

UofA

UNIVERSITY OF ARKANSAS

2022

FOR THE FISCAL YEAR ENDING JUNE 30, 2022

CAMPUS BUDGETS

University of Arkansas System

FY22 Budgets

The budgets for FY22 from all campuses, divisions and units are submitted for your review and approval. There are only two campuses with tuition increases, the University of Arkansas, Fayetteville, and the University of Arkansas Community College at Hope-Texarkana. There are fee increases where the campuses felt that they needed an increase due to underlying pricing pressures. There are a few new fees for programs or activities that are new for FY22.

The budget format is consistent with the annual Statement of Revenues, Expenses, and Changes in Net Position (SRECNP), which is presented in the year-end consolidated financial report, and consists of all funds that are received by the university. The only difference in the two presentations is that the budget splits the report into the following funds:

- Unrestricted also called Educational and General (E&G) –This fund represents the operations related to the educational mission of the university, including instruction, research, public service, academic support, student services, institutional support and operation and maintenance of the physical plant. Tuition, fees and state appropriations represent the majority of the sources of funds. This is also where the clinical revenues for UAMS are recorded. These exceed all other operating revenues of the System.
- Auxiliary – An auxiliary enterprise furnishes goods or services to students, faculty and staff, other institutional departments, and to some degree the general public for a fee related to the cost of the service. Auxiliary enterprises are expected to be self-supporting. Examples include athletics, residence halls, dining, and bookstores.
- Restricted – This fund includes resources that subject the university to externally-imposed restrictions such as grants, contracts, private scholarships, and student assistance programs such as Pell and the state lottery program.
- Plant – There are four components to this fund: Debt Service, Repair and Replacement, Unexpended and Net Investment in Plant. Principal and interest payments are transferred during the year from either E&G or Auxiliary funds and payments are then made to the bond trustee from the Debt Service fund. The Debt Service fund can also, along with the Repair and Replacement fund, contain restricted balances such as amounts held in reserve in accordance with externally imposed bond indentures. The Unexpended fund may include both restricted balances such as General Improvement Funds and unspent bond proceeds, and unrestricted balances such as reserves set aside by management for capital needs. Net Investment in Plant includes capitalized assets less depreciation and capital asset related debt.
- Other – This fund could include accounts such as loan funds, designated funds and endowments.

‘Operating losses’ in E&G are of little significance since the Governmental Accounting Standards Board (GASB) requires a significant portion of revenues (state appropriations, gifts, and some grants and contracts) to be reported as ‘non-operating’ while the associated expenses are shown as ‘operating’.

Amounts budgeted as revenues and expenses are estimates that reflect anticipated plans. However, the dynamic nature of our institutions results in changes during the year. As these changes in the budget assumptions occur, campuses and units may make budget adjustments to reflect those changes. However, any proposed cumulative material adjustments as outlined in Board Policy 370.1, must be submitted to the President for review and approval. All budget adjustments will be explained in the quarterly reporting by the campuses and units.

Arkansas Archeological Survey

ARKANSAS ARCHEOLOGICAL SURVEY BUDGET DISCUSSION FY 2021-2022

INTRODUCTION

The Arkansas Archeological Survey is a unit of the University of Arkansas System. We operate a statewide program of archeological research, preservation, education, and public service. Ten research stations are strategically distributed across the state. The Coordinating Office is located on the University of Arkansas campus in Fayetteville.

Research station archeologists conduct basic archeological research and assist citizens of Arkansas, state and federal agencies, and descendent communities including African Americans and Native Americans with ancestral ties to Arkansas. Eight research stations are located on university campuses (UAF, UAPB, UAM, UAFS, WRI, HSU, ASU, and SAU), where the archeologists teach courses and conduct other research and service activities. Two others are located at Toltec Mounds and Parkin Archeological State Parks. The Survey's Coordinating Office in Fayetteville houses the administrative offices, the State Archeologist's office, the Registrar's office, Computer Services, Sponsored Research Program, and the Publications Office. Survey administrative staff includes the Director, the Assistant Director for Financial Affairs, and an administrative secretary. The Survey has 38 employees statewide.

BUDGET CONSIDERATIONS

Salaries: Fringe benefits will **decrease 1.83%** from fiscal year 2020-2021. Replacements for four essential staff positions (including the Director) vacated by two retirements and two resignations are currently in process, and we expect to fill four less-essential open positions. We are planning to have a 2.0% pool of increases to staff salaries.

Maintenance: We are allocating **\$219,000** from the appropriation for basic expenditures such as utilities and building maintenance, vehicle insurance, in-state and out-of-state travel, supplies, equipment, and other expenses. This figure represents a **13.01%** increase from the amount budgeted for fiscal year 2020-2021 which had reflected a 7.7% decrease from the 2019-2020 fiscal year budget.

ARKANSAS ARCHEOLOGICAL SURVEY
BUDGET DISCUSSION FY 2021-2022

When compared to our budget pre-COVID-19 this increase reflects only a 5.31% increase. This figure reflects resilience measures adopted in the context of ongoing COVID-19 impacts to higher education specifically and to the national economy in general.

Reserve Funds: Our current projection is that we will need to withdraw \$82,752 funds to compensate for increased travel, the annual society dig and training program, as well as increased expenditures from the search to replace our director. In FY 20 and FY21, the survey was able to decrease expenditures overall, rendering significant savings, largely due to decreased activities. This amount will be adjusted in relation to state funding allocations during FY22.

DISCUSSION

Salary levels for Survey professional staff remain significantly lower (~75%) than comparable salary levels at the University of Arkansas-Fayetteville, but our employees remain grateful for continuing appropriations in economically challenging times. We are all thankful for jobs that allow us to help study and preserve cultural resources and provide educational materials on our state's rich and fascinating history. Colleagues in other states praise our ability to maintain high levels of productivity despite constraints imposed by limited resources. Survey employees are extremely dedicated and, despite the lack of funds for salary increases and decreasing operational funds, they continue to provide high quality service to the people of Arkansas. Nonetheless, annual declines in maintenance budgets due to a combination of prolonged flat funding, and current economic events constrains our ability to provide services to numerous interest groups.

SUMMARY

The Arkansas Archeological Survey operates a nationally recognized program of archeological research, preservation, education, and public service. We accomplish our mission by working closely with stakeholders, including the Arkansas Archeological Society, a statewide amateur organization. The Survey also works cooperatively with the Department of Arkansas Heritage, Arkansas State Parks and Tourism, Arkansas Game and Fish Commission, Arkansas Natural Heritage Commission, and the Arkansas Highway and

ARKANSAS ARCHEOLOGICAL SURVEY
BUDGET DISCUSSION FY 2021-2022

Transportation Department. We provide essential services and expertise to descendant communities including African Americans and many of the Indian tribes that formally resided in Arkansas, including the Quapaw, Osage, Caddo, Tunica, Choctaw, and Cherokee nations.

The Survey has a national and international reputation as a pioneer in the use of near-surface remote sensing technologies. These technologies enable us to detect buried remains of prehistoric and historic palisades, houses, hearths, and graves. These technologies are also used to locate unmarked graves in contemporary cemeteries. The Survey provides these services to local communities, the FBI, and state and local law enforcement personnel as requested. The Survey receives far more requests for remote sensing than we can provide with existing resources.

We also maintain a program in 3D scanning, including collaboration with University of Arkansas faculty and staff on micro-computer tomography (μ CT) imaging. This enables us to produce highly accurate 3D models of select objects (including objects in the University of Arkansas Museum collections) for long-term archival preservation.

The Survey's cooperative program with the Arkansas Archeological Society provides interested citizens and life-long learners an opportunity to participate in state-of-the-art archeological projects across the state. The Survey is nationally recognized for providing well-organized opportunities for amateurs to participate in science-based educational programs.

The Survey also produces a variety of resources for Arkansas schoolteachers and students, including class presentations and workshops, lesson plans, handouts, interactive websites, and books and pamphlets for general audiences. Our contribution to public education programs increases annually, as a result our own initiatives as well as increased requests for services from the educational community.

During this ongoing period of public health and economic uncertainty, our statewide program adheres strictly to University of Arkansas System, state, and federal policies, recommendations, and guidelines. In an effort to maintain fiscal responsibility, we are budgeting in support of our staff to provide the most essential services to constituents at the lowest operational cost.

ARKANSAS ARCHEOLOGICAL SURVEY
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees					\$	-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			25,000			25,000
State and local grants and contracts			120,000			120,000
Non-governmental grants and contracts						-
Sales/services of educational departments					15,000	15,000
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues					15,000	15,000
TOTAL OPERATING REVENUES	-	-	145,000	-	30,000	175,000
OPERATING EXPENSES						
Compensation & benefits	2,271,214		130,000			2,401,214
Supplies & services	219,000		15,000		-	234,000
Scholarships & fellowships						-
Insurance plan						-
Depreciation				160,000		160,000
TOTAL OPERATING EXPENSES	2,490,214	-	145,000	160,000	-	2,795,214
OPERATING INCOME/LOSS	(2,490,214)	-	-	(160,000)	30,000	(2,620,214)

ARKANSAS ARCHEOLOGICAL SURVEY
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	<u>E&G</u>	<u>Auxiliary</u>	<u>Restricted</u>	<u>Plant</u>	<u>Other</u>	<u>TOTAL</u>
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	2,524,962					2,524,962
Property & sales tax						-
Federal nonoperating grants						-
State and local nonoperating grants						-
Other nonoperating grants						-
Gifts						-
Investment income					7,500	7,500
Interest on capital asset-related debt						-
Other					5,000	5,000
NET NON-OPERATING REVENUES	<u>2,524,962</u>	-	-	-	<u>12,500</u>	<u>2,537,462</u>
INCOME (LOSS) BEFORE OTHER REV/EXP	34,748	-	-	(160,000)	42,500	(82,752)
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service						-
Other	(160,000)			160,000		-
TOTAL TRANSFERS IN (OUT)	<u>(160,000)</u>	-	-	<u>160,000</u>	-	<u>-</u>
INCREASE (DECREASE) IN NET POSITION	<u>\$ (125,252)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 42,500</u>	<u>\$ (82,752)</u>
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*	82,752					82,752
	<u>\$ (42,500)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 42,500</u>	<u>\$ -</u>
*Use of prior year net position for the following:						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

ARKANSAS ARCHEOLOGICAL SURVEY
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$	1,199,887		\$	144,678	\$	1,056,090	\$	248,700	\$	2,649,355	
										\$	-	
Projected change in net position for year ending June 30, 2021		(60,532)								\$	(60,532)	
Projected net position at June 30, 2021	\$	1,139,355	\$	-	\$	144,678	\$	1,056,090	\$	248,700	\$	2,588,823

Criminal Justice Institute

**CRIMINAL JUSTICE INSTITUTE
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

MISSION:

The Criminal Justice Institute (CJI) is an educational entity that provides advanced training, services, and educational opportunities designed to enhance the professionalism and proficiency of police officers and deputies in Arkansas. As a division of the University of Arkansas System, the Institute delivers advanced training in progressive areas of policing including leadership and management, forensic sciences, computer applications, illicit drug investigations, and school, traffic and officer safety. CJI is committed to designing, enhancing, and implementing curricula that meet the unique and dynamic challenges of Arkansas law enforcement professionals, particularly those who serve rural communities. Utilizing online strategies and through collaboration with 22 other Arkansas higher education institutions, CJI works diligently to ensure accessibility of education and training for law enforcement professionals throughout the State.

ESTIMATED REVENUES:

Operating Revenues for fiscal year 2022 are projected to be \$3,735,936 which includes \$2,000 from out of state student fees, \$160,000 from the Law Enforcement Membership Program, \$3,213,936 from federal grants as well as \$360,000 from Indirect costs earned on federal grants.

Non-Operating Revenues for fiscal year 2022 are projected to be \$2,258,634 from State general revenues and \$150,000 from Special State Assets Forfeiture Funds.

BUDGET ALLOCATIONS:

All Revenues to be received are budgeted in the Compensation and Benefits and Supplies and Services categories. Also included in the Compensation and Benefits and Supplies and Services budget allocations for fiscal year 2022 is \$196,009 representing funding from the Office of the Attorney General, the Arkansas Governor's Office as well as Special State Assets Forfeiture Funds, all of which was received in previous fiscal years.

Plant Funds from previous year carryovers in the amount of \$284,504 are also included in the budget allocations.

No funds are budgeted for capital outlay expenditures.

University of Arkansas Criminal Justice Institute
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 2,000					\$ 2,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			3,213,936			3,213,936
State and local grants and contracts						-
Non-governmental grants and contracts						-
Sales/services of educational departments	160,000					160,000
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	360,000					360,000
TOTAL OPERATING REVENUES	522,000	-	3,213,936	-	-	3,735,936
OPERATING EXPENSES						
Compensation & benefits	1,551,238		1,042,274		41,595	2,635,107
Supplies & services	1,663,900		2,171,662		154,414	3,989,976
Scholarships & fellowships						-
Insurance plan						-
Depreciation				16,197		16,197
TOTAL OPERATING EXPENSES	3,215,138	-	3,213,936	16,197	196,009	6,641,280
OPERATING INCOME/LOSS	(2,693,138)	-	-	(16,197)	(196,009)	(2,905,344)

University of Arkansas Criminal Justice Institute
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	2,408,634					2,408,634
Property & sales tax						-
Federal nonoperating grants						-
State and local nonoperating grants						-
Other nonoperating grants						-
Gifts						-
Investment income						-
Interest on capital asset-related debt						-
Other						-
NET NON-OPERATING REVENUES	2,408,634	-	-	-	-	2,408,634
INCOME (LOSS) BEFORE OTHER REV/EXP	(284,504)	-	-	(16,197)	(196,009)	(496,710)
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service						-
Other	284,504			(284,504)		-
TOTAL TRANSFERS IN (OUT)	284,504	-	-	(284,504)	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ (300,701)	\$ (196,009)	\$ (496,710)
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*				300,701	196,009	496,710
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
Partial funding from Plant Fund for CJI building rent and CJI Programs				300,701		300,701
AG, Governor, and SSAFF funds for programs--already in place					196,009	196,009
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ 300,701	\$ 196,009	\$ 496,710

**University of Arkansas Criminal Justice Institute
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022**

NET POSITION:

Audited net position at June 30, 2020	\$	181,330		\$	50,015	\$	3,105,874	\$	998,446	\$	4,335,665	
										\$	-	
Projected change in net position for year ending June 30, 2021		(1,850)					213,849		(159,512)	\$	52,487	
Projected net position at June 30, 2021	\$	179,480	\$	-	\$	50,015	\$	3,319,723	\$	838,934	\$	4,388,152

Division of Agriculture

EXECUTIVE SUMMARY
UNIVERSITY OF ARKANSAS SYSTEM DIVISION OF AGRICULTURE
For the Budget Year Ending June 30, 2022

Mission and Organization:

As a land grant institution, the mission of the University of Arkansas System Division of Agriculture (Division) is to strengthen agriculture, communities, and families by connecting trusted research to the adoption of best practices. This mission makes the Division unique in the overall scheme of higher education in Arkansas. The University of Arkansas System Division of Agriculture is composed of the Agricultural Experiment Station (Station) and the Cooperative Extension Service (Extension) and has the basic mission of discovery of knowledge through research and helping Arkansans put that knowledge to work in their daily lives through extension education. Through its programs, the Division reaches out into all 75 counties and touches nearly every citizen in the state.

The Agricultural Experiment Station is the primary research support agency for Arkansas farmers, food processors and related industries. In addition to focusing on efficiencies in agricultural production and processing, research topics include issues that impact the families, communities and natural resources associated with Arkansas agriculture and related enterprises. The Station is composed of 22 organizational units: 10 academic departments on the Fayetteville campus, the forestry program at UA-Monticello, the cooperative UA-ASU program at Arkansas State University in Jonesboro, four research and extension centers, and six branch stations. In addition, the Veterinary Diagnostic Lab is part of the University of Arkansas System Division of Agriculture, Agricultural Experiment Station.

The Cooperative Extension Service carries out the public service portion of the land-grant mission of the University of Arkansas System Division of Agriculture, providing life-long learning opportunities to meet the needs of Arkansas citizens at the local level. Extension offers invaluable service to the State's farmers and gardeners through its diagnostic laboratories and soil test analysis services. Extension offers education in the areas of agriculture and family and consumer sciences, including health and wellness, aging, family life, family and consumer science, nutrition and food safety, and leadership. Extension also plays a major role in promoting opportunities for Arkansas youth through its 100+ year-old Arkansas 4-H program. Additionally, the University of Arkansas System Division of Agriculture, Cooperative Extension Service provides community and economic development and policy research and education programs throughout the state. Important Extension units supporting these efforts include the Public Policy Center and Arkansas Procurement Technical Assistance Center (PTAC).

EXECUTIVE SUMMARY
UNIVERSITY OF ARKANSAS SYSTEM DIVISION OF AGRICULTURE
For the Budget Year Ending June 30, 2022

Revenues:

The Division receives its operating and non-operating revenue from State and Federal Appropriations, County Appropriations and Other Income, including Sales and Services. Federal and county appropriations for the Division have been basically flat since 2008. Excluding budgeted one-time plant and capital gift revenues, State Appropriation Revenue (funds from Revenue Stabilization Act, Educational Excellence Trust Fund and Tobacco Settlement funds supporting the Arkansas Biosciences Institute) comprises approximately 55% of the budgeted revenues. The approximate percentages for the remainder of total budgeted revenue are Grants and Contracts 21%, Federal and County Appropriations 13%, Sales and Services of Educational Departments 8%, and Gifts, Investment and Other Income 3%.

Budget Allocations:

Compensation and Benefits comprise approximately 71% of total budget expenditures, with Supplies and Services and Scholarships accounting for another 23%, and Depreciation 6%. These percentages are in line with historical trends.

Mark J. Cochran
Vice President for Agriculture

UNIVERSITY OF ARKANSAS SYSTEM DIVISION OF AGRICULTURE
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Federal and county appropriations			17,771,404		\$	17,771,404
Federal grants and contracts			14,244,664			14,244,664
State and local grants and contracts			8,003,021			8,003,021
Non-governmental grants and contracts			5,980,800			5,980,800
Sales/services of educational departments	11,366,651					11,366,651
Other operating revenues	64,176					64,176
TOTAL OPERATING REVENUES	11,430,827	-	45,999,889	-	-	57,430,716
OPERATING EXPENSES						
Compensation & benefits	66,435,152		29,493,104			95,928,256
Supplies & services	15,245,567		14,988,711	883,327		31,117,605
Scholarships & fellowships	24,016		117,415			141,431
Depreciation				7,855,326		7,855,326
TOTAL OPERATING EXPENSES	81,704,735	-	44,599,230	8,738,653	-	135,042,618
OPERATING INCOME/LOSS	(70,273,908)	-	1,400,659	(8,738,653)	-	(77,611,902)
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	72,190,502		1,908,001			74,098,503
Gifts	362,514		2,696,752			3,059,266
Investment income	115,595		1,020,028			1,135,623
Other						-
NET NON-OPERATING REVENUES	72,668,611	-	5,624,781	-	-	78,293,392
INCOME (LOSS) BEFORE OTHER REV/EXP	2,394,703	-	7,025,440	(8,738,653)	-	681,490
OTHER CHANGES IN NET POSITION						
Capital gifts and grants				295,000		295,000
Other						-
TOTAL OTHER CHANGES	-	-	-	295,000	-	295,000
TRANSFERS IN (OUT)						
Debt Service						-
Other	(1,306,291)		(3,221,235)	4,527,526		-
TOTAL TRANSFERS IN (OUT)	(1,306,291)	-	(3,221,235)	4,527,526	-	-
INCREASE (DECREASE) IN NET POSITION	\$ 1,088,412	\$ -	\$ 3,804,205	\$ (3,916,127)	\$ -	\$ 976,490

UNIVERSITY OF ARKANSAS SYSTEM DIVISION OF AGRICULTURE
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

IF DECREASE IN NET POSITION ABOVE:

Use of prior year net position to balance budget*

	-
\$ 1,088,412	\$ 976,490

*Use of prior year net position for the following:

	-
	-
	-
Total (agrees to "Use of prior year net position" above)	-

NET POSITION:

Audited net position at June 30, 2020	\$ 49,276,639		\$ 33,371,491	\$ 100,175,763	\$ 182,823,893
Projected change in net position for year ending June 30, 2021	(3,381,893)		2,638,321	4,116,056	3,372,484
Projected net position at June 30, 2021	\$ 45,894,746	-	\$ 36,009,812	\$ 104,291,819	\$ 186,196,377

University of Arkansas, Fayetteville

**UNIVERSITY OF ARKANSAS FAYETTEVILLE
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

OPERATING REVENUES

Overall, operating revenues are projected to decrease from the FY21 budget amount of \$531.29 million to \$523.36 million in FY22, a decrease of \$7.92 million. This decrease is driven primarily by a change in budgeting practice with respect to other operating revenues to align with GASB reporting standards more closely. Overall, operating revenues consist of five major sources: Student tuition and fees (net of scholarships and allowances), grants and contracts, sales/services of educational departments, auxiliary enterprises, and other operating revenues.

Student tuition and fees (net of scholarships and allowances)

The total FY22 budget for student tuition and fees (net of scholarships and allowances) is \$256.78 million. This is an increase of \$10.81 million from the FY21 budgeted amount of \$245.96 million. Application activity indicates FY22 enrollment of new freshman will be stronger than in recent years, this combined with budgeted increases in graduate programs and the Law School are the primary drivers of the overall increase in student tuition and fees (net of scholarships and allowances). Additionally, roughly \$3.7 million in revenues previously categorized as other operating revenues are now budgeted to align with GASB reporting standards more closely as student tuition and fees. A brief summary of requested rate increases follows:

The University is requesting an overall tuition and fee increase capped at 2% for all programs except for Law School. The 2% increase is inclusive of tuition increases of 1.28% for undergraduate resident, 1.77% for undergraduate resident, 1.59% for graduate resident and 1.85% for graduate non-resident tuition. For Law School resident tuition, the University requests a 3.19% increase in tuition and mandatory fees, inclusive of a 1.9% increase in tuition. For Law School non-resident tuition, the University requests a 2.47% increase in tuition and mandatory fees, inclusive of a 1.9% increase in tuition.

Grants and Contracts

The University expects growth in Federal, State, and Non-governmental grants and contracts over the FY21 budget. Grants and contracts are budgeted at \$69.77 million, up \$4.3 million from the FY 2021 budget. This increase is driven largely by the anticipated funding of new grants within the various Colleges.

Sales/Services of Educational Departments

The University is budgeting for total sales/services of educational departments revenues of \$5.93 million, a decrease of \$.61 million from the FY21 budget. This is driven primarily by anticipated reductions in revenues generated by University Recreation outside memberships and rentals, the Jean Tyson Child Development center, and Garvan Woodland Gardens.

**UNIVERSITY OF ARKANSAS FAYETTEVILLE
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

Auxiliary Enterprises

As the University's auxiliary operations continue to rebound to their pre-pandemic levels, overall auxiliary enterprise revenues are projected to decrease \$6.79 million to \$182.17 million in FY22.

Other Operating Revenues

For the FY22, other operating revenues have been reduced by \$15.64 million. This reduction results in large part from the University's examination of budgeting practices in other operating revenues and the budgeted reclassification of those revenues to align with GASB reporting standards more closely. As such, \$3.7 million in revenues have been reclassified as student tuition and fees and an additional \$10.2 million in revenues have been reclassified as interdepartmental transfers.

OPERATING EXPENSES

Overall, operating expenses are projected to increase from the FY21 budget amount of \$767.76 million to \$857.61 million in FY22, a \$89.85 million increase. This increase in spending is driven primarily by increases in compensation and benefits, supplies and services, and scholarships and fellowships.

Compensation and Benefits

The total compensation and benefits budget for FY22 is \$494.89 million, an increase from the FY21 budget of \$35.99 million. \$27.51 million of this budgeted increase is in the education and general (E&G) category of compensation and benefits that includes the following: position budgets reduced in FY21 due to the budgeted State Appropriation cut from that year are restored, a 1.5% Faculty and Staff raise pool, faculty promotion and tenure increases, increases associated with the \$30,000 minimum salary adjustments, and funding for Classified to Non-Classified Personnel Services Request (PSR) approved changes. Restricted compensation and benefits expense is budgeted to increase by \$6.15 million, driven by increased expenses covered by foundation funds and from anticipated grant activity.

Supplies and Services

The University is budgeting for total supplies and services expenses of \$209.55 million, an increase of \$4.4 million from the FY21 budget. The budgeted reduction in education and general (E&G) supplies and services expense of \$10.09 million results in large part from the University's examination of budgeting practices in other operating revenues and the budgeted reclassification of those revenues to align with GASB reporting standards more closely. As a result, \$10.2m of the reduction in other operating revenues is now budgeted as interdepartmental transfers, netting against supplies and services.

**UNIVERSITY OF ARKANSAS FAYETTEVILLE
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

Scholarships and fellowships

The University is budgeting for total scholarships and fellowships of \$69.25 million, an increase of \$44.44 million from the FY21 budget. This increase is primarily attributable to changes in required GASB reporting standards with respect to scholarships and fellowships. With this change, scholarship and fellowship expenses now more accurately reflect the source of funds used to provide scholarships and fellowships to students as an actual operating expense rather than as transfers between funds (education and general, auxiliary, and restricted). This change has also impacted the reporting of estimated scholarship and fellowship allowances within the operating revenue categories of student tuition and fees and auxiliary enterprises.

Depreciation and Amortization

The total depreciation expense budget is \$83.91 million, an increase of \$5.00 million over the FY21 budget. This increase represents the full year's impact of new capital assets that were added during FY21.

NON-OPERATING REVENUES (EXPENSES)

The University is budgeting for net non-operating revenues of \$297.52 million. This represents an increase of \$59.82 million from FY21 budget. Non-operating revenues (expenses) consist of five primary categories: State appropriations, nonoperating grants, gifts, investment income, and interest on capital asset-related debt.

State Appropriations

In FY21 the University budgeted to receive only category A, and one half of category B funds, and budgeted for a reduction the remaining one half of category B, all of categories C and D funds, and part of the Educational Excellence Trust Fund (EETF) due to the uncertainty that those funds would be received. The budget for FY22 restores the FY21 budgeted reduction and assumes the University will receive all category A and B funding under the Revenue Stabilization Act (RSA). Additionally, appropriations from the EETF are anticipated to hold steady and appropriations from the Arkansas Biosciences Institutes (ABI) align with the recently updated funding forecast provided by the Arkansas Department of Finance and Administration (DFA). Under these assumptions, FY22 State appropriations are budgeted to increase \$17.61 million.

Non-Operating Grants

The University is budgeting for non-operating grants of \$54.54 million, an increase of \$2.14 million from the FY21 budget. This is driven primarily by increases in the Federal Work study Program and Federal Pell Grants.

**UNIVERSITY OF ARKANSAS FAYETTEVILLE
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

Gifts

The total gifts budget for FY 2022 is \$134.72 million, an increase from the FY21 budget of \$44.69 million. This is driven primarily by an anticipated increase in gifts related to the Institute for Integrative and Innovative Research (IIR).

Investment Income

The University is budgeting for a decrease in investment income of \$1.4 million for the FY22 budget year. The bulk of this reduction is in anticipation of short-term rates on the University's cash position remaining at their current FY21 levels.

Interest on Capital Asset-Related Debt

The budget for FY22 includes an increase in interest expense of \$3.2 million. This increase is in line with the University's amortization schedules on issued debt.

University of Arkansas, Fayetteville
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ended June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 329,579,054	\$ 9,376,098				\$ 338,955,152
Less: Institutional scholarships	(27,958,821)	(10,029,779)	(14,012,596)			(52,001,196)
Less: Other scholarship allowances			(30,166,236)			(30,166,236)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			50,463,564			50,463,564
State and local grants and contracts			11,300,830			11,300,830
Non-governmental grants and contracts			8,014,781			8,014,781
Sales/services of educational departments	5,935,262					5,935,262
Insurance plan						-
Auxiliary enterprises:						-
Athletics		107,903,384				107,903,384
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service		72,207,881				72,207,881
Less: Institutional scholarships	(4,712,208)	(1,690,430)	(2,361,697)			(8,764,335)
Less: Other scholarship allowances			(5,084,248)			(5,084,248)
Bookstore		2,218,700	-			2,218,700
Less: Institutional scholarships	(4,205)	(1,508)	(4,537)			(10,250)
Less: Other scholarship allowances						-
Other auxiliary enterprises		13,701,700				13,701,700
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	8,193,647				500,000	8,693,647
TOTAL OPERATING REVENUES	311,032,729	193,686,046	18,149,861	-	500,000	523,368,636
OPERATING EXPENSES						
Compensation & benefits	359,618,333	59,593,511	75,678,595			494,890,439
Supplies & services	47,736,242	79,324,381	51,999,803	29,997,788	500,000	209,558,214
Scholarships & fellowships	24,409,093	14,346,272	30,501,963			69,257,328
Insurance plan						-
Depreciation				83,911,287		83,911,287
TOTAL OPERATING EXPENSES	431,763,668	153,264,164	158,180,361	113,909,075	500,000	857,617,268
OPERATING LOSS	(120,730,939)	40,421,882	(140,030,500)	(113,909,075)	-	(334,248,632)

University of Arkansas, Fayetteville
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ended June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	134,214,769		1,908,001			136,122,770
Property & sales tax						-
Federal nonoperating grants			22,522,669			22,522,669
State and local nonoperating grants			32,019,500			32,019,500
Other nonoperating grants						-
Gifts			134,732,292			134,732,292
Investment income	1,000,000			200,000	3,000,000	4,200,000
Interest on capital asset-related debt				(32,676,873)		(32,676,873)
Other	600,000					600,000
NET NON-OPERATING REVENUES	135,814,769	-	191,182,462	(32,476,873)	3,000,000	297,520,358
INCOME (LOSS) BEFORE OTHER REV/EXP	15,083,830	40,421,882	51,151,962	(146,385,948)	3,000,000	(36,728,274)
OTHER CHANGES IN NET ASSETS						
Capital appropriations				750,000		750,000
Capital gifts and grants				32,000,000		32,000,000
Other						-
TOTAL OTHER CHANGES	-	-	-	32,750,000	-	32,750,000
TRANSFERS IN (OUT)						
Debt Service	(28,051,024)	(29,404,823)	(60,865)	57,516,712		-
Other	12,967,194	(11,017,059)	(51,091,097)	52,140,962	(3,000,000)	-
TOTAL TRANSFERS IN (OUT)	(15,083,830)	(40,421,882)	(51,151,962)	109,657,674	(3,000,000)	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ (3,978,274)	\$ -	\$ (3,978,274)
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*				3,978,274		3,978,274
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
Completion of Capital projects				3,978,274		3,978,274
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ 3,978,274	\$ -	\$ 3,978,274

University of Arkansas, Fayetteville
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ended June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$	177,561,145	\$	24,340,645	\$	29,204,097	\$	737,931,488	\$	84,496,310	\$	1,053,533,685
Projected change in net position for year ending June 30, 2021		6,710,000		22,000,000		4,000,000		(15,590,000)		20,000,000		37,120,000
Projected net position at June 30, 2021		<u>\$ 184,271,145</u>		<u>\$ 46,340,645</u>		<u>\$ 33,204,097</u>		<u>\$ 722,341,488</u>		<u>\$ 104,496,310</u>		<u>\$ 1,090,653,685</u>

The amounts reported above do not include expenditures to be paid directly by the University of Arkansas Foundation, Inc., the University of Arkansas Fayetteville Campus Foundation, Inc., and the Razorback Foundation, Inc. (athletics) for FY2022. Anticipated expenditures are as follows:

Athletics:	\$	1,200,000
All other:		<u>897,550</u>
Total	<u>\$</u>	<u>2,097,550</u>

HEERF Note:

Net position estimates do not reflect the draw down of all HEERF funds resulting from the CARES and other acts as the University is still developing its strategy on the use of HEERF funds and due to uncertainty of the timing of funding draws and of total funds (HEERF III) availability.

University of Arkansas at Fort Smith

**UNIVERSITY OF ARKANSAS – FORT SMITH
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

Despite the global pandemic, in FY21 the University of Arkansas – Fort Smith (UAFS) will have a robust financial performance. We entered the fiscal year with a projection of an approximate \$6.5 million deficit across all fund groups. We are now projecting an approximate \$1.8 million surplus across all fund groups. Under the leadership of Chancellor Terisa Riley, UAFS is moving forward not just to survive, but thrive in a post-pandemic environment in FY22 and beyond.

The important factors that contributed to the FY21 outstanding performance are:

- Additional State appropriation support of approximately \$1.5 million helped immeasurably to support the institution during the worst of the pandemic.
- Enrollment declines were less than anticipated at the beginning of the pandemic. Therefore, we experienced higher than anticipated tuition and fee revenue.
- UAFS was able to quickly pivot to take full advantage of Federal Higher Education Emergency Relief (HEERF) funds. Not only did we distribute the second round of emergency grants for our students of over \$2.7 million, but UAFS also took full advantage of approximately \$3.0 million in Institutional and Supplemental HEERF funds to upgrade communications systems, defray administrative costs, fully implement high-speed internet, upgrade internet security, transition students to on-line learning, train faculty in on-line instruction and implement across-the-board testing and vaccinations for the university community.
- Fiscally conservative financial management and a campus-wide participatory and transparent budgeting process identified many areas of savings and opportunities for growth, both for the near and longer-term. We were able to implement many recommendations immediately. Many more will be implemented in FY22, including a significant academic reorganization.

UAFS also made significant progress toward the goals outlined in the FY21 budget presentation:

- **REBRANDING.** The new brand was launched in April 21 and received a wonderful reception from the University and the larger Fort Smith community. The media reach and subsequent feedback further reinforced the high visibility expected from early research.
- **WEBSITE REDEVELOPMENT.** With the launch of our new brand, the University will also introduce its new, mobile-optimized and user-friendly website in the Summer of 2021. An emphasis on accessibility, ease of use, and clean design will make information more readily available for the spectrum of campus constituents, from prospective students to alumni.
- **STRATEGIC ENROLLMENT MANAGEMENT.** The University continued its strategic enrollment management initiative with the engagement of the firm Capture, which will assist the admissions office with customer relations and end-to-end strategic recruiting for students. The tool will create aid-leveraging models to maximize the use of student aid to create increasingly larger incoming classes.
- **STUDENT SUCCESS INITIATIVES.** The University opened a new Writing Center on October 15, 2020. In just its first five months of operation, students have made 581 tutoring appointments. These students represent 49 different majors. In total, students have visited the Writing Center nearly 1,300 times since it first opened its doors. UAFS also initiated programming to deliver additional support for at-risk individuals through the designation of dedicated care teams for current and incoming students. Following the success of its STEM Living

**UNIVERSITY OF ARKANSAS – FORT SMITH
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

Learning Community (LLC), the university has created three new LLC's for the fall semester (College of Business, Honors, and Leadership).

- **WORKFORCE DEVELOPMENT.** UAFS entered a lease for 10,000 square feet in downtown Ft. Smith in the Bakery District. This new, innovative, custom-designed space will house all the University's workforce development and business counseling and consulting efforts. It will also be home to the University hosted, new regional office of the Arkansas Small Business & Technology Center providing end-to-end solutions for businesses and professionals in the River Valley.

Unfortunately, in 2020, UAFS lost its bid to renew the Sebastian County .25% sales tax that supported the institution. This loss of approximately \$5.5 million in unrestricted operating revenue will hinder but not devastate progress toward our goals in FY22. The loss will not occur until 12/31/2021, however. Therefore, we are anticipating a decrease in net position of approximately \$1.823 million for undesignated and designated education and general funds in FY22 related to the loss of the sales tax. As well, we have budgeted for a decrease in net position of approximately \$3.736 million in plant funds related to the need to spend previously accumulated net assets to refresh our campus buildings and grounds and perform significant deferred maintenance to preserve and protect our assets.

We are presenting a budget that seeks to continue our enrollment growth strategies for the longer term but also reflects a significant financial loss in FY22 and FY23. We have put into motion the critical initiatives that will ensure our future as a workforce and economic development catalyst for the River Valley. The use of net assets in both educational and general and plant funds will bridge the loss of the sales tax revenue, enable the University to perform desperately needed deferred maintenance and improvements to our campus buildings and grounds and set the University on the path to robust enrollment and future growth.

Further details of the FY22 budget are provided below.

BUDGETED REVENUES

Education and General – Unrestricted

The FY22 budget for unrestricted educational and general revenue (both operating and non-operating.) totals \$54,650,990, net of institutional scholarships of \$5,259,764.

Student Tuition & Fee Changes: Consistent with the Board of Trustee's recommendation, UAFS has not increased tuition or mandatory fees.

**UNIVERSITY OF ARKANSAS – FORT SMITH
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

Enrollment Assumption: The FY22 budget is based on a projected decrease of 7% in undergraduate enrollment and an increase of 31% in graduate enrollment. However, gross tuition revenue was significantly underestimated in the FY21 original budget. Therefore, gross tuition and fee revenue is projected at \$32,458,085, a decrease of \$72,769.

Federal Grants and Contracts: This revenue line includes indirect cost (IDC) for the HEERF II Institutional grant of \$2,340,636. Revenue for this grant is split between indirect cost recovery, which is budgeted under E & G funds and support for direct costs, which is budgeted under Restricted Non-operating revenue. The revenue for the direct portion of the HEERF II grant is budgeted under Non-operating Revenues (see Restricted section below).

Sales/Services of Educational Departments: Sales and services revenue is budgeted at \$393,600 for FY22. This includes revenue generated by the UAFS Center for Business and Program Development (CBPD).

Other Operating Revenues: Due to the conversion from Banner to Workday and Adaptive planning, we have temporarily reflected all other revenues in this category as we work through the correct mapping of Banner codes into the new systems.

State Appropriations: State appropriations are budgeted at \$24,296,982, which assumes that RSA categories “A”, “B” and EETF will be funded.

Sales Tax Revenue: The .25% sales and use tax implemented in Sebastian County on January 1, 2002 was not renewed by the voters of Sebastian County in November of 2020. The sales tax will end on December 31, 2021. Therefore, 6 months of sales tax revenue of \$3,050,000 is budgeted in FY22.

Auxiliary

The FY22 budget for auxiliary revenue totals \$7,350,673 for both operating and non-operating revenue, net of institutional scholarships of \$1,192,244.

Student Tuition & Fee Changes: The gross tuition and fees budget of \$3,545,162 reflects a decline in undergraduate enrollment of 7% and an increase of graduate enrollment of 31%.

Athletics: The FY22 revenue budget for athletics is \$78,750, excluding the University’s athletic fee. This amount reflects an anticipated return to near pre-pandemic levels of ticket sales, concessions and game guarantees.

**UNIVERSITY OF ARKANSAS – FORT SMITH
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

Housing/Food Service: The housing and food services revenue budget is \$4,015,414. This budget represents a conservative estimate of housing occupancy and a return to campus of commuter students.

Bookstore: Anticipated revenue of \$350,000 is reduced from FY 21, reflecting a conservative estimate of students' return to campus.

Other Auxiliary Enterprises: For FY22, other auxiliary enterprises, which consists mostly of the UAFS parking program, represents the termination of the UAFS Season of Entertainment program.

Restricted

The FY22 budget for restricted operating revenues totals \$3,801,779, net of Other scholarship allowances. This includes Federal Trio program, the Western Arkansas Technical Center and various other program activities. Federal non-operating revenues of \$16,536,271 and state and local revenues of \$5,010,000 total \$21,546,271 and consist of Pell Grants, the direct portion of the HEERF II grant, Arkansas Academic Challenge and various other state and federal awards for student aid. Restricted private gifts of \$1,692,700 represents the UAFS Foundation's support for scholarship and libraries.

Plant

Plant funds show a negative revenue budget of \$3,736,203, reflective of interest on capital asset-related debt, net of investment and other income.

BUDGETED EXPENDITURES

Education and General – Unrestricted

The FY22 budget for unrestricted education and general expenditures and transfers totals \$56,474,431, an increase of \$1,037,289 from FY21. This amount includes operating expenses of \$52,539,728, transfers out for debt service of \$5,268,813, and transfers in from Auxiliary funds of \$1,334,110.

Compensation & Benefits: The budget of \$39,354,830 is an increase of \$2,429,848 from FY21. This increase includes a dramatic underbudgeting in FY21 of adjunct faculty salaries of \$1,863,823 million and a set aside of a 2% merit bonus of \$575,000.

Supplies & Services: The FY22 budget of \$12,623,764 represents an increase of approximately \$235,000 from FY21, including a restoration of some services and supplies and travel budgets as activities return to pre-pandemic levels.

**UNIVERSITY OF ARKANSAS – FORT SMITH
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

Auxiliary

The FY22 budget for auxiliary expenditures and transfers is \$7,350,673, a decrease of \$2,210,933. This decrease is mainly attributed to a reduction in payment of debt service of \$2,638,422 which will be funded with Federal Institutional HEERF grant funds in FY 22. This decrease is partially offset by a transfer out to support educational and general of \$1,661,033.

Compensation & Benefits: \$1,954,789 has been budgeted for salaries and fringe benefits, a decrease from FY21 of \$253,126, reflecting positions that were eliminated in FY21.

Supplies & Services: The FY 22 budget for supplies and services of \$3,637,657 reflects an overall decrease of \$678,664 due to efficiencies in residential housing and dining services.

Restricted

The FY22 budget for restricted operating expenditures increases from \$6,401,860 to \$7,876,708 due to an increase in the Federal HEERF II institutional grant from \$2.755 million in FY21 to \$7.021 million in FY22.

Plant

The FY22 expense budget includes planned investment in building and grounds of \$2,500,000 and continued renovation of the Wilhauf House historic property in Van Buren of \$678,461.

University of Arkansas - Fort Smith
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 28,912,923	\$ 3,545,162	\$ -	\$ -	\$ -	\$ 32,458,085
Less: Institutional scholarships	(5,259,764)	(1,192,244)				(6,452,008)
Less: Other scholarship allowances			(16,698,360)			(16,698,360)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts	2,470,103		1,894,529			4,364,632
State and local grants and contracts			1,907,250			1,907,250
Non-governmental grants and contracts						-
Sales/services of educational departments	393,600					393,600
Insurance plan						-
Auxiliary enterprises:						
Athletics		78,750				78,750
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service		4,015,414				4,015,414
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		350,000				350,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		413,354				413,354
Less: Institutional scholarships		(1,200)				(1,200)
Less: Other scholarship allowances						-
Other operating revenues	509,445	80,735		9,750		599,930
TOTAL OPERATING REVENUES	27,026,307	7,289,971	(12,896,581)	9,750	-	21,429,447
OPERATING EXPENSES						
Compensation & benefits	39,354,830	1,954,789	2,827,570			44,137,189
Supplies & services	12,623,764	3,637,657	3,267,684			19,529,105
Scholarships & fellowships	561,134	127,194	1,781,454			2,469,782
Insurance plan	-					-
Depreciation				7,500,000		7,500,000
TOTAL OPERATING EXPENSES	52,539,728	5,719,640	7,876,708	7,500,000	-	73,636,076
OPERATING INCOME/LOSS	(25,513,421)	1,570,331	(20,773,289)	(7,490,250)	-	(52,206,629)

University of Arkansas - Fort Smith
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	24,296,982					24,296,982
Property & sales tax	3,050,000					3,050,000
Federal nonoperating grants			16,536,271			16,536,271
State and local nonoperating grants			5,010,000			5,010,000
Other nonoperating grants						-
Gifts	250,401	54,202	1,692,700			1,997,303
Investment income	27,300	6,500	136,220	24,230		194,250
Interest on capital asset-related debt				(1,658,143)		(1,658,143)
Other				(3,178,461)		(3,178,461)
NET NON-OPERATING REVENUES	27,624,683	60,702	23,375,191	(4,812,374)	-	46,248,202
INCOME (LOSS) BEFORE OTHER REV/EXP	2,111,262	1,631,033	2,601,902	(12,302,624)	-	(5,958,427)
OTHER CHANGES IN NET POSITION						
Capital appropriations				400,000		400,000
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	400,000	-	400,000
TRANSFERS IN (OUT)						
Debt Service	(5,268,813)		(2,578,683)	7,847,496		-
Other	1,335,327	(1,631,033)	(23,219)	318,925		-
TOTAL TRANSFERS IN (OUT)	(3,933,486)	(1,631,033)	(2,601,902)	8,166,421	-	-
INCREASE (DECREASE) IN NET POSITION	\$ (1,822,224)	\$ -	\$ -	\$ (3,736,203)	\$ -	\$ (5,558,427)
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*	1,822,224			3,736,203		5,558,427
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
Bridge to cover gap in loss of sales tax revenue	1,822,224					1,822,224
Investment in deferred maintenance and building and grounds upgrades				3,736,203		3,736,203
Total (agrees to "Use of prior year net position" above)	\$ 1,822,224	\$ -	\$ -	\$ 3,736,203	\$ -	\$ 5,558,427

University of Arkansas - Fort Smith
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$ 10,999,397	\$ 3,785,412	\$ 1,480,234	\$ 99,841,038	\$ 9,281,690	\$ 125,387,771
Projected change in net position for year ending June 30, 2021	2,262,830	1,038,675	(623,235)	(913,336)		1,764,934
Projected net position at June 30, 2021	<u>\$ 13,262,227</u>	<u>\$ 4,824,087</u>	<u>\$ 856,999</u>	<u>\$ 98,927,702</u>	<u>\$ 9,281,690</u>	<u>\$ 127,152,705</u>

University of Arkansas at Little Rock

University of Arkansas at Little Rock
FY 2022 Operating Budget
Executive Summary

The University of Arkansas at Little Rock's priorities for the proposed FY 2022 budget include presenting a balanced budget after months of intensive analysis of our current financial situation. We have endeavored to make careful, data-driven projections of revenue and expenses and to budget more closely to essential spending levels rather than historical budget levels. We continue to prioritize strategic enrollment management including improvements to recruitment of new students and added attention to student retention.

Revenues

Tuition

Projecting tuition for FY 2021 was challenging as we were in the beginning stages of the COVID-19 pandemic. Actual tuition revenue for UA Little Rock for FY 2021 surpassed our original projection. However, there is still a level of uncertainty surrounding the pandemic and its potential effects on FY 2022. UA Little Rock is projecting a student enrollment decline of 6.4 percent when classes begin again in the fall. With tuition and mandatory fee rates assessed to students remaining at the FY 2021 levels, and only minor changes to non-mandatory fee rates, we are projecting tuition revenue at \$59 million.

State Appropriations

Total state appropriations for UA Little Rock are budgeted at a similar level as FY 2021 at roughly \$67 million. This represents confidence that the state will continue to meet or exceed forecasted revenues in FY 2022.

Auxiliaries

Revenues from auxiliaries have been adjusted down by 5.0 percent, rather than the 6.4 percent anticipated enrollment decline, as not all revenue is driven by enrollment. CARES funding was utilized to stabilize the auxiliaries in FY 2021, and will be used again if revenues don't rebound from the pandemic as expected.

Restricted

Grants and contract revenues are being projected conservatively at approximately the FY 2018 levels, although shifted between the categories of Operating and Non-operating based on recent analysis. Grant revenue is a direct reflection of grant spending levels, and with Covid-19 restrictions during the fourth quarter of FY 2020, all of FY 2021 to date, and a self-imposed spending restriction in the latter part of FY 2019, FY 2018 is the best predictor of activity for FY 2022. Gift revenues are increased by 60.0 percent due to the new handling of foundation earnings being directly deposited into UA Little Rock's financials, rather than only recorded when requested. Investment income is conservatively budgeted at 98.0 percent of the FY 2021 budget.

University of Arkansas at Little Rock
FY 2022 Operating Budget
Executive Summary

Expenditures

Salary and Fringe Benefits

UA Little Rock continues into the third year of a “soft” hiring freeze to manage compensation costs. All vacant positions on unrestricted funding are subject to review and approval by the Chancellor and Executive Cabinet. For the fifth year in a row, salaries were held primarily flat across the campus other than for faculty promotions and increases for classified employees per Legislative Act. The proposed budget for FY 2022 approved compensation related spending is 97.0 percent of the adjusted FY 2021 budget.

Supplies and Services

The unrestricted budget for supplies and services was adjusted back to the FY 2020 actual expenditures. The Executive Cabinet then reviewed and approved changes. This was an effective strategy for moving our inflated supplies budget back closer to our actual historical spending patterns.

Scholarships

The method for reporting scholarships has been changed in this budget due to NACUBO rescinding its support for the *Alternate Method* which had been used previously. Scholarships are presented here based on a recommendation in their new advisory currently under review. The budget for scholarships has been reduced by 5.0 percent. The enrollment decline of 6.4 percent will be offset slightly by attracting new students using scholarship funding.

Depreciation

Depreciation expense is anticipated to be reduced by 2.0 percent as older assets are taken off the schedule due to them achieving fully depreciated status.

Plant Fund Expenditures

Planned expenditures out of the plant funds are funded primarily with income transferred in from the Facility Fee collected in the Unrestricted Fund. The FY 2022 focus will be on critical maintenance projects. Additionally, three larger capital projects are being planned for FY 2022 – the roof replacement for the Student Union A building, replacement of the N+1 Chiller at the Student Experience Center, and replacement of the Natatorium air handler.

UNIVERSITY OF ARKANSAS AT LITTLE ROCK
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 59,328,239	\$ -	\$ -			\$ 59,328,239
Less: Institutional scholarships	(10,307,572)		(7,876,896)			(18,184,468)
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			16,782,598			16,782,598
State and local grants and contracts			6,468,253			6,468,253
Non-governmental grants and contracts			1,093,443			1,093,443
Sales/services of educational departments	927,506		102,215			1,029,721
Insurance plan						-
Auxiliary enterprises:						
Athletics		4,360,370				4,360,370
Less: Institutional scholarships		(1,800,609)				(1,800,609)
Less: Other scholarship allowances			(3,010,948)			(3,010,948)
Housing/food service		6,254,775				6,254,775
Less: Institutional scholarships		(1,364,883)				(1,364,883)
Less: Other scholarship allowances			(4,267,778)			(4,267,778)
Bookstore		356,000				356,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		1,814,594				1,814,594
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	2,182,118	933,500				3,115,618
TOTAL OPERATING REVENUES	52,130,291	10,553,747	9,290,887	-	-	71,974,925
OPERATING EXPENSES						
Compensation & benefits	85,810,572	6,346,854	14,930,953			107,088,379
Supplies & services	15,934,225	8,209,933	19,207,353	2,464,995		45,816,506
Scholarships & fellowships			14,103,749			14,103,749
Insurance plan						-
Depreciation				16,800,000		16,800,000
TOTAL OPERATING EXPENSES	101,744,797	14,556,787	48,242,055	19,264,995	-	183,808,634
OPERATING INCOME/LOSS	(49,614,506)	(4,003,040)	(38,951,168)	(19,264,995)	-	(111,833,709)

UNIVERSITY OF ARKANSAS AT LITTLE ROCK
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	67,091,863		223,543			67,315,406
Property & sales tax						-
Federal nonoperating grants			25,869,952			25,869,952
State and local nonoperating grants			4,418,000			4,418,000
Other nonoperating grants			1,011,752			1,011,752
Gifts	650,000	1,299,073	12,982,033			14,931,106
Investment income	400,000			400,000	1,604,264	2,404,264
Interest on capital asset-related debt				(4,116,771)		(4,116,771)
Other						-
NET NON-OPERATING REVENUES	68,141,863	1,299,073	44,505,280	(3,716,771)	1,604,264	111,833,709
INCOME (LOSS) BEFORE OTHER REV/EXP	18,527,357	(2,703,967)	5,554,112	(22,981,766)	1,604,264	-
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(7,336,360)	(3,916,410)		11,252,770		-
Other	(11,190,997)	6,620,377	(5,554,112)	11,728,996	(1,604,264)	-
TOTAL TRANSFERS IN (OUT)	(18,527,357)	2,703,967	(5,554,112)	22,981,766	(1,604,264)	-
INCREASE (DECREASE) IN NET POSITION	\$ -	-	-	\$ -	\$ -	-
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*						-
	\$ -	-	-	\$ -	\$ -	-
*Use of prior year net position for the following:						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

UNIVERSITY OF ARKANSAS AT LITTLE ROCK
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$ 61,099,864	\$ 485,010	\$ 13,446,852	\$ 108,826,532	\$ 9,251,028	\$ 193,109,286
Projected change in net position for year ending June 30, 2021	1,025,089	-	-	-	-	\$ 1,025,089
Projected net position at June 30, 2021	<u>\$ 62,124,953</u>	<u>\$ 485,010</u>	<u>\$ 13,446,852</u>	<u>\$ 108,826,532</u>	<u>\$ 9,251,028</u>	<u>\$ 194,134,375</u>

University of Arkansas for Medical Sciences

**UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES
FISCAL YEAR 2022
BUDGET SUMMARY**

OPERATING REVENUES

Overall, operating revenues are projected to increase from the FY 2021 budget amount of \$1.613 billion to \$1.788 billion in FY 2022, a \$174.7 million or 10.8% increase. Operating revenues consist of four major sources: net patient services revenue, tuition revenue, grants and contracts, and other operating revenues.

Net Patient Services Revenue

The total budget for net patient services revenue is \$1.361 billion, an increase of \$123.7 million or 10% from the FY 2021 budgeted amount of \$1.238 billion. This increase is largely due to the expected return of clinical volumes to their pre-pandemic levels. Additionally, UAMS Health anticipates growth in key strategic areas including the development of advanced cardiology services, new sites and program growth of regional programs, site expansions of cancer clinical care, a new practice addition for ENT services, new sites for radiology imaging services, and growth in orthopedic programs. These areas of growth are a mix of services adding to the main UAMS campus in Little Rock, as well as offsite new clinical locations around the state of Arkansas. Another major driver for the growth is the return of the ability to perform a near normal level of surgical cases which has been constrained in the pandemic year. The College of Medicine is also projecting growth in clinical revenue.

Tuition Revenue

Tuition revenue is projected to remain consistent with prior fiscal years. UAMS expects tuition revenue of \$51.6 million compared to a budgeted amount of \$49.8 million in the prior year. The FY 2022 budget includes a \$1.2 million increase in the College of Health Professions due to student enrollment growth in select programs. There are no tuition rate increases requested for FY 2022.

Grants and Contracts

UAMS expects an overall increase in Federal, State and Non-governmental grants and contracts over the FY 2021 budget. For FY 2022, the College of Medicine budgeted an increase in Federal, State, and Non-governmental grants and contracts to bring those operating revenue sources in line with anticipated actuals. Federal grants and contracts are budgeted at \$109.4 million, up \$5.5 million from the FY 2021 budget. State grants and contracts are projected at \$30.8 million, a slight decrease of \$1.4 million over the FY 2021 budget. Non-governmental grants and contracts are projected to increase by \$1 million to \$17.1 million in FY 2022. We anticipate continued growth in recruitment of key research faculty in the Cancer Institute and the College of Medicine.

**UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES
FISCAL YEAR 2022
BUDGET SUMMARY**

Other Operating Revenues

The total budget for other operating revenue is \$162.6 million, an increase of \$39.2 million from the FY 2021 budget. This is due mainly to the retail and specialty pharmacy programs that have continued to experience growth. This revenue has not been impacted by COVID-19, and we expect the FY 2022 revenue to be in line with FY 2021 actuals.

OPERATING EXPENSES

For the campus overall, the FY 2022 operating expense budget of \$1.871 billion produces a net spending increase of \$154.5 million from a FY 2021 budget of \$1.717 billion, or 9.0%. The increase in overall spending is mainly due to increases in compensation and benefits, medical supplies, and drugs and medicine.

Compensation and Benefits

The increase in compensation and benefits is due primarily to growth in the College of Medicine grants and contracts, the return of UAMS Health clinical volumes to pre-pandemic levels and growth in the Cancer Institute due to the pursuit of National Cancer Institute designation. The total compensation budget for FY 2022 is \$1.226 billion, an increase of \$110.7 million from the FY 2021 budget.

Supplies and Other Services

The total supply and other services budget is \$566.7 million, an increase of \$39.9 million from the FY 2021 budget. The FY 2022 budget is based on projected FY 2021 actuals, which at March 31 were 8.7% above budget as a result of increasing volumes with the pandemic recovery. The FY 2022 budget increase is due to increased medical supply cost, increases associated with new grants, and increased spend in pharmacy, which is offset by the retail and specialty pharmacy revenue noted above.

Depreciation and Amortization

The total depreciation expense budget is \$74.3 million, an increase of \$1.8 million over the FY 2021 budget. This increase represents the full year's impact of new capital assets that were added during FY 2021.

**UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES
FISCAL YEAR 2022
BUDGET SUMMARY**

NON-OPERATING REVENUES (EXPENSES)

General State Appropriations

The budget for FY 2022 assumes an increase in State Appropriations of \$23.3 million over the FY 2021 budget. Of this amount, \$15.5 million is due to funding for the Cancer Institute to aid in gaining National Cancer Institute designation. The balance is due to a decrease in Medicaid match payments resulting from an increased FMAP rate during the public health emergency.

Investment Income

UAMS is budgeting total investment income of \$8.8 million for FY 2022, an increase of \$5.8 million over the FY 2021 budget. This amount is based on FY 2021 actuals and current economic projections.

Interest on Capital

The budget for FY 2022 includes an increase in interest expense of \$6.9 million. This is due to the issuance of bonds in October 2019 to finance the Energy Savings Performance Contract (ESPC) project and April 2021 to finance the construction of the UAMS Health Surgical Hospital.

CARES Act / FEMA

UAMS received CARES Act funding of \$28.4 million during FY 2020 and has received \$24.2 million to date in FY 2021. While no additional CARES funding is expected in FY 2022, there is expected FEMA funding of \$4.0 million included in the budget.

University of Arkansas for Medical Sciences				
UAMS ALL FUNDS (0-899)				
ALL FUNDS				
	FY 20	FY 21	FY 22	
	ACTUAL	BUDGET	BUDGET	VARIANCE
OPERATING REVENUES				
STUDENT TUITION AND FEES	48,268,174	49,845,211	51,579,731	1,734,520
NET PATIENT SERVICES	1,215,036,725	1,237,713,844	1,361,410,087	123,696,244
MEANINGFUL USE	85,000	-	1,616,806	1,616,806
FEDERAL GRANTS AND CONTRACTS	94,724,101	103,942,114	109,399,709	5,457,595
STATE GRANTS AND CONTRACTS	31,532,089	32,153,412	30,779,634	(1,373,778)
NONGOVERNMENTAL GRANTS AND CONTRACTS	19,188,741	16,170,172	17,126,455	956,282
SALES AND SERVICES-EDUCATIONAL DEPTS	36,727,728	38,317,177	41,109,475	2,792,298
AUXILIARY ENTERPRISES				
HOUSING AND FOOD SERVICES	7,774,131	8,525,865	9,488,415	962,550
BOOKSTORE	-	-	-	-
PARKING	2,659,587	2,734,517	2,475,000	(259,517)
OTHER	-	13,301	23,239	9,938
OTHER OPERATING REVENUES	128,239,488	123,420,051	162,573,092	39,153,041
TOTAL OPERATING REVENUES	1,584,235,764	1,612,835,664	1,787,581,642	174,745,979
OPERATING EXPENSES				
COMPENSATION AND BENEFITS	1,103,318,383	1,115,376,255	1,226,083,499	110,707,245
SUPPLIES AND OTHER SERVICES	530,916,341	526,758,633	566,684,374	39,925,741
SHARED SERVICES	-	-	-	-
SCHOLARSHIP AND FELLOWSHIPS	1,484,504	2,179,740	4,288,498	2,108,758
DEPRECIATION AND AMORTIZATION	67,183,956	72,541,652	74,316,449	1,774,798
CONTINGENCY	-	-	-	-
TOTAL OPERATING EXPENSES	1,702,903,185	1,716,856,279	1,871,372,821	154,516,542
OPERATING INCOME (LOSS)	(118,667,420)	(104,020,616)	(83,791,178)	20,229,437
NON-OPERATING REVENUES (EXPENSES)				
STATE APPROPRIATIONS (Net of Match)	65,595,957	54,452,567	77,730,968	23,278,401
CARES ACT / FEMA	28,355,329	-	3,971,725	3,971,725
GIFTS	13,901,797	14,509,130	13,852,080	(657,050)
INVESTMENT INCOME	7,348,956	3,014,361	8,776,486	5,762,125
INTEREST ON CAPITAL	(13,352,662)	(13,919,098)	(20,793,834)	(6,874,737)
LOSS ON DISPOSAL OF CAPITAL ASSETS	(6,274,901)	(130,050)	(203,080)	(73,030)
TOTAL NON-OPERATING REVENUES, NET	95,574,475	57,926,911	83,334,344	25,407,434
INCOME (LOSS) BEFORE OTHER REVENUES AND EXPENSES	(23,092,945)	(46,093,705)	(456,834)	45,636,871
OTHER CHANGES IN NET POSITION				
CAPITAL APPROPRIATION AND GRANTS	-	-	-	-
CAPITAL GIFTS	7,411,382	500,000	546,098	46,098
INTERAGENCY TRANSFERS	(54,000)	-	(89,264)	(89,264)
TOTAL OTHER CHANGES IN NET POSITION	7,357,382	500,000	456,834	(43,166)
TRANSFERS IN (OUT)				
MEDICAID MATCH	-	-	-	-
DEBT SERVICE	-	-	-	-
CAMPUS OVERHEAD	-	-	-	-
CAPITAL TRANSFERS	-	-	-	-
OTHER TRANSFERS	-	-	-	-
TOTAL TRANSFERS	-	-	-	-
INCREASE (DECREASE) IN NET POSITION	(15,735,563)	(45,593,705)	-	45,593,705

University of Arkansas for Medical Sciences

UAMS ALL FUNDS (0-899)

	CURRENT UNRESTRICTED FUNDS				RESTRICTED FUNDS				PLANT FUNDS			
	FY 20	FY 21	FY 22	VARIANCE	FY 20	FY 21	FY 22	VARIANCE	FY 20	FY 21	FY 22	VARIANCE
	ACTUAL	BUDGET	BUDGET		ACTUAL	BUDGET	BUDGET		ACTUAL	BUDGET	BUDGET	
OPERATING REVENUES												
STUDENT TUITION AND FEES	48,216,849	49,845,211	51,594,731	1,749,520	51,325	-	(15,000)	(15,000)	-	-	-	-
NET PATIENT SERVICES	1,215,036,725	1,237,713,844	1,361,410,087	123,696,244	-	-	-	-	-	-	-	-
MEANINGFUL USE	85,000	-	1,616,806	1,616,806	-	-	-	-	-	-	-	-
FEDERAL GRANTS AND CONTRACTS	1,186,394	1,119,691	767,226	(352,465)	93,537,707	102,822,422	108,632,483	5,810,060	-	-	-	-
STATE GRANTS AND CONTRACTS	13,447,559	14,588,532	14,460,750	(127,782)	17,089,175	16,767,380	15,421,810	(1,345,570)	995,355	797,500	897,074	99,574
NONGOVERNMENTAL GRANTS AND CONTRACTS	10,087,603	9,989,564	10,280,025	290,462	9,101,139	6,180,609	6,846,429	665,821	-	-	-	-
SALES AND SERVICES-EDUCATIONAL DEPTS	36,727,728	38,317,177	41,109,475	2,792,298	-	-	-	-	-	-	-	-
AUXILIARY ENTERPRISES												
HOUSING AND FOOD SERVICES	7,774,131	8,525,865	9,488,415	962,550	-	-	-	-	-	-	-	-
BOOKSTORE	-	-	-	-	-	-	-	-	-	-	-	-
PARKING	2,659,587	2,734,517	2,475,000	(259,517)	-	-	-	-	-	-	-	-
OTHER	-	13,301	23,239	9,938	-	-	-	-	-	-	-	-
OTHER OPERATING REVENUES	123,774,143	118,459,265	157,726,864	39,267,599	4,444,794	4,788,422	4,773,438	(14,984)	20,551	172,364	72,790	(99,574)
TOTAL OPERATING REVENUES	1,458,995,718	1,481,306,967	1,650,952,619	169,645,652	124,224,141	130,558,833	135,659,160	5,100,327	1,015,906	969,864	969,864	-
OPERATING EXPENSES												
COMPENSATION AND BENEFITS	1,036,159,125	1,041,319,787	1,136,960,430	95,640,643	66,625,853	74,404,597	89,471,199	15,066,601	533,405	(348,130)	(348,130)	-
SUPPLIES AND OTHER SERVICES	470,428,414	468,795,454	524,195,256	55,399,802	61,637,451	66,445,817	72,920,537	6,474,720	(1,149,525)	(8,482,639)	(30,431,419)	(21,948,780)
SHARED SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
SCHOLARSHIP AND FELLOWSHIPS	(2,144,918)	(1,637,758)	364,047	2,001,805	3,629,422	3,817,498	3,924,451	106,953	-	-	-	-
DEPRECIATION AND AMORTIZATION	-	-	-	-	-	-	-	-	67,183,956	72,541,652	74,316,449	1,774,798
CONTINGENCY	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING EXPENSES	1,504,442,621	1,508,477,484	1,661,519,734	153,042,250	131,892,727	144,667,913	166,316,187	21,648,274	66,567,837	63,710,883	43,536,900	(20,173,983)
OPERATING INCOME (LOSS)	(45,446,903)	(27,170,517)	(10,567,115)	16,603,402	(7,668,586)	(14,109,080)	(30,657,027)	(16,547,947)	(65,551,931)	(62,741,019)	(42,567,036)	20,173,983
NON-OPERATING REVENUES (EXPENSES)												
STATE APPROPRIATIONS (Net of Match)	63,048,396	41,715,539	49,540,672	7,825,133	2,547,560	12,737,028	28,190,296	15,453,268	-	-	-	-
CARES ACT / FEMA	27,868,841	-	3,000,000	3,000,000	486,488	-	971,725	971,725	-	-	-	-
GIFTS	12,394,186	14,574,280	13,995,311	(578,968)	1,497,611	(65,150)	(143,232)	(78,082)	10,000	-	-	-
INVESTMENT INCOME	4,649,860	1,098,721	3,295,145	2,196,424	686,209	1,915,640	2,481,341	565,701	2,012,888	-	3,000,000	3,000,000
INTEREST ON CAPITAL	(1,492,492)	(3,028,025)	(1,232,475)	1,795,549	-	-	-	-	(11,860,169)	(10,891,073)	(19,561,359)	(8,670,286)
LOSS ON DISPOSAL OF CAPITAL ASSETS	6,984	(4,408)	-	4,408	-	-	-	-	(6,281,885)	(125,642)	(203,080)	(77,438)
TOTAL NON-OPERATING REVENUES, NET	106,475,774	54,356,107	68,598,654	14,242,547	5,217,868	14,587,519	31,500,130	16,912,611	(16,119,167)	(11,016,715)	(16,764,439)	(5,747,724)
INCOME (LOSS) BEFORE												
OTHER REVENUES AND EXPENSES	61,028,871	27,185,590	58,031,539	30,845,949	(2,450,718)	478,439	843,103	364,664	(81,671,098)	(73,757,734)	(59,331,475)	14,426,259
OTHER CHANGES IN NET POSITION												
CAPITAL APPROPRIATION AND GRANTS	-	-	-	-	-	-	-	-	-	-	-	-
CAPITAL GIFTS	123,425	-	46,098	46,098	3,294	-	-	-	7,284,663	500,000	500,000	-
INTERAGENCY TRANSFERS	(54,000)	-	-	-	-	-	(89,264)	(89,264)	-	-	-	-
TOTAL OTHER CHANGES IN NET POSITION	69,425	-	46,098	46,098	3,294	-	(89,264)	(89,264)	7,284,663	500,000	500,000	-
TRANSFERS IN (OUT)												
MEDICAID MATCH	-	-	-	-	-	-	-	-	-	-	-	-
DEBT SERVICE	(19,575,251)	(19,862,931)	(23,989,158)	(4,126,226)	-	-	-	-	19,575,251	19,862,931	23,989,158	4,126,226
CAMPUS OVERHEAD	-	-	-	-	-	-	-	-	-	-	-	-
CAPITAL TRANSFERS	27,209	-	-	-	(46,836)	-	-	-	19,626	-	-	-
OTHER TRANSFERS	(14,953,406)	(14,513,314)	(14,038,727)	474,587	(1,261,469)	(478,439)	(753,839)	(275,400)	16,214,874	14,991,753	14,792,566	(199,187)
TOTAL TRANSFERS	(34,501,447)	(34,376,245)	(38,027,885)	(3,651,639)	(1,308,304)	(478,439)	(753,839)	(275,400)	35,809,752	34,854,684	38,781,724	3,927,039
INCREASE (DECREASE) IN NET POSITION	26,596,848	(7,190,655)	20,049,752	27,240,407	(3,755,728)	-	-	-	(38,576,683)	(38,403,050)	(20,049,752)	18,353,298

University of Arkansas at Monticello

University of Arkansas at Monticello
FY 2022 Operating Budget
Executive Summary

The proposed operating budget for the University of Arkansas at Monticello was developed by the University's executive council after seeking input from budget leaders of every campus unit. The University's priorities for the upcoming fiscal year are implementation of the state's new pay plan for classified employees, faculty promotions, a 2% pool for salary increases for faculty and non-classified staff, increases in budgeted fringe benefits and the reinstatement of key positions eliminated during the last budget cycle.

Revenues

Tuition

The University of Arkansas at Monticello is requesting an increase in mandatory fees of \$4 per student semester credit hour for the Monticello campus. This is an overall increase in tuition and mandatory fees of 1.5%. This increase will produce additional mandatory fee revenue of \$188,040 for the Monticello campus and the projected revenue reflects no change in enrollment for undergraduate students. A slight increase in graduate enrollment is budgeted and will generate additional revenue of \$86,575.

The University is also requesting an increase in mandatory fees for the technical campuses of \$1.80 per student semester credit hour. This is an overall increase in tuition and mandatory fees for the technical campuses of 1.5%. This increase produces additional mandatory fee revenue of \$19,818 for the Crossett and McGehee campuses collectively.

State Appropriations

Total state appropriations for UAM are budgeted at a net increase of \$1,038,787, which includes additional Revenue Stabilization Act (RSA) revenue of \$990,257 for all campuses combined and additional Educational Excellence Trust Funds of \$48,530 for the Monticello campus only. Work Force 2000 Funds which are received by the Crossett and McGehee campuses are budgeted at the same level as the current operating budget. State appropriations are budgeted to include Category A, Category B, and Category C of the RSA forecast. However, sufficient funds have been budgeted in a special contingency budget in the event that the funding of Category C does not materialize.

**University of Arkansas at Monticello
FY 2022 Operating Budget
Executive Summary**

Expenditures

Salaries and Fringe Benefits

A pool for salary increases of 2% has been budgeted for faculty and non-classified staff in this proposed budget. The implementation of the state's classified pay plan also includes a salary adjustment of 2% for classified employees. Faculty promotions, including fringe benefits, total \$25,545. The cost of the adjustments to salaries and fringe benefits will be an additional expense of \$428,610 for all UAM campuses.

In addition, the Monticello campus plans to budget the reinstatement of three key positions that were eliminated previously, due to budget constraints. These reinstated positions include an Associate Vice Chancellor for Academic Affairs, a Director of Student Activities, and an Associate Director of Physical Plant. A new faculty instructor position was added in the area of Forestry, Agriculture, and Natural Resources to provide additional instruction for Agriculture courses. A new accountant position has been budgeted to assist with the increased workload in Finance and Administration due to the implementation of Workday, the new ERP software the UAM campus will convert to effective July 1, 2021. The total of all new positions added to the FY 2022 budget is \$312,591 for budgeted salary and fringe benefits expenses.

The University increased the percentage of budgeted fringe benefits, to allow for an increase in the University's share of expected increases in health insurance premiums. The University will also experience an increase in Workers' Compensation rates and Unemployment Compensation rates in FY 2022. Increases to budgeted fringe benefits total \$215,550 for all three campuses.

Miscellaneous

The University also budgeted additional funds for institutional college work study and made several adjustments to various maintenance and operations budgets to provide more realistic budgets for operational needs.

UNIVERSITY OF ARKANSAS AT MONTICELLO
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	<u>E&G</u>	<u>Auxiliary</u>	<u>Restricted</u>	<u>Plant</u>	<u>Other</u>	<u>TOTAL</u>
OPERATING REVENUE						
Student tuition & fees	\$ 18,854,494	\$ 2,032,375	\$ -	\$ -	\$ -	\$ 20,886,869
Less: Institutional scholarships	(296,344)					(296,344)
Less: Other scholarship allowances	(2,901,255)	(835,206)	(7,261,016)			(10,997,477)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			1,028,423			1,028,423
State and local grants and contracts			694,845			694,845
Non-governmental grants and contracts			676,887			676,887
Sales/services of educational departments	358,501					358,501
Insurance plan						-
Auxiliary enterprises:						-
Athletics		38,000				38,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service		3,504,214				3,504,214
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		604,595				604,595
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		65,191				65,191
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	2,219,405	21,200				2,240,605
TOTAL OPERATING REVENUES	<u>18,234,801</u>	<u>5,430,369</u>	<u>(4,860,861)</u>	<u>-</u>	<u>-</u>	<u>18,804,309</u>

UNIVERSITY OF ARKANSAS AT MONTICELLO
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

OPERATING EXPENSES						
Compensation & benefits	23,774,004	1,685,178	1,243,874			26,703,056
Supplies & services	8,675,435	3,112,679	432,989	470,000		12,691,103
Scholarships & fellowships	1,341,156	472,452	2,123,628			3,937,236
Insurance plan						-
Depreciation				3,362,348		3,362,348
TOTAL OPERATING EXPENSES	33,790,595	5,270,309	3,800,491	3,832,348	-	46,693,743
OPERATING INCOME/LOSS	(15,555,794)	160,060	(8,661,352)	(3,832,348)	-	(27,889,434)
	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	18,972,601					18,972,601
Property & sales tax						-
Federal nonoperating grants			6,676,003			6,676,003
State and local nonoperating grants			2,031,754			2,031,754
Other nonoperating grants						-
Gifts	575,000					575,000
Investment income	607,000					607,000
Interest on capital asset-related debt				(972,924)		(972,924)
Other						-
NET NON-OPERATING REVENUES	20,154,601	-	8,707,757	(972,924)	-	27,889,434
INCOME (LOSS) BEFORE OTHER REV/EX	4,598,807	160,060	46,405	(4,805,272)	-	-

University of Arkansas at Pine Bluff

UNIVERSITY OF ARKANSAS AT PINE BLUFF

PROPOSED BUDGET 2021-2022

Executive Summary

The proposed operating budget for the University of Arkansas at Pine Bluff for FY22 was prepared using the following assumptions:

Revenues:

1. The increase in revenues is based upon an increased state appropriation and a projected FTE increase.

Expenses:

1. Due to the insurance increase, the University's portion of the premium increased and that is reflected in the University's expenditures.
2. The University plans a significant investment in the positions that currently make less than \$30,000. By increasing these salaries, we prevent employees from being recruited away by the gaming industry or other new entities in the city.
3. The University will award, using a pool of 2%, raises to all Classified, Non-Classified, and Faculty members.
4. Reflected in the expenditures is the COBRA Subsidy for terminated employees. This is required of the University by the American Recovery Act.
5. In order to support the increased visibility of the University, the area of communications requires additional financial support.
6. Because the University will return to pre-pandemic operations, it was necessary to budget for increased operational expenses such as travel, supplies, and services.

University of Arkansas at Pine Bluff
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 21,656,242			\$ 2,600,000		\$ 24,256,242
Less: Institutional scholarships	(3,140,000)	(1,100,000)				(4,240,000)
Less: Other scholarship allowances			(6,100,000)			(6,100,000)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			15,230,000			15,230,000
State and local grants and contracts			3,500,000			3,500,000
Non-governmental grants and contracts			200,000			200,000
Sales/services of educational departments	138,750		120,000			258,750
Insurance plan						-
Auxiliary enterprises:						
Athletics		4,623,600				4,623,600
Less: Institutional scholarships	(200,000)	(70,000)				(270,000)
Less: Other scholarship allowances			(300,000)			(300,000)
Housing/food service		9,709,000				9,709,000
Less: Institutional scholarships	(1,100,000)	(500,000)				(1,600,000)
Less: Other scholarship allowances			(3,000,000)			(3,000,000)
Bookstore		50,000				50,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		140,750				140,750
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	484,000			3,950,426		4,434,426
TOTAL OPERATING REVENUES	17,838,992	12,853,350	9,650,000	6,550,426	-	46,892,768
OPERATING EXPENSES						
Compensation & benefits	33,451,242	4,875,757	10,500,000			48,826,999
Supplies & services	9,296,371	7,524,525	8,000,000			24,820,896
Scholarships & fellowships	981,269	621,761	3,100,000			4,703,030
Insurance plan						-
Depreciation				8,000,000		8,000,000
TOTAL OPERATING EXPENSES	43,728,882	13,022,043	21,600,000	8,000,000	-	86,350,925
OPERATING INCOME/LOSS	(25,889,890)	(168,693)	(11,950,000)	(1,449,574)	-	(39,458,157)

University of Arkansas at Pine Bluff
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	28,442,831					28,442,831
Property & sales tax						-
Federal nonoperating grants			9,000,000			9,000,000
State and local nonoperating grants			2,500,000			2,500,000
Other nonoperating grants						-
Gifts			300,000			300,000
Investment income			150,000			150,000
Interest on capital asset-related debt				(934,674)		(934,674)
Other						-
NET NON-OPERATING REVENUES	28,442,831	-	11,950,000	(934,674)	-	39,458,157
INCOME (LOSS) BEFORE OTHER REV/EXP	2,552,941	(168,693)	-	(2,384,248)	-	-
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(977,322)	(1,406,926)		2,384,248		-
Other	(1,575,619)	1,575,619				-
TOTAL TRANSFERS IN (OUT)	(2,552,941)	168,693	-	2,384,248	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

University of Arkansas at Pine Bluff
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$ 18,855,793	\$ 2,597,724	\$ 10,969,723	\$ 87,631,534	\$ 120,054,774
Projected change in net position for year ending June 30, 2021	(1,358,850)	(456,766)	750,000	(2,385,842)	(3,451,458)
Projected net position at June 30, 2021	<u>\$ 17,496,943</u>	<u>\$ 2,140,958</u>	<u>\$ 11,719,723</u>	<u>\$ 85,245,692</u>	<u>\$ - \$ 116,603,316</u>

Cossatot Community College of the University of Arkansas

**Cossatot Community College
of the University of Arkansas
Executive Budget Summary
For the Fiscal Year ending June 30, 2022**

Mission Statement:

UA Cossatot embraces diversity and is committed to improving the lives of those in our region by providing quality education, outstanding service, and relevant industry training.

Budget Assumptions and Philosophy:

UA Cossatot prepared the FY22 budget based upon the following presumptions:

- ❖ Expected slight decreases Tuition and Fee Revenues
- ❖ Expected budget decrease in the Workday ERP project for the fourth-year costs
- ❖ 2% raises and/or adjustments in salaries are budgeted
- ❖ Increase in Healthcare Premiums
- ❖ Several cut positions in FY21 will be restored in FY22
- ❖ Extra help hours restored in FY22
- ❖ Some M&O expenses restored as the college picks back up from the Covid pandemic

Estimated Revenues:

UA Cossatot is estimating gross Tuition and Fees to be \$3,958,750 for FY22. This includes a budgeted overall decrease in Tuition and Fee revenues of \$110,880. UA Cossatot is projecting a small decrease in student enrollment to be conservative in FY22. State Appropriations are budgeted at \$4,941,383. The college is budgeting all Categories of the potential funding at this time. This is a budgeted increase in funding of \$597,645 from FY21. Local Sales Tax is budgeted at \$1,485,000. This is budgeted increase of \$149,300. Sales tax projections have been good this past year, and we expect them to continue this trend. Other budgeted sources of revenues include Sales/Services of educational departments at \$79,500, Other Operating Revenues of \$95,500, and Investment Income of \$65,000. The total projected gross revenue budget for Unrestricted E&G is \$10,625,133 for FY22. This is an overall increase in budgeted revenues of \$632,729 from FY21.

**Cossatot Community College
of the University of Arkansas
Executive Budget Summary
For the Fiscal Year ending June 30, 2022**

Auxiliary revenues include Book Rental Program, Sports, and Café Revenues, which will bring in about \$225,500 for FY22.

Restricted revenues are budgeted at approximately \$2,300,000 for Federal grants and contracts. State and local grants are estimated at \$1,320,000 for FY22. Non-governmental grants and contracts are projected at \$175,000. Another \$3,135,250 is budgeted for Federal student aid grants. In addition, \$372,250 is budgeted for state student aid and \$142,000 for gifts. These are all estimates based on previous years' experience with grants and other restricted programs and the anticipation of some new grants. The college has been awarded several new grants throughout this past year and anticipates more opportunities that may increase these revenue amounts during the year. If some of the grants do not come through, budget adjustments may be made in the future.

Budget Allocations:

UA Cossatot is budgeting E&G expenditures for Compensation & Benefits at \$7,526,750. Supplies & Services are budgeted at \$2,734,871 for FY22. These are both increases in budgeted expenditures from FY21. The college has also budgeted \$55,000 for institutional scholarships.

Auxiliary expenditures for Compensation & Benefits are budgeted at \$93,090 for Café, Sports and the Book Rental Program. Another \$177,525 is budgeted for Supplies & Services for these activities. The college will transfer \$45,115 to cover these auxiliary activities for the year.

Restricted expenditures are budgeted at \$1,810,850 for Compensation & Benefits for various grants and contracts. In addition, \$1,984,150 is budgeted for Supplies & Services for these same grants and contracts.

Scholarship Allowances are budgeted to be approximately \$2,250,000, while the Scholarship Expenditures back to students will be approximately \$1,399,500.

Depreciation for the year is budgeted at \$875,000. Debt payments as transfers are budgeted at \$321,450 in principal payments and another \$107,741 will be the interest on the debt.

**Cossatot Community College
of the University of Arkansas
Executive Budget Summary
For the Fiscal Year ending June 30, 2022**

Overall, this will create a decrease of \$165,794 in E&G and \$553,550 in Plant. These decreases will cover a portion of the Workday ERP costs that have been flowing into fund balance and Depreciation FY22. We feel we have been very conservative with our estimates and projections for FY22, and UA Cossatot should remain in good financial condition for the year.

Resource Development:

UA Cossatot continues to seek opportunities with grants and other funding that will enhance the college and fit in with our mission, goals, and objectives. Currently, the college has a little over \$5 million in grants and other restricted programs. This is a vast increase this past year due to our aggressive grant writing initiative. Several of these are multi-year Federal grants and will be funded through the 2025 year. The college will also continue to collaborate and leverage resources with other colleges and state entities when submitting proposals.

COSSATOT COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 3,958,750					\$ 3,958,750
Less: Institutional scholarships	(55,000)					(55,000)
Less: Other scholarship allowances			(2,250,000)			(2,250,000)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			2,300,000	250,000		2,550,000
State and local grants and contracts			1,320,000			1,320,000
Non-governmental grants and contracts			175,000			175,000
Sales/services of educational departments	79,500					79,500
Insurance plan						-
Auxiliary enterprises:						
Athletics		50,000				50,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service		45,000				45,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		130,500				130,500
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	95,500					95,500
TOTAL OPERATING REVENUES	4,078,750	225,500	1,545,000	250,000	-	6,099,250
OPERATING EXPENSES						
Compensation & benefits	7,526,750	93,090	1,810,850			9,430,690
Supplies & services	2,734,871	177,525	1,984,150			4,896,546
Scholarships & fellowships			1,399,500	250,000	1,300	1,650,800
Insurance plan						-
Depreciation				875,000		875,000
TOTAL OPERATING EXPENSES	10,261,621	270,615	5,194,500	1,125,000	1,300	16,853,036
OPERATING INCOME/LOSS	(6,182,871)	(45,115)	(3,649,500)	(875,000)	(1,300)	(10,753,786)

COSSATOT COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	4,941,383					4,941,383
Property & sales tax	1,485,000					1,485,000
Federal nonoperating grants			3,135,250			3,135,250
State and local nonoperating grants			372,250			372,250
Other nonoperating grants						-
Gifts			142,000			142,000
Investment income	65,000				1,300	66,300
Interest on capital asset-related debt	(107,741)					(107,741)
Other						-
NET NON-OPERATING REVENUES	6,383,642	-	3,649,500	-	1,300	10,034,442
INCOME (LOSS) BEFORE OTHER REV/EXP	200,771	(45,115)	-	(875,000)	-	(719,344)
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(321,450)			321,450		-
Other	(45,115)	45,115				-
TOTAL TRANSFERS IN (OUT)	(366,565)	45,115	-	321,450	-	-
INCREASE (DECREASE) IN NET POSITION	\$ (165,794)	\$ -	\$ -	\$ (553,550)	\$ -	\$ (719,344)
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*	165,794			553,550		719,344
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
Workday Installation Costs Accumulated from Student Fees	165,794					165,794
Critical Maintenance Needs				553,550		553,550
						-
Total (agrees to "Use of prior year net position" above)	\$ 165,794	\$ -	\$ -	\$ 553,550	\$ -	\$ 719,344

COSSATOT COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$ 1,745,797	\$ -	\$ 11,002	\$ 9,818,604	\$ 82,173	11,657,576
Projected change in net position for year ending June 30, 2021	850,000	-	-	(355,000)	1,300	496,300
Projected net position at June 30, 2021	<u>\$ 2,595,797</u>	<u>\$ -</u>	<u>\$ 11,002</u>	<u>\$ 9,463,604</u>	<u>\$ 83,473</u>	<u>\$ 12,153,876</u>

Phillips Community College of the University of Arkansas

PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS

Budget Narrative

PCCUA strives to operate in a fiscally responsible manner keeping in mind the burden the cost of higher education places on our students and the taxpayers of Arkansas. We are continually monitoring our operating revenues, expenses, and physical assets to be as efficient as possible while maintaining the level of service that is expected from our students and the community. In light of the continuing uncertainties surrounding the COVID-19 pandemic and economic instability, PCCUA's Fiscal Year 2022 budget attempts to reflect, to the greatest extent possible, the College's effort to be fiscally responsible with the resources available.

Estimated Revenues

PCCUA is anticipating a modest 3.48% increase in budgeted E&G revenues for the 2022 fiscal year. Factors that play an important role in projecting these revenues for the upcoming fiscal year include the following:

- **Tuition and Fees** - PCCUA is projecting for a 10% decline in enrollment during the upcoming academic year. However, federal stimulus funding for lost revenue recovery will help offset these tuition and fee losses.
- **State General Revenues** - PCCUA is anticipating an increase in the overall level funding of the Revenue Stabilization Act funds, Educational Excellence Trust Funds and Workforce 2000 Development Funds. This results primarily from the reinstatement of funding cuts in prior years and productivity funding increases.
- **Local Sales/Property Tax** - PCCUA is anticipating stable collections in sales and/or property tax collections from the prior-year.
- **Other Revenues** - All other revenues are projected to remain fairly stable.

PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS

Budget Narrative

The following is a breakdown, by source, of FY22 estimated E&G revenues:

	<i>Amount</i>	<i>% to Total</i>
Tuition and Fees	\$ 2,780,000	17.03%
Local Sales/Property Taxes	1,875,000	11.48%
RSA : Category A	8,539,259	52.30%
RSA : Category B	449,435	2.75%
RSA : Category C	291,872	1.79%
EETF	876,872	5.37%
WF2000	529,856	3.24%
Other Revenue Sources	986,225	6.04%
<i>Total</i>	\$ 16,328,519	100.00%

Expense Allocations

PCCUA has strategically realigned budget allocations in all areas to achieve savings and provide adequate funding for critical programs and initiatives. The College achieved savings in salary and fringe benefits through filling only necessary positions, reassignment of duties, increasing faculty teaching workloads, reducing the amount of part-time employment, and the elimination of vacant positions.

A well-deserved 2% pool for raises for all employees has been included in the FY22 budget. All operating (supplies/services/travel) budgets were examined and adjusted as necessary. Reductions from the FY21 budget were restored if necessary and certain areas were adjusted based on cost savings measures initiated by the College in recent years along with other factors.

PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS

Budget Narrative

These savings have provided needed funding for College operations and for our thriving programs in commercial truck driving, welding, and HVAC/construction. The College also continues to provide support for our enhanced recruiting, retention, and graduation efforts and to assist with workforce training and economic development efforts.

The College utilizes factors such as student FTE/headcount by campus, campus services, and building maintenance requirements (square footage, acreage, and age) in the funding distribution by campus. The Helena Campus provides many centralized operations, programs, and services which results in a greater percent to total. In addition, all Secondary and Career Technical Center expenses are reflected in the budget allocation for the Stuttgart Campus which increases the percent to total for that campus.

Cost Containment Measures

PCCUA continues to undertake cost containment measures that were initiated over the past fiscal years to help curb expenses. Over the past fiscal years, the College converted most desktop printing to more centralized printing, reduced cellular telephone service, reduced internet costs through the final connectivity phase to AERON, installed energy-efficient LED lighting and HVAC, and most recently transitioned to a cloud-based telephone system which resulted in significant monthly cost savings. As older roofing systems need replacement, the College has begun replacing these roofs with energy-efficient systems including highly insulated standing seam metal panels. Service and/or maintenance-support agreements are examined on an ongoing basis to determine the best value for the college also resulting in cost savings. As the College transitions to Workday in July 2021, support systems and third-party software will be examined and discontinued when possible. PCCUA's enhanced budgeting process has enabled the College to more closely monitor expenses and identify areas for cost saving.

As the fiscal year progresses, PCCUA will continue to evaluate its FY2022 Budget. As the economic climate and enrollment outlook change during the fiscal year, the budget will be re-examined and adjusted as necessary.

Dr. G. Keith Pinchback
Chancellor

PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 2,780,000					\$ 2,780,000
Less: Institutional scholarships	(318,739)		(1,378,609)			(1,697,348)
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			2,478,585			2,478,585
State and local grants and contracts	660,000		399,233			1,059,233
Non-governmental grants and contracts			91,000			91,000
Sales/services of educational departments	103,500					103,500
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		40,000				40,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		60,000				60,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	177,725					177,725
TOTAL OPERATING REVENUES	3,402,486	100,000	1,590,209	-	-	5,092,695
OPERATING EXPENSES						
Compensation & benefits	10,380,554	6,750	1,825,837			12,213,141
Supplies & services	3,717,209	53,650	2,512,994	252,152		6,536,005
Scholarships & fellowships	381,261		3,280,868			3,662,129
Insurance plan						-
Depreciation				1,200,848		1,200,848
TOTAL OPERATING EXPENSES	14,479,024	60,400	7,619,699	1,453,000	-	23,612,123
OPERATING INCOME/LOSS	(11,076,538)	39,600	(6,029,490)	(1,453,000)	-	(18,519,428)

PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	10,687,294					10,687,294
Property & sales tax	1,875,000					1,875,000
Federal nonoperating grants			5,819,428			5,819,428
State and local nonoperating grants			195,062			195,062
Other nonoperating grants						-
Gifts						-
Investment income	45,000	400	15,000	8,000		68,400
Interest on capital asset-related debt				(300,756)		(300,756)
Other						-
NET NON-OPERATING REVENUES	12,607,294	400	6,029,490	(292,756)	-	18,344,428
INCOME (LOSS) BEFORE OTHER REV/EXP	1,530,756	40,000	-	(1,745,756)	-	(175,000)
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants				100,000		100,000
Other						-
TOTAL OTHER CHANGES	-	-	-	100,000	-	100,000
TRANSFERS IN (OUT)						
Debt Service	(680,756)			680,756		-
Other	(925,000)	(40,000)		965,000		-
TOTAL TRANSFERS IN (OUT)	(1,605,756)	(40,000)	-	1,645,756	-	-
INCREASE (DECREASE) IN NET POSITION	\$ (75,000)	\$ -	\$ -	\$ -	\$ -	\$ (75,000)
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*	75,000					75,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
Use of prior-year net position of funds placed in reserve for Project One/Workday implementation expense	75,000					75,000
Total (agrees to "Use of prior year net position" above)	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$	8,417,449	\$	164,331	\$	214,921	\$	10,493,288	\$	19,289,989
Projected change in net position for year ending June 30, 2021		350,000		-		30,836		395,095		775,931
Projected net position at June 30, 2021		<u>\$ 8,767,449</u>		<u>\$ 164,331</u>		<u>\$ 245,757</u>		<u>\$ 10,888,383</u>		<u>\$ - \$ 20,065,920</u>

University of Arkansas Community College at Batesville

**UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT BATESVILLE
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

Mission and Organization

The University of Arkansas Community College at Batesville provides quality educational opportunities within a supportive learning environment. We promote success through community partnership, responsive programs, and an enduring commitment to improvement.

Values

At UACCB we value...

Unity through collaboration

Achievement in educational goals

Commitment to excellence

Contribution to community

Balance in learning and life

Vision

UACCB will be recognized for excellence in education, leadership, service, and innovation in response to education, economic and social needs.

Goals

In order to accomplish its mission and fulfill its vision, UACCB has established a set of strategic goals. Each organizational area is expected to work towards its respective goals and correspondingly contribute to the strategic institutional efforts.

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT BATESVILLE
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022

Budget Assumptions and Philosophy

The FY22 budget is based upon General Revenue of \$3,923,626 in Category A, \$206,507 in Category B and a Workforce 2000 projection of \$850,000. The Vice Chancellor for Finance and Administration worked with the Cabinet members and their area budget managers in developing this budget. The FY22 budget sets a direction toward improving student success and retention and meeting the needs of our community through community-based programs. The budget is also designed to more closely align with the institution's strategic plan.

The operating budget was developed assuming the following:

- State appropriations categories A and B will equal categories A, B, C, and D from FY21. Category C of \$62,142 will not be budgeted.
- Revenue from the ¼ cent county sales tax is projected to generate \$1,600,000.
- Department operating budgets were formulated based on a 3-year average methodology.
- Continuation of third-party vendors for evening custodial services and security.
- Debt service payments of \$207,556 for the Workforce Training Center.
- Expenses associated with Workday.
- Increase in premium cost for health insurance and property insurance.
- HEERF federal funds.
- Deferred critical maintenance mandatory transfer of \$101,673 and nonmandatory transfer of \$30,000.

Budget Allocations

The budget was prepared with sensitivity to the projected needs of the campus as it continues to develop and cope with the economic situation and a decline in enrollment. Reallocations have been made to cover the cost of departmental budgets.

Scholarships remain a very important part of the UACCB mission. The FY22 budget has funded our student scholarship account at \$458,000, a slight increase from FY21.

Debt service for FY22 is \$207,556. This payment is to the Arkansas Revolving Loan Account in which funds were used to assist in the construction of the Workforce Training Center.

University of Community College at Batesville
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 2,789,943					\$ 2,789,943
Less: Institutional scholarships	(275,000)					(275,000)
Less: Other scholarship allowances			(1,300,000)			(1,300,000)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			1,119,024			1,119,024
State and local grants and contracts			792,176			792,176
Non-governmental grants and contracts						-
Sales/services of educational departments		19,500				19,500
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		462,300				462,300
Less: Institutional scholarships	(25,000)					(25,000)
Less: Other scholarship allowances			(250,000)			(250,000)
Other auxiliary enterprises		91,500				91,500
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	72,000					72,000
TOTAL OPERATING REVENUES	2,561,943	573,300	361,200	-	-	3,496,443
OPERATING EXPENSES						
Compensation & benefits	6,502,142	191,683	1,392,890			8,086,715
Supplies & services	2,312,610	431,617	3,076,640			5,820,867
Scholarships & fellowships	158,000		2,909,500			3,067,500
Insurance plan						-
Depreciation				750,000		750,000
TOTAL OPERATING EXPENSES	8,972,752	623,300	7,379,030	750,000	-	17,725,082
OPERATING INCOME/LOSS	(6,410,809)	(50,000)	(7,017,830)	(750,000)	-	(14,228,639)

University of Community College at Batesville
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	4,986,195					4,986,195
Property & sales tax	1,600,000					1,600,000
Federal nonoperating grants			7,132,067			7,132,067
State and local nonoperating grants			374,500			374,500
Other nonoperating grants						-
Gifts						-
Investment income	40,000					40,000
Interest on capital asset-related debt				(18,270)		(18,270)
Other						-
NET NON-OPERATING REVENUES	6,626,195	-	7,506,567	(18,270)	-	14,114,492
INCOME (LOSS) BEFORE OTHER REV/EXP	215,386	(50,000)	488,737	(768,270)	-	(114,147)
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(260,056)			260,056		-
Other	44,670	50,000	(488,737)	394,067		-
TOTAL TRANSFERS IN (OUT)	(215,386)	50,000	(488,737)	654,123	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ (114,147)	\$ -	\$ (114,147)
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*				114,147		114,147
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
Deferred critical maintenance				114,147		114,147
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ 114,147	\$ -	\$ 114,147

University of Community College at Batesville
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$ 2,737,093	\$ 912,298	\$ 8,461	\$ 12,515,955	\$ 16,173,807
Projected change in net position for year ending June 30, 2021	50,000		(8,461)		41,539
Projected net position at June 30, 2021	<u>\$ 2,787,093</u>	<u>\$ 912,298</u>	<u>\$ -</u>	<u>\$ 12,515,955</u>	<u>\$ - \$ 16,215,346</u>

University of Arkansas Community College at Hope-Texarkana

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE-TEXARKANA
Budget Narrative FY2022

REVENUE

1. Tuition and Fees: UAHT is requesting an increase of \$1/credit hour for In-District tuition, \$2/credit hour for In-State tuition, and \$2/credit hour for Out-of-State tuition. Fee increases are requested for Facilities (\$1/credit hour) and Technology (\$2/credit hour). Based on end-of-year projections, SSCH will remain unchanged for FY2022; therefore, UAHT is budgeting an increase of \$142,080 based on the Tuition and Fees increases listed above for tuition and mandatory and program specific fees.
2. State Appropriations. Last year's budget was submitted with concerns surrounding the unknown effects of the COVID-19 pandemic. Due to State revenue collections remaining stable throughout FY2021, UAHT has budgeted for A, B, and C allocations for FY2022 creating a projected increase in State Appropriations of \$527,308.
3. Workforce 2000. The anticipated economic downturn related to COVID-19 pandemic does not seem to have affected the Workforce 2000 revenue. UAHT has budgeted for the FY2020 amount of previously distributed WF2000 funds.
4. Other: Hope and Hempstead county experienced no negative affect in Local Sales Tax revenue related to COVID-19 pandemic. UAHT is budgeting at the FY2020 level of \$1,500,000. For FY2022, UAHT will be utilizing all Local Sales Tax revenue in the E&G budget.

UA-Hope remains an outstanding value for students hit hard by the unusual situation we are facing. Annualized tuition and mandatory fees will increase by the small increases requested in fees for the upcoming fiscal year; tuition and mandatory fees will be \$3,100 for in-district students and \$3,400 for out-of-district students. UAHT remains the lowest cost institution in the UA System.

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE-TEXARKANA
Budget Narrative FY2022

EXPENDITURES

1. Compensation & Benefits: Total increase in compensation and benefits for FY2022 is \$259,270. This budget, if approved, allows UAHT to implement a 2% salary increase to classified employees and meet the minimum classified salaries specified in ACT 496 of 2021, provide merit pay based on performance evaluations to classified staff, and provide a 3% salary increase for faculty and non-classified staff. Positions left vacant due to concerns of the pandemic will be filled as enrollment increases in specific areas. A strong adjunct pool and part-time help will allow continued student success by supporting faculty and staff.
2. E & G Supplies & Services: This budget will be increased by \$524,900. Increased costs are related to maintaining two ERP systems and implementing the student portion of Workday. Purchasing servers to maintain POISE until the finance, HCM and student are fully converted to Workday will require the use of prior year fund balances estimated to be \$265,000.
3. Deferred critical maintenance. The amount \$181,043 has been budgeted for critical maintenance needs due to the aging of several buildings on campus. Roof replacements and water intrusion repairs are possible issues that will need to be addressed.

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE-TEXARKANA
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 3,092,045					\$ 3,092,045
Less: Institutional scholarships	(123,800)					(123,800)
Less: Other scholarship allowances			(1,934,645)			(1,934,645)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			3,235,296			3,235,296
State and local grants and contracts			891,958			891,958
Non-governmental grants and contracts	76,800					76,800
Sales/services of educational departments	133,050					133,050
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		400,000				400,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		25,000				25,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	41,975					41,975
TOTAL OPERATING REVENUES	3,220,070	425,000	2,192,609	-	-	5,837,679
OPERATING EXPENSES						
Compensation & benefits	6,964,771		1,895,457			8,860,228
Supplies & services	3,804,950		2,231,797			6,036,747
Scholarships & fellowships	244,500		2,110,160			2,354,660
Insurance plan						-
Depreciation				1,400,000		1,400,000
TOTAL OPERATING EXPENSES	11,014,221	-	6,237,414	1,400,000	-	18,651,635
OPERATING INCOME/LOSS	(7,794,151)	425,000	(4,044,805)	(1,400,000)	-	(12,813,956)

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE-TEXARKANA
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	6,976,441					6,976,441
Property & sales tax	1,500,000					1,500,000
Federal nonoperating grants			3,643,771			3,643,771
State and local nonoperating grants			321,034			321,034
Other nonoperating grants						-
Gifts			80,000			80,000
Investment income	1,800			23,400		25,200
Interest on capital asset-related debt				(178,533)		(178,533)
Other						-
NET NON-OPERATING REVENUES	8,478,241	-	4,044,805	(155,133)	-	12,367,913
INCOME (LOSS) BEFORE OTHER REV/EXP	684,090	425,000	-	(1,555,133)	-	(446,043)
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(859,085)			859,085		-
Other	174,995	(425,000)		250,005		-
TOTAL TRANSFERS IN (OUT)	(684,090)	(425,000)	-	1,109,090	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ (446,043)	\$ -	\$ (446,043)
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*				446,043		446,043
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
ERP Expenses (two systems; student portion)				265,000		265,000
Deferred critical maintenance				181,043		181,043
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ 446,043	\$ -	\$ 446,043

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT HOPE-TEXARKANA
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$ 5,837,722		\$ 1,812	\$ 21,215,478		\$ 27,055,012
Projected change in net position for year ending June 30, 2021	250,000					250,000
Projected net position at June 30, 2021	<u>\$ 6,087,722</u>	<u>\$ -</u>	<u>\$ 1,812</u>	<u>\$ 21,215,478</u>	<u>\$ -</u>	<u>\$ 27,305,012</u>

University of Arkansas Community College at Morrilton

University of Arkansas Community College at Morrilton
Executive Budget Summary
For the Fiscal Year Ending June 30, 2022

Mission

The University of Arkansas Community College at Morrilton is committed to excellence in learning and personal enrichment.

Budget Highlights

The Operating budget was developed planning for the following:

- A 2% pool for salary increases and Merit pay budgeted for FY22
- Budgeting of “A”- “C” RSA funds of \$5,348,579 based on latest FY22 RSA schedule
- Budgeted WF2000 funds, along with increases to Sales Tax, Commissions and Interest Income in FY22.
- Prior Year Fund Balance Carryover for ERP Expenditures for implementation of Workday based on payment schedule
- Continued Efficiency increases through reviews of process and position needs, while still being able to increase spending for educational supplies and services.
- Expected increased enrollment of Secondary Career Center and additional Federal HEERF Funds that are expected.

The Restricted Fund revenue/expenditure budget was developed based on historically received grants and programs for which funding is expected to be realized for FY 2022 including:

- Federal Pell Grant
- Other Federal and State Grant Programs (Perkins, Career Pathways, Adult Ed., Arkansas Scholarship Lottery, Arkansas Futures, etc.)
- Private Scholarships and Grants
- Secondary Career Center
- Federal HEERF funds

Additionally, included in the Restricted category is the Allowance for Scholarships. This allowance ultimately reduces total tuition and fees as well as scholarship expenses by like amounts for grants such as Pell, SEOG, and Arkansas Scholarship Lottery.

University of Arkansas Community College at Morrilton
Executive Budget Summary
For the Fiscal Year Ending June 30, 2022

The Plant Fund budget was developed based on Scheduled Bond Interest and Agent fees as well as Depreciation Expense included on the Annual Financial Statements. Also included is expected capital expenditures that will be transferred to fixed assets during FY22. With students returning to campus, many capital equipment and renovation projects will be planned to begin in Fall of 2021. One major project that we are looking on taking on is the renovation of our Technology I Building to house our new Diesel Technology program.

Unrestricted Fund Estimated Revenues

General revenue has been budgeted using the official state revenue forecast for FY'22. We have budgeted "A"- "C" funds of \$5,348,579.

We have also budgeted WF2000 funds of \$1,291,186 and local sales tax funds of \$800,000 for FY22.

No tuition and mandatory fee increases are budgeted for FY22, along with flat enrollment from actual/projected FY21 enrollment numbers. FY22 SSCH's are budgeted at 40,274.

Unrestricted Budget Allocations

Salary increases are budgeted in FY'22 for non-classified, classified or faculty positions. Additional increases to supplies and services are also budgeted for several academic departments after budgets were cut the previous two years.

The budget includes ERP Expenditures projected at \$457,305 for FY22. The Carryover of prior year fund balance from previous tech fee and system integration fee collections will fund the expenditures during FY22.

All positions when vacated continue to be closely reviewed to determine whether they can be combined with others and all processes are evaluated to continue to look for improved efficiencies. We have also looked to increase all grant opportunities to supplement unrestricted expenses and revenues. The influx of HEERF funds has really helped in responding to technology and facility needs on campus. We are budgeting to continue to use those funds, where allowed in FY22.

Lisa Willenberg, Chancellor

University of Arkansas Community College Morrilton
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 6,115,185					\$ 6,115,185
Less: Institutional scholarships	(400,000)					(400,000)
Less: Other scholarship allowances			(3,000,000)			(3,000,000)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts	12,000		3,669,081			3,681,081
State and local grants and contracts			1,073,977			1,073,977
Non-governmental grants and contracts			130,050			130,050
Sales/services of educational departments	215,000					215,000
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	130,000					130,000
TOTAL OPERATING REVENUES	6,072,185	-	1,873,108	-	-	7,945,293
OPERATING EXPENSES						
Compensation & benefits	10,045,753		1,225,355			11,271,108
Supplies & services	3,536,775		1,844,402			5,381,177
Scholarships & fellowships			5,243,015			5,243,015
Insurance plan						-
Depreciation				1,600,000		1,600,000
TOTAL OPERATING EXPENSES	13,582,528	-	8,312,772	1,600,000	-	23,495,300
OPERATING INCOME/LOSS	(7,510,343)	-	(6,439,664)	(1,600,000)	-	(15,550,007)

University of Arkansas Community College Morrilton
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	6,639,765					6,639,765
Property & sales tax	800,000					800,000
Federal nonoperating grants			7,274,715			7,274,715
State and local nonoperating grants			633,000			633,000
Other nonoperating grants						-
Gifts	10,000		24,900			34,900
Investment income	100,000			10,000		110,000
Interest on capital asset-related debt				(399,678)		(399,678)
Other						-
NET NON-OPERATING REVENUES	7,549,765	-	7,932,615	(389,678)	-	15,092,702
INCOME (LOSS) BEFORE OTHER REV/EXP	39,422	-	1,492,951	(1,989,678)	-	(457,305)
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(810,050)			810,050		-
Other	(500,000)		(1,492,951)	1,992,951		-
TOTAL TRANSFERS IN (OUT)	(1,310,050)	-	(1,492,951)	2,803,001	-	-
INCREASE (DECREASE) IN NET POSITION	\$ (1,270,628)	\$ -	\$ -	\$ 813,323	\$ -	\$ (457,305)
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*	457,305					457,305
	\$ (813,323)	\$ -	\$ -	\$ 813,323	\$ -	\$ -
*Use of prior year net position for the following:						
Previous Technology Fees collected will be used for projected ERP expenses in FY22	457,305					457,305
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ 457,305	\$ -	\$ -	\$ -	\$ -	\$ 457,305

**University of Arkansas Community College Morrilton
 Budgeted Revenues, Expenses and Changes in Net Position
 For the Year Ending June 30, 2022**

NET POSITION:

Audited net position at June 30, 2020	\$ 3,966,438		\$ 421,606	\$ 12,439,874		16,827,918
Projected change in net position for year ending June 30, 2021	1,000,000		-	1,000,000		2,000,000
Projected net position at June 30, 2021	<u>\$ 4,966,438</u>	<u>\$ -</u>	<u>\$ 421,606</u>	<u>\$ 13,439,874</u>	<u>\$ -</u>	<u>\$ 18,827,918</u>

University of Arkansas – Pulaski Technical College

UNIVERSITY OF ARKANSAS - PULASKI TECHNICAL COLLEGE EXECUTIVE SUMMARY
For the Budget Year Ending June 30, 2022

BUDGETED REVENUES

Education and General

The FY22 budget for unrestricted education and general revenue totals \$39,737,572 for operating and non-operating revenue, net of institutional scholarships of \$1,108,121.

Student Tuition & Fees: UA-PTC is proposing tuition remain flat for the fall semester for in-state and out-of-state tuition at \$134 and \$175 per semester credit hour, respectively.

The proposed annual tuition and mandatory fees will remain flat in FY22 at \$5,670 for in-state students.

Enrollment assumptions: UA-PTC enrollment decreased overall last year, however several programs experienced growth due to program improvements and increased efforts in enrollment management and recruiting strategies. Based on current enrollment trends, FY22's budget is projected for a flat enrollment from FY21 enrollment, or 110,164 student semester credit hours (3,672 FTE).

At these enrollment levels, tuition and fee revenue is projected to be \$23,164,437.

Grants and Contracts: This revenue for grants and contracts is budgeted at \$130,637 for FY22, which includes the administrative allowances for various grants including Pell Grant, College Work Study, VA Reporting, STEM Success, TRIO and Veterans Upward Bound.

Sales/Services of Educational Departments: The revenue budget is \$319,000 for FY22.

Other Operating Revenues: The revenue budget is \$241,799 for FY22.

State Appropriations: State appropriations budgeted for FY22 of \$16,739,820 are based upon the latest state forecast.

UNIVERSITY OF ARKANSAS - PULASKI TECHNICAL COLLEGE EXECUTIVE SUMMARY
For the Budget Year Ending June 30, 2022

Auxiliary

The FY22 budget for auxiliary revenue totals \$300,000 for operating revenues.

Bookstore: The revenue of \$200,000 includes commissions received from the bookstore.

Other Auxiliary Enterprises: The FY22 other auxiliary enterprise revenue of \$100,000 is comprised of vending commissions, catering revenues, facility rentals and CHARTS programming.

Restricted

The FY22 budget for restricted funds total \$16,207,817 net of scholarship allowances. This amount includes operating revenues for Federal Title III programs, TRIO, Career Pathways, Career Coaches, Adult Education, Carl Perkins, Career Center and various programs. Non-operating revenues in the amount of \$23,438,058 consists of CARES Act funds, Pell Grants, and various other state and federal awards.

Plant

Non-Operating Revenues: The non-operating revenue budget for Plant is \$15,000 in FY22, which includes investment income.

BUDGETED EXPENDITURES

Education and General

The FY22 budget for unrestricted education and general expenditure totals \$39,737,572. This amount includes operating expenditures of \$33,868,040 and transfers out for debt service payments of \$5,027,380 and other transfers of \$842,152.

Compensation & Benefits: The budget for compensation & benefits for FY22 is \$23,799,335. This is an increase of \$1,354,982 from the FY21 budget. The increase includes increase in health insurance, projected salary increases, and filling necessary positions for enrollment and Information Technology.

Supplies & Services: The FY22 budget for supplies and services of \$9,658,993. This is an increase of \$1,525,345 from the FY21 budget. The increase is a result of increased costs for ERP (Jenzabar and Workday) and academic program needs.

Scholarships & Fellowships: The FY22 budget for scholarships includes expenditures of \$409,712 and institutional scholarships of \$1,108,121.

UNIVERSITY OF ARKANSAS - PULASKI TECHNICAL COLLEGE EXECUTIVE SUMMARY
For the Budget Year Ending June 30, 2022

Auxiliary

The FY22 Supplies & Services operating budget for auxiliary expenditures totals \$300,000.

Restricted

The FY22 budget for restricted expenditures total \$14,207,817. This amount includes \$2,702,9615 for Compensation & Benefits, \$9,267,914 for Supplies & Services and \$2,236,942 for Scholarships & Fellowships.

Plant

The FY22 budget for plant operating expenditures total \$5,372,152. This amount includes \$672,152 for Supplies & Services for various deferred maintenance projects and \$4,700,000 for depreciation expense. Non-operating expenditures total \$2,512,380 for interest on capital asset-related debt. Funds totaling \$7,869,532 will be transferred into plant funds to cover long-term debt, mandatory maintenance transfers and other plant expenses.

University of Arkansas - Pulaski Technical College
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 23,164,437					\$ 23,164,437
Less: Institutional scholarships	(1,108,121)		(12,425,000)			(13,533,121)
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts	128,937		2,071,672			2,200,609
State and local grants and contracts	1,700		2,397,087			2,398,787
Non-governmental grants and contracts			61,000			61,000
Sales/services of educational departments	319,000					319,000
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		200,000				200,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		100,000				100,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	241,799					241,799
TOTAL OPERATING REVENUES	22,747,752	300,000	(7,895,241)	-	-	15,152,511
OPERATING EXPENSES						
Compensation & benefits	23,799,335		2,702,961			26,502,296
Supplies & services	9,658,993	300,000	9,267,914	672,152		19,899,059
Scholarships & fellowships	409,712		2,236,942			2,646,654
Insurance plan						-
Depreciation				4,700,000		4,700,000
TOTAL OPERATING EXPENSES	33,868,040	300,000	14,207,817	5,372,152	-	53,748,009
OPERATING INCOME/LOSS	(11,120,288)	-	(22,103,058)	(5,372,152)	-	(38,595,498)

University of Arkansas - Pulaski Technical College
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	16,739,820					16,739,820
Property & sales tax						-
Federal nonoperating grants			23,438,058			23,438,058
State and local nonoperating grants			500,000			500,000
Other nonoperating grants						-
Gifts			100,000			100,000
Investment income	250,000		65,000	15,000		330,000
Interest on capital asset-related debt				(2,512,380)		(2,512,380)
Other						-
NET NON-OPERATING REVENUES	16,989,820	-	24,103,058	(2,497,380)	-	38,595,498
INCOME (LOSS) BEFORE OTHER REV/EXP	5,869,532	-	2,000,000	(7,869,532)	-	-
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(5,027,380)			5,027,380		-
Other	(842,152)		(2,000,000)	2,842,152		-
TOTAL TRANSFERS IN (OUT)	(5,869,532)	-	(2,000,000)	7,869,532	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

University of Arkansas - Pulaski Technical College
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$ 16,468,533	\$ 314,659	\$ 2,585,147	\$ 21,495,523	\$ 909,872	\$ 41,773,734
Projected change in net position for year ending June 30, 2021	200,000	(80,000)	-	-	-	120,000
Projected net position at June 30, 2021	<u>\$ 16,668,533</u>	<u>\$ 234,659</u>	<u>\$ 2,585,147</u>	<u>\$ 21,495,523</u>	<u>\$ 909,872</u>	<u>\$ 41,893,734</u>

University of Arkansas Community College at Rich Mountain

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE RICH MOUNTAIN
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022

Mission

University of Arkansas Rich Mountain provides transformative education to all learners.

Budget Highlights

Revenue:

- State General Revenue Forecast for FYE June 30, 2022 reflect an estimated increase of \$53,000 for the budget year over the June 30, 2021 actual.
- No increase to Student Tuition.
- Increase to Mandatory Fees is \$7.00 generating an additional \$108,000 over the June 30, 2021 projected actual.
- No increase or decrease to student full time enrollment (FTE).
- Auxiliary budget revenue is projected to remain close to the projected actual level for the June 30, 2021 year due to COVID concerns.
- Federal CAREs Act funds of approximately \$2,000,000 are included in the Restricted budget.

Expenditures:

- 8.5% increase to E&G Operating Expenses that follows a 7.8% decrease from June 30, 2021 budget.
- Non-essential, unfilled E&G positions are reflected in the Compensation and Benefits line but will remain frozen indefinitely.
- A 2% increase in Classified salaries is budgeted for the June 30, 2022 year per the new State of Arkansas Pay Plan.
- Transfers for Bond Payments account for the largest portion of the E&G Operating Expense budget increase. FYE June 30, 2021 this amount was accounted for in the Auxiliary budget.

Budget Summary

UA Rich Mountain moves into FY2022 with the goal of expanding our technological infrastructure and enhancing our student success resources.

In light of the uncertainty surrounding the effects of COVID-19, the College has made strategic budget cuts and reallocations across departments. Budgeted General Revenue Appropriations include Productivity Formula increase in RSA realized in the current year and carried forward into the budgeted year. Nonetheless, the commitment to the UA Rich Mountain mission remains resilient.

UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE RICH MOUNTAIN
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022

At this point in time, the E&G budget reflects that UA Rich Mountain students will attend brick-and-mortar courses in Fall 2021. Enrollment is difficult to predict for the upcoming year, but the College has taken a conservative approach based on current years actual numbers.

After analyzing preliminary enrollment numbers, the Auxiliary Budget reflects that housing and food services will be budgeted at June 30, 2021 levels to ensure a conservative estimate. This is supported largely by the Men's and Women's Soccer, Cross Country, Baseball, and Softball programs in place.

The Restricted budget remains largely the same as FY2021, but it does include the institutional funds to be received from the Federal CARES Act. These monies are earmarked for improvements to our technological resources, including updated online-learning platforms and digital engagement tools for students.

University of Arkansas Community College Rich Mountain
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 2,784,434					\$ 2,784,434
Less: Institutional scholarships	(90,000)					(90,000)
Less: Other scholarship allowances	(277,500)		(1,500,000)			(1,777,500)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			2,242,873			2,242,873
State and local grants and contracts	50,975		210,933			261,908
Non-governmental grants and contracts			61,260			61,260
Sales/services of educational departments	5,000					5,000
Insurance plan						-
Auxiliary enterprises:						
Athletics		5,000				5,000
Less: Institutional scholarships		(242,000)				(242,000)
Less: Other scholarship allowances						-
Housing/food service		1,105,000				1,105,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		418,775				418,775
Less: Institutional scholarships			(130,000)			(130,000)
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	11,000					11,000
TOTAL OPERATING REVENUES	2,483,909	1,286,775	885,066	-	-	4,655,750
OPERATING EXPENSES						
Compensation & benefits	4,147,116	485,614	1,619,998			6,252,728
Supplies & services	1,457,022	801,161	1,404,830			3,663,013
Scholarships & fellowships	-	-	1,816,136			1,816,136
Insurance plan	-	-				-
Depreciation	-	-		1,225,000		1,225,000
TOTAL OPERATING EXPENSES	5,604,138	1,286,775	4,840,964	1,225,000	-	12,956,877
OPERATING INCOME/LOSS	(3,120,229)	-	(3,955,898)	(1,225,000)	-	(8,301,127)

University of Arkansas Community College Rich Mountain
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	3,690,053					3,690,053
Property & sales tax				450,000		450,000
Federal nonoperating grants			4,123,137			4,123,137
State and local nonoperating grants			230,000			230,000
Other nonoperating grants			27,000			27,000
Gifts	42,000			222,988		264,988
Investment income	5,000			5,000		10,000
Interest on capital asset-related debt				(494,051)		(494,051)
Other						-
NET NON-OPERATING REVENUES	3,737,053	-	4,380,137	183,937	-	8,301,127
INCOME (LOSS) BEFORE OTHER REV/EXP	616,824	-	424,239	(1,041,063)	-	-
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(562,089)			562,089		-
Other	(54,735)		(424,239)	478,974		-
TOTAL TRANSFERS IN (OUT)	(616,824)	-	(424,239)	1,041,063	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**University of Arkansas Community College Rich Mountain
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022**

NET POSITION:

Audited net position at June 30, 2020	\$ 476,947	\$ 1,675	\$ 55,686	\$ 4,590,627	\$ -	5,124,935
Projected change in net position for year ending June 30, 2021	250,000	50,000				300,000
Projected net position at June 30, 2021	<u>\$ 726,947</u>	<u>\$ 51,675</u>	<u>\$ 55,686</u>	<u>\$ 4,590,627</u>	<u>\$ -</u>	<u>\$ 5,424,935</u>

Arkansas School for Mathematics, Sciences and the Arts

ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS BUDGET DISCUSSION FY 2021-2022

INTRODUCTION

The Arkansas School for Mathematics, Sciences, and the Arts, a campus of the University of Arkansas System, is a public residential high school serving academically and artistically motivated students of all backgrounds from throughout the state. ASMSA's community of learning exemplifies excellence across disciplines while serving as a statewide center of academic equity and opportunity that ignites the full potential of Arkansas' students and educators.

ASMSA was established by the General Assembly in 1991, opened to its first class of students in 1993, and became a campus of the University of Arkansas System effective January 2004.

The residential experience serves students from dozens of high schools across Arkansas. In the previous year, students represented 83 of 100 House districts and 33 of 35 Senate districts. Teacher training programs conducted during summer months and throughout the year are tuition-based or grant-supported. Residential faculty also provide in-service training for requesting school districts during the academic year. State appropriations provide the basic funding for the activities of the residential program and a portion of educator development and digital learning expenditures.

ASMSA continues to invest in increased educator training and blended learning in STEM education. ASMSA has made a substantial impact on statewide efforts to achieve Governor Hutchinson's vision of expanding access to coding in schools. To date, ASMSA has provided professional development to 40% of all of the state's newly-certified computer science teachers. One-quarter of new teachers have participated in our yearlong training cohort through the school's Coding Arkansas' Future initiative. Our curriculum and initiatives in this domain continue to be responsive as the state's efforts mature.

ASMSA's distance learning efforts has the capacity to reach more than 1,500 students in counties throughout the state. Additional grant funding is received from the Arkansas Department of Education (ADE) for digital learning programs based on funding available. The school will continue its Advanced Biology Plus program, which offers a yearlong experience for new and emerging Advanced Placement Biology teachers. Coding' Arkansas' Future and STEM Pathways will continue to seek avenues to bring quantitative and information literacy into its offerings. ASMSA will develop a new cohort program for mathematics teachers interested in statistics over the course of the next year for implementation in 2022.

While the COVID-19 pandemic has caused a variety of disruptions to school and institutions of higher learning, strong sales and use tax collections—particularly those recently added for online sales—ensure that ASMSA's budget not only remains stable but also offers the potential for new investment in the year ahead.

**ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS
BUDGET DISCUSSION FY 2021-2022**

Particular emphasis is being placed on additional staffing in college planning and mental health services that meet the diverse needs of our students. Additional administrative support in Academic Affairs will provide greater accountability and faculty support for students' academic outcomes as well as institutional achievement. ASMSA will continue to prioritize funds for capital investment and improvement that allow the school to move beyond the constraints of the former hospital complex with spaces that are better suited to the institution's needs.

ASMSA will employ a total of 89 positions in fiscal year 2021-2022. Of those, 31 are full-time teachers. Two adjunct positions cover specialty academic areas in the residential program. There are also 16 ten-month/full-time support staff, 37 twelve-month/full-time staff and three extra help positions. ASMSA's enabling legislation created all positions as non-classified.

BUDGETED REVENUE

Operating Revenue

State and local grants and contracts in E&G is budgeted at \$50,000 for ASMSA's partnership with Arkansas NSF EPSCoR to host the Arkansas Summer Research Institute. We have estimated the amount of grant and contract revenues in restricted funds to be \$530,000 for the upcoming fiscal year. This is primarily funded by a grant from the Arkansas Department of Education. Based on the success of ASMSA's educator development programs in computer science and coding, we expect that the Arkansas Department of Education will also award ASMSA approximately \$30,000 to continue our outreach efforts and serve additional teachers. Other operating revenue in E&G has been budgeted at \$136,750.

Non-Operating Revenue

State appropriations are budgeted at \$9,971,747 for fiscal year 2021-2022. Our primary source of funding is the Educational Excellence Trust Fund, budgeted at \$8,838,699. The total portion of state funds derived from the Revenue Stabilization Act fund is \$1,133,048. We have budgeted \$310,000 in restricted federal nonoperating grants based on the notice of award of ESSERI and ESSERII funding from ADE via various federal stimulus programs. Gifts to the institution are anticipated to generate \$5,500 in non-operating revenues. A further \$20,000 is anticipated from gifts to The ASMSA Foundation Fund of the University of Arkansas Foundation, Inc. to support residential student and outreach program. Investment income and other miscellaneous revenues are budgeted at \$2,700 and \$20,000, respectively.

**ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS
BUDGET DISCUSSION FY 2021-2022**

BUDGETED EXPENDITURES

Compensation and Benefits

The compensation and benefits budget will be increased by 15%, approximately \$738,000, over the current year salary budget. This is largely attributed to the restoration of the fiscal year 2020-2021 anticipated, though ultimately unrealized, budget cut of 10%. This increase includes two new positions, restructuring the residential life department to enhance student support services, market adjustments needed for some positions, and increases for all salaried employees. Funds will also be available for conducting weekend enrichment seminars and campus outreach programs. Approximately \$506,000 of compensation and benefits expenditures will be funded by grants.

Supplies and Services

The proposed budget for supplies and services will increase by approximately 19%, or \$474,000. This increase is also result of the restoration of the fiscal year 2020-2021 anticipated budget cut of 10%. Investments are focused on capital improvements, departmental needs, student support programs, utilities, and contract services.

SUMMARY

In all that we do, ASMSA's purpose is to assist educators and districts in providing appropriately challenging learning opportunities for talented and motivated students throughout Arkansas. We take great pride in providing students with access to human, technological, curricular, and other learning resources that eliminates gaps in opportunity in rural or underserved districts. The budget presented herein is based on, and tied to, performance of the legislative mission of the institution, and we strive to be good stewards of the resources provided to us through the General Assembly, the Arkansas Department of Education, and other external partners. We believe this proposed plan is sufficient to support our programs and respectfully request your approval.

Corey Alderdice
Director

ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees					\$	-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts						-
State and local grants and contracts	50,000		530,000			580,000
Non-governmental grants and contracts						-
Sales/services of educational departments						-
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	136,750					136,750
TOTAL OPERATING REVENUES	186,750	-	530,000	-	-	716,750
OPERATING EXPENSES						
Compensation & benefits	5,198,586		505,595			5,704,181
Supplies & services	4,057,911		104,405	578,205		4,740,521
Scholarships & fellowships						-
Insurance plan						-
Depreciation				575,000		575,000
TOTAL OPERATING EXPENSES	9,256,497	-	610,000	1,153,205	-	11,019,702
OPERATING INCOME/LOSS	(9,069,747)	-	(80,000)	(1,153,205)	-	(10,302,952)

ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	9,971,747					9,971,747
Property & sales tax						-
Federal nonoperating grants			310,000			310,000
State and local nonoperating grants						-
Other nonoperating grants						-
Gifts	5,500		20,000			25,500
Investment income	2,700					2,700
Interest on capital asset-related debt				(26,995)		(26,995)
Other	20,000					20,000
NET NON-OPERATING REVENUES	9,999,947	-	330,000	(26,995)	-	10,302,952
INCOME (LOSS) BEFORE OTHER REV/EXP	930,200	-	250,000	(1,180,200)	-	-
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(132,711)			132,711		-
Other	(797,489)		(250,000)	1,047,489		-
TOTAL TRANSFERS IN (OUT)	(930,200)	-	(250,000)	1,180,200	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:				-
Audited net position at June 30, 2020	\$ 6,452,685		\$ 2,165,188 \$ 18,348,834	26,966,707
Projected change in net position for year ending June 30, 2021	1,250,000			1,250,000
Projected net position at June 30, 2021	<u>\$ 7,702,685</u>	<u>\$ -</u>	<u>\$ 2,165,188 \$ 18,348,834</u>	<u>\$ - \$ 28,216,707</u>

University of Arkansas Clinton School of Public Service

**UNIVERSITY OF ARKANSAS
CLINTON SCHOOL OF PUBLIC SERVICE**

**BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

MISSION:

The Clinton School's vision is of a world of leaders who work with others to build healthy, engaged and vibrant communities. The mission of the Clinton School is to educate and prepare individuals for public service that incorporates a strategic vision, an authentic voice, and a commitment to the common good.

ESTIMATED REVENUES:

The main revenue stream for the school is Student Tuition and Fees and State Appropriations. For fiscal year 2022, revenue from Tuition and Fees (after Scholarship allowances) is \$865,000. State Appropriations are budgeted at the State forecast of \$2,336,896.

BUDGET ALLOCATIONS:

Personnel expenses comprise about 80% of the Total Operating Expenses. The School has budgeted a 2% merit increase for faculty and staff.

UNIVERSITY OF ARKANSAS CLINTON SCHOOL OF PUBLIC SERVICE
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ended June 30, 2022

	<u>E&G</u>	<u>Auxiliary</u>	<u>Restricted</u>	<u>Plant</u>	<u>Other</u>	<u>TOTAL</u>
OPERATING REVENUE						
Student tuition & fees	1,275,000					1,275,000
Less: Institutional scholarships	(410,000)					(410,000)
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts						-
State and local grants and contracts						-
Non-governmental grants and contracts						-
Sales/services of educational departments						-
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	10,000					10,000
TOTAL OPERATING REVENUES	875,000	-	-	-	-	875,000
OPERATING EXPENSES						
Compensation & benefits	2,542,039		270,000			2,812,039
Supplies & services	621,857		70,000		30,000	721,857
Scholarships & fellowships	-					-
Insurance plan						-
Depreciation				48,000		48,000
TOTAL OPERATING EXPENSES	3,163,896	-	340,000	48,000	30,000	3,581,896
OPERATING LOSS	(2,288,896)	-	(340,000)	(48,000)	(30,000)	(2,706,896)

UNIVERSITY OF ARKANSAS CLINTON SCHOOL OF PUBLIC SERVICE
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ended June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	2,336,896					2,336,896
Property & sales tax						-
Grants			340,000			340,000
Gifts					30,000	30,000
Investment income						-
Interest on capital asset-related debt						-
Other						-
NET NON-OPERATING REVENUES	2,336,896	-	340,000	-	30,000	2,706,896
INCOME (LOSS) BEFORE OTHER REV/EXP	48,000	-	-	(48,000)	-	-
OTHER CHANGES IN NET ASSETS						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service						-
Other	(48,000)			48,000	-	-
TOTAL TRANSFERS IN (OUT)	(48,000)	-	-	48,000	-	-
INCREASE (DECREASE) IN NET POSITION						
	-	-	-	-	-	-
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*						-
	-	-	-	-	-	-
*Use of prior year net position for the following:						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	-	-	-	-	-	-
NET POSITION:						
Audited net position at June 30, 2020	404,126		369,865	998,698	-	1,772,689
Projected change in net position for year ending June 30, 2021	85,000		(5,000)	-	-	80,000
Projected net position at June 30, 2021	489,126	-	364,865	998,698	-	1,852,689

University of Arkansas System eVersity

UNIVERSITY OF ARKANSAS SYSTEM *e*Versity
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022

The University of Arkansas System *e*Versity is a 100 percent online institution created by the UA Board of Trustees in March 2014 to serve students who are unable to access traditional higher education campuses.

The mission of the University of Arkansas System *e*Versity is to provide high-quality, accessible, affordable, online education relevant to the modern workplace. Faculty develop and deliver rigorous certificate and degree programs that utilize rich data analytics to enhance student success and achievement. The System online university is committed to continual improvement of the craft of teaching through practice and scholarship and to serving our public communities by providing timely, interesting and useful educational material. There is no change in the tuition rate for next year and it remains \$175 per credit hour. There are no additional fees charged.

As anticipated, in FY20, Covid 19 hit and impacted *e*Versity so that they were not able to break even and had a decrease in net position of approximately \$100,000. For FY21, we had expected that *e*Versity would generate sufficient cash flow to pay the first debt payment to the campuses for the loans with them, but that did not occur. We will seek to restructure the debt over a longer repayment period so that operations can stabilize. Due to the impact on enrollment of Covid 19, we expect to break even in FY21. For FY22, a growth rate of 2% in enrollment was used to prepare this budget. We have also provided for an average raise of 2% for staff for next year. As *e*Versity moves forward, we have been able to hold steady the salary and benefits as well as overhead costs, resulting in a leaner operation and significant savings. There remain certain supporting functions that the System provides at no cost to *e*Versity.

University of Arkansas System eVersity
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees	\$ 2,531,550					\$ 2,531,550
Less: Institutional scholarships	(168,096)					(168,096)
Less: Other scholarship allowances			(429,857)			(429,857)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts						-
State and local grants and contracts						-
Non-governmental grants and contracts						-
Sales/services of educational departments						-
Insurance plan						-
Auxiliary enterprises:						-
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues						-
TOTAL OPERATING REVENUES	2,363,454	-	(429,857)	-	-	1,933,597
OPERATING EXPENSES						
Compensation & benefits	1,637,744					1,637,744
Supplies & services	637,003					637,003
Scholarships & fellowships			970,850			970,850
Insurance plan						-
Depreciation				45,000		45,000
TOTAL OPERATING EXPENSES	2,274,747	-	970,850	45,000	-	3,290,597
OPERATING INCOME/LOSS	88,707	-	(1,400,707)	(45,000)	-	(1,357,000)

University of Arkansas System eVersity
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations						-
Property & sales tax						-
Federal nonoperating grants			1,403,745			1,403,745
State and local nonoperating grants			8,100			8,100
Other nonoperating grants			32,655			32,655
Gifts						-
Investment income						-
Interest on capital asset-related debt						-
Other	(87,500)					(87,500)
NET NON-OPERATING REVENUES	(87,500)	-	1,444,500	-	-	1,357,000
INCOME (LOSS) BEFORE OTHER REV/EXP	1,207	-	43,793	(45,000)	-	-
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service						-
Other	(1,207)		(43,793)	45,000		-
TOTAL TRANSFERS IN (OUT)	(1,207)	-	(43,793)	45,000	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

University of Arkansas System eVersity
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$ (6,796,062)	\$ -	\$ -	\$ 163,339	\$ -	\$ (6,632,723)
Projected change in net position for year ending June 30, 2021	-			-		-
Projected net position at June 30, 2021	<u>\$ (6,796,062)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 163,339</u>	<u>\$ -</u>	<u>\$ (6,632,723)</u>

System Administration

**UNIVERSITY OF ARKANSAS SYSTEM ADMINISTRATION
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

Mission

The University of Arkansas System Administration coordinates various operations of the University's components to ensure that the University operates efficiently and enhances its advantages of size and diversity. The System Administration will continue to provide those administrative and professional services that are more effectively and efficiently furnished on a university-wide basis. In addition to the President's office, these administrative functions include finance, coordination of certain cloud-based information technology services, operations of the university's self-funded health/dental plans, risk management, retirement plans, legal services, internal audit, distance learning coordination and governmental relations. The focus and direction of resources expended at the system level will continue to provide these administrative functions to all divisions and campuses within the University system.

Administration

Total revenues for fiscal year 2022 are projected to be \$10,138,812. State funding has remained flat but is expected to be fully funded based on the RSA forecast for FY22 and the EETF funding at a combined total of \$4,006,432. Other revenue sources, consisting primarily of reimbursements for expenditures associated with the administration of the employee benefits, risk management, legal and internal audit services, totals \$5,532,380. This includes an increase of \$371,735 from the prior year due to additional legal personnel and increased compensation for legal staff. There are additional fees and investment income related to investments of certain funds through the Short-Term Investment Fund. Expenses are budgeted in the same amount as revenues with increases in salaries for next year of a pool of approximately 2% except for market adjustments for legal personnel.

Insurance Plan

In FY21, the health plan has performed better than expected resulting in an increase in plan reserves. The plan is expected to breakeven after application of the earnings on reserves.

Claim calculations are based on current trends and trend rates provided by consultants. The administration will continue to closely monitor the plan's performance since there may be some increased demand for services not sought in FY21 because of Covid 19.

ERP Implementation

During July of 2020, implementation of Workday began with Cohort 1. The project team continues to work toward the Cohort 2 implementation in July of 2021. UAMS determined that another year was needed in order to properly implement Workday on their campus, so July of 2022 will be the final implementation of the Finance and HCM modules. Implementation of the Student module is underway with the Student Lead beginning in May of 2021. A number of staff will transfer from the Finance and HCM over to Student and additional

**UNIVERSITY OF ARKANSAS SYSTEM ADMINISTRATION
BUDGET SUMMARY
FOR THE FISCAL YEAR ENDING JUNE 30, 2022**

personnel will also be hired. Since almost all of the costs are billed to the campuses and units, the related costs are netted in our budget. The compensation and benefits for Project One are budgeted for FY22 at \$6,242,544 which represents approximately 55 employees and general expenses of \$1,005,000. The amount paid to the implementation partner, Deloitte, totals \$29.6 million to date with another \$4 million to be paid prior to June 30, 2021 related to the Finance/HCM modules. We expect an additional \$5.5 million to be paid in FY22 partially due to the UAMS extension. Also, the Student module implementation will have expected billings of \$13.2 million in the next year with the entire contract totaling \$44 million through 2025.

University of Arkansas System Administration
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts						-
State and local grants and contracts						-
Non-governmental grants and contracts						-
Sales/services of educational departments	\$ 5,532,380					\$ 5,532,380
Insurance plan	214,175,000					214,175,000
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues						-
TOTAL OPERATING REVENUES	219,707,380	-	-	-	-	219,707,380
OPERATING EXPENSES						
Compensation & benefits	7,566,319					7,566,319
Supplies & services	1,701,091					1,701,091
Scholarships & fellowships						-
Insurance plan	216,415,000					216,415,000
Depreciation				255,000		255,000
TOTAL OPERATING EXPENSES	225,682,410	-	-	255,000	-	225,937,410
OPERATING INCOME/LOSS	(5,975,030)	-	-	(255,000)	-	(6,230,030)

University of Arkansas System Administration
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	4,006,432					4,006,432
Property & sales tax						-
Federal nonoperating grants						-
State and local nonoperating grants						-
Other nonoperating grants						-
Gifts	75,000					75,000
Investment income	2,890,000					2,890,000
Interest on capital asset-related debt				(741,402)		(741,402)
Other						-
NET NON-OPERATING REVENUES	6,971,432	-	-	(741,402)	-	6,230,030
INCOME (LOSS) BEFORE OTHER REV/EXP	996,402	-	-	(996,402)	-	-
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(3,815,101)			3,815,101		-
Other	(255,000)			255,000		-
TOTAL TRANSFERS IN (OUT)	(4,070,101)	-	-	4,070,101	-	-
INCREASE (DECREASE) IN NET POSITION	\$ (3,073,699)	\$ -	\$ -	\$ 3,073,699	\$ -	\$ -
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*						-
	\$ (3,073,699)	\$ -	\$ -	\$ 3,073,699	\$ -	\$ -
*Use of prior year net position for the following:						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

University of Arkansas System Administration
Budgeted Revenues, Expenses and Changes in Net Position
For the Year Ending June 30, 2022

NET POSITION:

Audited net position at June 30, 2020	\$ 50,021,795	\$ -	\$ -	\$ 3,906,116	\$ -	\$ 53,927,911
Projected change in net position for year ending June 30, 2021	11,500,000			50,000		11,550,000
Projected net position at June 30, 2021	<u>\$ 61,521,795</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,956,116</u>	<u>\$ -</u>	<u>\$ 65,477,911</u>