,234,639	12.37%	1,301,890	13.22%	1,208,222	12.48%
Scholarships & Awards	300,568	3.01%	290,500	2.95%	275,000	2.84%
Mandatory Transfers for Debt Retirement	572,522	5.73%	595,625	6.05%	593,475	6.13%
E & G Non-Mandatory Transfers Transfer to Plant Fund	249,706	2.50%	-	0.00%	-	0.00%
Contingency Fund	-	0.00%	270,526	2.75%	295,083	3.05%
Total Educational and General	9,984,342	100.00%	9,848,554	100.00%	9,681,246	100.00%

University of Arkansas Community College at Batesville
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Instruction	2,687,956	792,436	347,044	-	-	-	-	3,827,436
Academic Support	479,921	181,824	456,815	-	-	-	-	1,118,560
Student Services	500,718	181,273	199,252	-	-	-	-	881,243
Institutional Support	973,663	365,279	143,285	-	-	-	-	1,482,227
Physical Plant	319,734	141,602	746,886	-	-	-	-	1,208,222
Scholarships & Awards	-	-	-	-	275,000	-	-	275,000
Mandatory Transfers - Debt Retirement	-	-	-	593,475	-	-	-	593,475
E & G Non-Mandatory Transfers Transfer to Plant Fund	-	-	-	-	-	-	-	-
Contingency Fund	-	-	-	-	-	295,083	-	295,083
Total Educational and General	4,961,992	1,662,414	1,893,282	593,475	275,000	295,083	-	9,681,246

University of Arkansas Community College at Batesville
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Bookstore	1,029,318	89.30%	1,072,800	90.68%	1,072,800	90.91%
Food Service	109,504	9.50%	93,000	7.86%	90,000	7.63%
Other Auxiliary Units	13,860	1.20%	17,250	1.46%	17,250	1.46%
Total Auxiliary	1,152,682	100.00%	1,183,050	100.00%	1,180,050	100.00%

University of Arkansas Community College at Batesville
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Bookstore	796,737	80.16%	969,583	81.96%	969,983	82.20%
Food Service	142,339	14.32%	142,020	12.00%	136,337	11.55%
Other Auxiliary Units	54,804	5.51%	56,000	4.73%	50,000	4.24%
Auxiliary Contingency	-	0.00%	15,447	1.31%	23,730	2.01%
Total Auxiliary	993,880	100.00%	1,183,050	100.00%	1,180,050	100.00%

University of Arkansas Community College at Batesville
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

AUXILIARY FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Bookstore	51,349	26,059	892,575					969,983
Food Service	57,028	15,659	63,650	-	-	-	-	136,337
Other Auxiliary Units	-	-	50,000	-	-	-	-	50,000
Auxiliary Contingency	-	-	-	-	-	23,730		23,730
Total Auxiliary	108,377	41,718	1,006,225	-	-	23,730	-	1,180,050

EXHIBIT A

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE

INSTITUTIONAL GOALS, OBJECTIVES, AND STRATEGIES AS RELATED TO THE 2013 BUDGET

The mission of the University of Arkansas Community College at Hope is to serve as an accredited, open access, two-year institution of higher education that connects students and community partners to quality education and supports a culture of academic, occupational, personal growth and enrichment programs throughout Southwest Arkansas.

To continue the process of moving towards the accomplishment of the institutional mission, the following projections have guided the development of the 2013 budget:

ESTIMATED REVENUES

The FY2013 budget projects an increase in revenues \$331,802. Appropriate safeguards are included in the budget should reductions in state revenues materialize. Student fees were increased 3% for the FY2013 year and the budget includes an estimated 5% reduction in enrollment. The budget is based on a headcount enrollment of 1,314 and an FTE enrollment of 887 in the Fall Semester and a headcount enrollment of 1,225 and an FTE enrollment of 775 in the Spring Semester. State Appropriations are expected to decrease by \$119,320. Local sales tax revenues will increase with the opening of the Hempstead Hall Auditorium/Conference Center. The election to approve the construction of the facility included a ¼ cent sales tax to operate the facility.

BUDGET ALLOCATIONS

The budget for salaries includes a 2% increase for administrative staff and a 4% increase for all other personnel. Health insurance costs are expected to increase by 5%. With the opening of Hempstead Hall and the Texarkana Instruction Center, utilities and building insurance costs are projected to increase by 28%. Travel budgets were reduced by 5%. Departmental budgets and scholarship budgets were not increased for the coming year. Debt Service budgets were increased to cover the annual payments to the College Savings Bond Revolving Loan fund. A budget contingency of 1.9% is included in the budget.

EXHIBIT B

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees	2,418,503	26.27%	2,250,946	24.45%	2,234,413	23.43%
State Appropriations						
Category A	4,491,997	48.80%	4,491,997	48.79%	4,491,997	47.10%
Category B	0	0.00%	0	0.00%	0	0.00%
Workforce	1,879,621	20.42%	1,832,524	19.91%	1,713,204	17.96%
Total State Appropriations	6,371,618	69.22%	6,324,521	68.70%	6,205,201	65.06%
ARRA Funds	46,385	0.50%	-	-	-	-
Local Sales Tax	187,054	2.03%	460,000	5.00%	920,000	9.65%
Other Sources	181,050	1.97%	170,495	1.85%	178,150	1.87%
Total Educational and General	9,204,610	100.00%	9,205,962	100.00%	9,537,764	100.00%

University of Arkansas Community College at Hope
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	3,559,501	38.90%	3,815,345	41.44%	3,941,069	41.32%
Public Service	213,451	2.33%	209,447	2.28%	183,246	1.92%
Academic Support	496,582	5.43%	304,627	3.31%	392,723	4.12%
Student Services	763,374	8.34%	678,109	7.37%	766,144	8.03%
Institutional Support	2,103,842	22.99%	2,112,755	22.95%	1,960,509	20.56%
Physical Plant	1,131,322	12.36%	977,072	10.61%	1,122,160	11.77%
Scholarships & Awards	144,868	1.58%	200,000	2.17%	180,000	1.89%
Mandatory Transfers for Debt Retirement	736,861	8.05%	712,650	7.74%	811,913	8.51%
E & G Non-Mandatory Transfers Transfer to Plant Fund	0	0.00%	0	0.00%	0	0.00%
Contingency Fund	0	0.00%	195,957	2.13%	180,000	1.89%
Total Educational and General	9,149,801	100.00%	9,205,962	100.00%	9,537,764	100.00%

University of Arkansas Community College at Hope
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Instruction	2,535,670	985,011	420,388					3,941,069
Public Service	105,443	39,953	37,850					183,246
Academic Support	231,793	88,059	72,871					392,723
Student Services	507,938	195,756	62,450					766,144
Institutional Support	1,063,589	408,170	488,750					1,960,509
Physical Plant	425,887	166,096	530,177					1,122,160
Scholarships & Awards					180,000			180,000
Mandatory Transfers - Debt Retirement				811,913				811,913
E & G Non-Mandatory Transfers Transfer to Plant Fund								-
Contingency Fund						180,000		180,000
Total Educational and General	4,870,320	1,883,045	1,612,486	811,913	180,000	180,000	-	9,537,764

**University of Arkansas Community College at Morrilton
Executive Budget Summary
For the Fiscal Year Ending June 30, 2013**

Mission

The University of Arkansas Community College at Morrilton is committed to excellence in learning and personal enrichment.

Budget Highlights

The operating budget was developed planning for the following:

- Equipping campus in preparation of AREON lighting. This includes upgrading/adding various servers, hubs, and switches.
- Lighting retrofit of oldest campus facilities
- Salary increases in order to retain current employees
- Filling three vacant employee positions
- Transitioning several 9 month faculty to 12 month faculty to aid in shortening completion time and employability

Estimated Revenues

General revenue has been budgeted using the official state revenue forecast for FY 13. Tuition and fee revenues are budgeted on the approved tuition and fee increases, inclusive of a modest 2% increase in SSCH's (student semester credit hours).

Budget Allocations

UACCM is in a unique situation, located within 25 miles of four universities, 3 large public school districts and several state agencies. The budget reflects the challenges faced by UACCM to hire and retain qualified individuals. The tuition and fee increase is to cover the filling of positions to better meet the needs of the students, namely through the creation/staffing of a new Advising Center and a Career Counselor. The budget also includes a pool of funds to cover merit increases for classified employees if authorized at the State level. Non-classified personnel will generally receive 3.0%. The AATYC salary survey was used to determine non-classified positions that were falling behind in salary levels. Adjustments were made to these positions as needed. Likewise, included for Faculty are a 3.0% general increase and a departure from the faculty pay scale, the methodology of which was to address and adjust the starting salary of our faculty as it currently falls well below the starting salary of local school districts. Some Faculty members are being transitioned from a 9 month appointment to a 12 month appointment, especially in the Technical Education Departments and Allied Health in an attempt to accelerate student completion and thus employment.

Dr. Larry Davis, Chancellor

EXHIBIT B

UA Community College Morrilton
Summary of Actual Revenues
for Fiscal Year Ending June 30, 2011
and Budgeted Revenues
for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees	6,249,309	47.32%	6,451,000	48.24%	6,700,000	49.14%
State Appropriations						
Category A	4,735,870	35.86%	4,735,870	35.42%	4,787,010	35.11%
Category B		0.00%		0.00%		0.00%
Workforce	1,238,900	9.38%	1,207,858	9.03%	1,129,211	8.28%
Total State Appropriations	5,974,770	45.24%	5,943,728	44.45%	5,916,221	43.39%
ARRA Funds	86,641	0.66%		0.00%		0.00%
Sales Tax	687,030	5.20%	690,000	5.16%	720,500	5.28%
Other Sources	208,448	1.58%	287,138	2.15%	297,520	2.18%
Total Other Sources	895,478	7.44%	977,138	7.31%	1,018,020	7.47%
Total Educational and General	13,206,198	100.00%	13,371,866	100.00%	13,634,241	100.00%

EXHIBIT B-1

UA Community College Morrilton
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	5,848,212	45.03%	5,620,082	42.03%	5,852,382	42.92%
Public Service	10,496	0.08%	10,000	0.07%	18,510	0.14%
Academic Support	1,314,650	10.12%	1,680,255	12.57%	1,714,282	12.57%
Student Services	1,389,818	10.70%	1,422,845	10.64%	1,506,174	11.05%
Institutional Support	1,548,304	11.92%	1,716,879	12.84%	1,755,931	12.88%
Physical Plant	1,817,490	14.00%	1,677,789	12.55%	1,621,631	11.89%
Scholarships & Awards	583,361	4.49%	453,810	3.39%	450,000	3.30%
Mandatory Transfers for Debt Retirement	407,751	3.14%	340,206	2.54%	489,670	3.59%
E & G Non-Mandatory Transfers						
Transfer to Plant Fund	66,533	0.51%		0.00%	0	0.00%
Contingency & Reserve Fund	0	0.00%	450,000	3.37%	225,661	1.66%
Total Educational and General	12,986,615	100.00%	13,371,866	100.00%	13,634,241	100.00%

UA Community College Morrilton
 Breakdown of Budgeted Expenditures
 For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Instruction	3,765,780	1,220,837	865,765					5,852,382
Public Service			18,510					18,510
Academic Support	901,117	368,956	444,209					1,714,282
Student Services	883,175	293,699	329,300					1,506,174
Institutional Support	1,204,687	393,854	157,390					1,755,931
Physical Plant	461,881	206,371	953,379					1,621,631
Scholarships & Awards					450,000			450,000
Mandatory Transfers - Debt Retirement				489,670				489,670
E & G Non-Mandatory Transfers Transfer to Plant Fund								-
Contingency & Reserve Fund						225,661		225,661
Total Educational and General	7,216,640	2,483,717	2,768,553	489,670	450,000	225,661	-	13,634,241

EXHIBIT C

UA Community College Morrilton
Summary of Actual Revenues
for Fiscal Year Ending June 30, 2011
and Budgeted Revenues
for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Food Service & Vending	163,358	8.80%	166,500	8.92%	160,000	8.48%
Other Auxiliary Units (Bookstore)	1,692,213	91.20%	1,700,000	91.08%	1,726,000	91.52%
Total Auxiliary	1,855,571	100.00%	1,866,500	100.00%	1,886,000	100.00%

UA Community College Morrilton
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

AUXILIARY FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Food Service & Vending	236,591	14.78%	279,940	15.00%	272,456	14.45%
Other Auxiliary Units (Bookstore)	1,364,400	85.22%	1,586,560	85.00%	1,613,544	85.55%
Total Auxiliary	1,600,991	100.00%	1,866,500	100.00%	1,886,000	100.00%

UA Community College Morrilton
 Breakdown of Budgeted Expenditures
 For the Fiscal Year Ending June 30, 2013

AUXILIARY FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Food Service & Vending	102,236	28,020	127,200			15,000		272,456
Bookstore	121,584	29,771	1,359,500			58,189	44,500	1,613,544
Total Auxiliary	223,820	57,791	1,486,700	-	-	73,189	44,500	1,886,000

ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS
BUDGET DISCUSSION FY 2012-2013

INTRODUCTION

The Arkansas School for Mathematics, Sciences and the Arts is a statewide residential public school for academically talented students in 11th and 12th grades who are admitted on a competitive basis. The stated mission is to create, encourage and sustain an educational community of academically talented students, faculty, and staff that seeks to pursue knowledge of mathematics, sciences, the arts and other curricula throughout the State of Arkansas. Three areas are emphasized to meet the mission:

- a rigorous academic program at the residential school,
- extensive class offerings through distance education based on needs which cannot be met by local schools,
- teacher enhancement programs to improve classroom performance in other schools.

ASMSA was established by the General Assembly in 1993 and became a part of the University of Arkansas System effective January 2004.

The residential program serves students from many high schools across Arkansas. Teacher training programs conducted during summer months are tuition based or grant supported. Residential faculty also provide in-service training for requesting school districts during the regular school year. Distance learning classes teach more than 3,600 students in counties throughout the state.

State appropriations provide the basic funding for the activities of the residential school and portions of distance learning expenditures. Additional grant funding is received from the Arkansas Department of Education (ADE) for distance learning programs based on funding available. Participating school districts are now allowed to join a state-wide consortium that enables them to receive any distance education program from established providers. The consortium fees that are collected are then distributed to the providers to increase the funding to their program.

ASMSA employs 54 ten-month full-time teachers, including 25 Residential faculty and 29 Distance Education teachers. Four part-time teachers and five adjunct positions cover specialty academic areas in both the residential and distance education programs. There are also 20 ten-month support staff and 32 full-time staff. The enabling legislation created all positions as non-classified.

BUDGETED REVENUE

State Funding

State funds are budgeted at \$8,115,889 for fiscal year 2012-13. Our primary source of funding is the Educational Excellence Trust Fund, budgeted at \$7,002,874 and is an increase of \$141,948 over FY12. The total portion of state funds derived from the Revenue Stabilization Act funds is \$1,113,015, all of which is in category "a". There is no projected increase in RSA funds, but there is an overall projected increase in state funding of \$141,948.

Other Sources

Distance Education instruction to elementary and secondary schools across the state provides income to offset the costs of the program. We have estimated the amount of revenues to be \$1,450,000 for the upcoming fiscal year. The majority of that, \$1,250,000, is funded by a grant from the Arkansas Department of Education. The remainder comes from billing the individual school districts that are not enrolled in the state-wide consortium for services provided. At this time, the revenue projections remain relatively constant with FY12, but early enrollment has surged compared to the same time last year. It is possible that we will need to fill existing vacant teacher positions to meet the demand.

Other miscellaneous revenue has been budgeted at \$48,500. These revenue sources include student assessments and expected sales tax reimbursements.

BUDGETED EXPENDITURES**Personnel**

With expected position adjustments and salary increases, salary expenses will increase almost 2% (\$83,300) over the prior year salary budget. We are proposing pay raises averaging 2% for all faculty and staff. This will be the first year since FY2010 that our employees have received an increase. A salary pool of \$20,000 will cover emergency needs as they arise.

Fortunately we will not experience an increase in medical and dental benefit premiums. Due to our experience rates, we have been able to keep our premiums constant for next fiscal year, but this will likely change in future years. A fringe benefits budget pool of about \$30,000 has been created to absorb any employee adjustments and other payroll expenses.

Maintenance and Operations

The proposed budget includes an \$8,300 increase over the current year's projected utility costs. We are also increasing our departmental operating budgets by a small percentage as we are starting to recoup some of the losses in state funding that we have experienced over the last two fiscal years.

Contingency Funds

There is a total of \$142,098 budgeted in the contingency/reserves account for next fiscal year. The contingency amount reflects the increase in the Educational Excellence Trust Fund forecast. A portion of those funds may be reallocated after the beginning of the fiscal year when the final forecast is released. The remainder of the contingency amount will be reserved for anticipated increases in contracted services that will have to be renegotiated during FY13 due to the opening of the new Residence Hall.

SUMMARY

Administration is increasing summer offerings in teacher training as well as enrichment programs for potential students. The budget presented herein is based on, and tied to, performance of the legislative mission of the institution. The proportion of spending in allocation areas is within a small variance of last year's spending. To be conservative, we are reserving enough for special needs or one-time expenditures. We believe this proposed plan is sufficient to support our programs and respectfully request your approval.

Janet Hugo, Ph.D.
Director

EXHIBIT B

Arkansas School for Mathematics, Sciences and the Arts
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees		0.00%		0.00%		0.00%
State Appropriations						
Category A	1,096,111	11.72%	1,113,015	11.30%	1,113,015	11.58%
Category B	16,903	0.18%		0.00%		0.00%
Educational Excellence	6,581,455	70.40%	6,860,926	69.64%	7,002,874	72.84%
Total State Appropriations	7,694,469	82.30%	7,973,941	80.94%	8,115,889	84.41%
Other Sources	1,654,746	17.70%	1,859,385	18.87%	1,498,500	15.59%
Budgeted Fund Balance		0.00%	18,230	0.19%		0.00%
Total Educational and General	9,349,215	100.00%	9,851,556	100.00%	9,614,389	100.00%

Arkansas School for Mathematics, Sciences and the Arts
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	4,198,157	44.56%	3,896,810	39.56%	3,967,949	41.27%
Academic Support	1,019,106	10.82%	1,163,779	11.81%	1,126,016	11.71%
Student Services	1,187,690	12.61%	1,272,247	12.91%	1,268,495	13.19%
Institutional Support	949,371	10.08%	1,003,324	10.18%	1,004,098	10.44%
Physical Plant	1,609,029	17.08%	1,857,860	18.86%	1,928,288	20.06%
E & G Non-Mandatory Transfers						
Transfer to Plant Fund	457,374	4.85%	343,068	3.48%	177,445	1.85%
Contingency Fund		0.00%	314,467	3.19%	142,098	1.48%
Total Educational and General	9,420,726	100.00%	9,851,556	100.00%	9,614,389	100.00%

Arkansas School for Mathematics, Sciences and the Arts
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Contingency Funds	Transfers	Total
Instruction	2,754,926	854,023	359,000			3,967,949
Academic Support	638,111	197,805	290,100			1,126,016
Student Services	464,880	144,115	659,500			1,268,495
Institutional Support	541,449	191,649	271,000			1,004,098
Physical Plant	129,000	39,988	1,759,300			1,928,288
E & G Non-Mandatory Transfers Transfer to Plant Fund					177,445	177,445
Contingency Fund	-	-	-	142,098		142,098
Total Educational and General	4,528,366	1,427,580	3,338,900	142,098	177,445	9,614,389

**UNIVERSITY OF ARKANSAS
CLINTON SCHOOL OF PUBLIC SERVICE**

**BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2013**

MISSION:

The Clinton School's vision is of a world of leaders who work with others to build healthy, engaged and vibrant communities. The mission of the Clinton School is to educate and prepare individuals for public service that incorporates a strategic vision, an authentic voice, and a commitment to the common good.

ESTIMATED REVENUES:

Projected revenues for the budget year ending June 30, 2013 are approximately \$3 million. The majority of the revenues are expected to come from State Appropriations.

The increase in Tuition and Fees is due to an expected increase in the number of students. There are no increases in the tuition rates and fees.

Other Sources of income is comprised primarily of reimbursable amounts from the UA Foundation.

BUDGET ALLOCATIONS:

Personnel cost represent approximately 70% of the total budget allocations. A 2% salary increase is being given July 1, 2012 to employees (only have non-classified). The tuition revenue generated by the increase in the number of students will fund the salary increases.

One of the school's top priorities will continue to be an offering of financial assistance to its students through scholarships.

EXHIBIT B

University of Arkansas Clinton School of Public Service
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
Tuition and Fees	451,767	15.91%	480,000	16.45%	578,000	19.12%
State Appropriations						
Category A	2,295,575	80.86%	2,295,575	78.68%	2,295,575	75.92%
Category B		0.00%		0.00%		0.00%
Total State Appropriations	2,295,575	80.86%	2,295,575	78.68%	2,295,575	75.92%
ARRA Operating Funds	13,914	0.49%		0.00%		0.00%
Other Sources	77,575	2.73%	142,000	4.87%	150,000	4.96%
Total Educational and General	2,838,831	100.00%	2,917,575	100.00%	3,023,575	100.00%

University of Arkansas Clinton School of Public Service
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Instruction	1,244,711	44.48%	1,606,963	55.08%	1,679,568	55.55%
Academic Support	329,461	11.77%	370,144	12.69%	383,418	12.68%
Student Services	140,991	5.04%	152,384	5.22%	152,842	5.06%
Institutional Support	277,306	9.91%	268,084	9.19%	273,747	9.05%
Physical Plant	84,616	3.02%	120,000	4.11%	120,000	3.97%
Scholarships & Awards	321,303	11.48%	400,000	13.71%	414,000	13.69%
E & G Non-Mandatory Transfers Transfer to Plant Fund	400,050	14.30%		0.00%		0.00%
Total Educational and General	2,798,438	100.00%	2,917,575	100.00%	3,023,575	100.00%

EXHIBIT B-2

University of Arkansas Clinton School of Public Service
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Scholarships & Awards	Total
Instruction	1,059,901	300,266	319,401		1,679,568
Academic Support	285,471	82,947	15,000		383,418
Student Services	91,813	26,029	35,000		152,842
Institutional Support	204,134	59,613	10,000		273,747
Physical Plant			120,000		120,000
Scholarships & Awards				414,000	414,000
E & G Non-Mandatory Transfers Transfer to Plant Fund					-
Total Educational and General	1,641,319	468,855	499,401	414,000	3,023,575

EXHIBIT A

UNIVERSITY OF ARKANSAS SYSTEM ADMINISTRATION BUDGET SUMMARY FOR THE FISCAL YEAR ENDING JUNE 30, 2013

Mission

The University of Arkansas System Administration coordinates various operations of the University's components to ensure that the University operates efficiently and enhances its advantages of size and diversity. The System Administration will continue to provide those administrative and professional services that are more effectively and efficiently furnished on a university-wide basis. In addition to the President's office, these administrative functions include fiscal management, legal services, internal audit, distance learning coordination and governmental relations. The focus and direction of resources expended at the system level will continue to be to provide these administrative functions to all divisions and campuses within the University system.

Budget

Total revenues for fiscal year 2013 are projected to be \$6,814,784. The only increase in state funding from the previous year will be from the Educational Excellence Fund in the amount of \$5,235. There can only be raises given to classified employees if authority is given by the Department of Finance & Administration next year. Non-classified employees will receive raises between 2% and 3%. Other revenue sources consist primarily of reimbursement revenue for expenditures associated with the administration of the employee benefits and risk management function and certain legal services.

EXHIBIT B

University of Arkansas System Administration
 Summary of Actual Revenues
 for Fiscal Year Ending June 30, 2011
 and Budgeted Revenues
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
REVENUES						
State Appropriations						
Category A	3,366,041	53.43%	3,417,950	51.85%	3,417,950	50.15%
Category B	51,909	0.82%	0	0.00%	0	0.00%
Educational Excellence	242,727	3.85%	253,034	3.84%	258,269	3.79%
Total State Appropriations	3,660,677	58.11%	3,670,984	55.69%	3,676,219	53.94%
ARRA Funds	93,712	1.49%	0	0.00%	0	0.00%
Other Sources	2,545,020	40.40%	2,920,737	44.31%	3,138,565	46.06%
Total Educational and General	6,299,409	100.00%	6,591,721	100.00%	6,814,784	100.00%

University of Arkansas System Administration
 Summary of Actual Expenditures
 for Fiscal Year Ending June 30, 2011
 and Budgeted Expenditures
 for Fiscal Years Ending June 30, 2012 and June 30, 2013

EDUCATIONAL & GENERAL FUND

	FY 2010-11 ACTUAL	PERCENT OF TOTAL	FY 2011-12 Revised Budget	PERCENT OF TOTAL	FY 2012-13 BUDGET	PERCENT OF TOTAL
EXPENDITURES						
Institutional Support	5,927,148	100.00%	6,591,721	100.00%	6,814,784	100.00%
Mandatory Transfers for Debt Retirement	0	0.00%	0	0.00%	0	0.00%
Total Educational and General	5,927,148	100.00%	6,591,721	100.00%	6,814,784	100.00%

University of Arkansas System Administration
Breakdown of Budgeted Expenditures
For the Fiscal Year Ending June 30, 2013

EDUCATIONAL & GENERAL FUND

	Salaries & Wages	Fringe Benefits	Maintenance & Operations	Debt Service	Scholarships & Awards	Contingency Funds	Transfers	Total
Institutional Support	4,427,655	1,309,721	1,077,408			-		6,814,784
Mandatory Transfers - Debt Retirement					-			-
Total Educational and General	4,427,655	1,309,721	1,077,408		-	-		6,814,784

