

**UofA**

**UNIVERSITY OF ARKANSAS**

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**2023**

**FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**CAMPUS BUDGETS**

# University of Arkansas System

## FY23 Budgets

The budgets for FY23 from all campuses, divisions and units are submitted for your review and approval. There are only three campuses that did not request tuition increases, the University of Arkansas, Fayetteville; University of Arkansas at Little Rock; and the University of Arkansas Grantham. There are fee increases where the campuses felt they needed an increase due to underlying pricing pressures. Additionally, there are new fees for programs or activities that are new in FY23.

The budget format is consistent with the annual Statement of Revenues, Expenses, and Changes in Net Position (SRECNP), which is presented in the year-end consolidated financial report, and consists of all funds that are received by the university. The only difference in the two presentations is that the budget splits the report into the following funds:

- Unrestricted also called Educational and General (E&G) –This fund represents the operations related to the educational mission of the university, including instruction, research, public service, academic support, student services, institutional support and operation and maintenance of the physical plant. Tuition, fees and state appropriations represent the majority of the sources of funds. This is also where the clinical revenues for UAMS are recorded. These exceed all other operating revenues of the System.
- Auxiliary – An auxiliary enterprise furnishes goods or services to students, faculty and staff, other institutional departments, and to some degree the general public for a fee related to the cost of the service. Auxiliary enterprises are expected to be self-supporting. Examples include athletics, residence halls, dining, and bookstores.
- Restricted – This fund includes resources that subject the university to externally-imposed restrictions such as grants, contracts, private scholarships, and student assistance programs such as Pell and the state lottery program.
- Plant – There are four components to this fund: Debt Service, Repair and Replacement, Unexpended and Net Investment in Plant. Principal and interest payments are transferred during the year from either E&G or Auxiliary funds and payments are then made to the bond trustee from the Debt Service fund. The Debt Service fund can also, along with the Repair and Replacement fund, contain restricted balances such as amounts held in reserve in accordance with externally imposed bond indentures. The Unexpended fund may include both restricted balances such as General Improvement Funds and unspent bond proceeds, and unrestricted balances such as reserves set aside by management for capital needs. Net Investment in Plant includes capitalized assets less depreciation and capital asset related debt.
- Other – This fund could include accounts such as loan funds and endowments.

‘Operating losses’ in E&G are of little significance since the Governmental Accounting Standards Board (GASB) requires a significant portion of revenues (state appropriations, gifts, and some grants and contracts) to be reported as ‘non-operating’ while the associated expenses are shown as ‘operating’.

Amounts budgeted as revenues and expenses are estimates that reflect anticipated plans. However, the dynamic nature of our institutions results in changes during the year. As these changes in the budget assumptions occur, campuses and units may make budget adjustments to reflect those changes. However, any proposed cumulative material adjustments as outlined in Board Policy 370.1, must be submitted to the President for review and approval. All budget adjustments will be explained in the quarterly reporting by the campuses and units.



**Arkansas Archeological  
Survey**

# ARKANSAS ARCHEOLOGICAL SURVEY

## BUDGET DISCUSSION FY 2022-2023

### INTRODUCTION

The Arkansas Archeological Survey, a unit of the University of Arkansas System, operates a statewide program of archeological research, preservation, education, and public service. Ten research stations are strategically distributed across the state, with a Coordinating Office located north of the University of Arkansas campus in Fayetteville. The Survey is one of the most storied and celebrated programs of its kind anywhere and played a pivotal role in the development of public archeology nationwide.

Research station archeologists conduct basic archeological research and assist Arkansans, state and federal agencies, and descendent communities including African Americans and Native Americans with ancestral ties to Arkansas. Eight research stations are located on university campuses (UAF, UAPB, UAM, UAFS, WRI, HSU, ASU, and SAU), where archeologists teach courses and conduct other research and service activities; two others are located at Toltec Mounds and Parkin Archeological State Parks, where archeologists provide research, interpretive and preservation-related programs. The Survey's Coordinating Office in Fayetteville houses the administrative offices, the State Archeologist's office, the Registrar's office, Computer Services, Sponsored Research Program, and the Publications Office. Survey administrative staff include the Director, the Assistant Director for Financial Affairs, Fiscal Analyst, and an administrative secretary. The Survey has 44 employees statewide and maintains records on more than 55,000 archeological sites from every part of the state.

### BUDGET CONSIDERATIONS

**Salaries:** Total salary costs will increase 6.24%, reflecting increased fringe benefit rates (budgeted to increase .56% from fiscal year 2021-2022), earned promotion of existing staff, filling eight vacant positions (4 from retirements) including the new ARAS director, and scheduled cost of living increases.

**Maintenance:** We are allocating \$257,000 from the appropriation for basic expenditures such as utilities and building maintenance, vehicle insurance, in-state and out-of-state travel, supplies, equipment, and other expenses. This figure represents a 17.35% increase from the amount budgeted for fiscal year 2021-2022. This figure reflects a resumption of all Survey programmatic activities curtailed or canceled in 2021-22 due to COVID concerns, and new initiatives necessitated by changing federal regulatory requirements.

**Reserve Funds:** We budget to use \$224,489 funds to compensate for increased travel, the annual society dig and training program (a signature citizen-science program in conjunction with Arkansas Archeological Society), multiple vehicle replacements, infrastructure improvements both physical and technological, as well as one-time fees for informatics improvement, as well as NAGPRA compliance. To place this amount in broader context, it is equivalent to less than half the amount budgeted but not spent due to curtailed operations over the past two years. This amount will be adjusted in relation to state funding allocations during FY23.

## **ARKANSAS ARCHEOLOGICAL SURVEY**

### **BUDGET DISCUSSION FY 2022-2023**

#### **DISCUSSION**

New challenges require new solutions, and one unfortunate consequence of prolonged closures, restricted public programs and extended WFH arrangements associated with the pandemic was that Survey activities were reduced at the same time that threats to archeological resources in Arkansas were redoubled. Thus, rather than picking up where they'd left off, Survey staff are instead now faced with doing more, for more stakeholders, in less time, and with fewer resources, all on an ongoing basis. Survey employees are extremely dedicated to our research, education and preservation mandate, and, despite the lack of funds to address growing salary disparities (salary levels for Survey professional staff remain significantly lower—by as much as a quarter—than comparable salary levels at the University of Arkansas-Fayetteville, and this gap is growing) and decreasing operational funds, they continue to provide nationally-recognized service to the people of Arkansas. Nonetheless, annual declines in maintenance budgets, due to a combination of prolonged flat funding and current economic events, has constrained our ability to provide services to numerous interest groups or innovate to meet new demands in cost-effective ways, and these issues will need to be addressed if we are to continue to fulfil our statutory mission.

Hiring a new director provides an opportunity to thoughtfully and deliberately review our mission to ensure we are accomplishing it as fully, fairly and efficiently as possible, and adapting to meet the changing needs of stakeholders. Specific new initiatives for 2022-23 include: 1) collaborating with a specialized consultant in implementing new NAGPRA (Native American Graves Protection and Repatriation Act) compliance and documentation protocols in response to changing federal regulations and stakeholder expectations; 2) laying the groundwork for a longer-term project to fully inventory, document and digitize extant archeological holdings from across the state; and 3) initiating a philanthropic gifts program to augment state-allocated funds with private support.

#### **SUMMARY**

The Arkansas Archeological Survey operates a nationally recognized program of archeological research, preservation, education, and public service. We accomplish our mission by working closely with a range of collaborative partners and stakeholders, including the Arkansas Archeological Society, a statewide amateur organization, the Department of Arkansas Heritage, Arkansas State Parks and Tourism, Arkansas Game and Fish Commission, Arkansas Natural Heritage Commission, and the Arkansas Highway and Transportation Department, as well as a range of federal agencies, private CRM firms, and tribal historic preservation offices. We provide essential services and expertise to descendant communities including African Americans and many of the Indian tribes that formally resided in Arkansas, including the Quapaw, Osage, Caddo, Tunica, Choctaw, and Cherokee nations.

## **ARKANSAS ARCHEOLOGICAL SURVEY**

### **BUDGET DISCUSSION FY 2022-2023**

The Survey is widely recognized as a pioneer in the use of near-surface remote sensing technologies. These non-destructive technologies enable us to detect buried remains of prehistoric and historic palisades, houses, hearths, and graves, and help locate unmarked graves in contemporary cemeteries. The Survey provides these services to local communities, the FBI, and state and local law enforcement personnel as requested. The Survey receives far more requests for such remote sensing than we can provide with existing resources. Survey staff also work with local law enforcement and medical examiners following the discovery of human remains. We also maintain an active and growing program in 3D scanning, including collaboration with University of Arkansas faculty and staff on micro-computer tomography ( $\mu$ CT) imaging. This enables us to produce highly accurate 3D models of select objects (including objects in the University of Arkansas Museum collections) for long-term archival preservation.

The Survey's cooperative program with the Arkansas Archeological Society provides interested citizens and life-long learners an opportunity to participate in state-of-the-art archeological projects across the state. The Survey is nationally recognized for providing well-organized opportunities for amateurs to participate in science-based educational programs, providing meaningful citizen-science experiential learning for Arkansans of all ages; this year the Survey will again offer its two-week training program in field excavation following a two-year COVID-based hiatus.

The Survey also produces a variety of resources for Arkansas schoolteachers and students, including class presentations and workshops, lesson plans, handouts, interactive websites, and books and pamphlets for general audiences. Notably these include a detailed, standards-based fifth grade curriculum focusing on Native agriculture and the ancient domestication of native plants in the American midcontinent—for which Arkansas offers some of the best-preserved and widely-studied examples. The curriculum helps Arkansans appreciate a little-known but unique aspect of this region; Arkansas and the American midcontinent was one of the world centers for ancient domestication of crops, and a series of native North American plants (including *Chenopodium*) were fully domesticated in the millennia before European contact. Our contribution to public education programs increases annually, as a result our own initiatives as well as increased requests for services from the educational community.

**Arkansas Archeological Survey**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
OPERATING REVENUE						
Student tuition & fees					\$	-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			25,000			25,000
State and local grants and contracts			120,000			120,000
Non-governmental grants and contracts						-
Sales/services of educational departments					55,000	55,000
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues						-
TOTAL OPERATING REVENUES	-	-	145,000	-	55,000	200,000
OPERATING EXPENSES						
Compensation & benefits	2,426,349		130,000			2,556,349
Supplies & services	257,000		15,000			272,000
Scholarships & fellowships						-
Insurance plan						-
Depreciation				167,000		167,000
TOTAL OPERATING EXPENSES	2,683,349	-	145,000	167,000	-	2,995,349
OPERATING INCOME/LOSS	(2,683,349)	-	-	(167,000)	55,000	(2,795,349)

**Arkansas Archeological Survey  
Budgeted Revenues, Expenses and Changes in Net Position  
For the Year Ending June 30, 2023**

	<b>E&amp;G</b>	<b>Auxiliary</b>	<b>Restricted</b>	<b>Plant</b>	<b>Other</b>	<b>TOTAL</b>
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	2,550,860					2,550,860
Property & sales tax						-
Federal nonoperating grants						-
State and local nonoperating grants						-
Other nonoperating grants						-
Gifts						-
Investment income					20,000	20,000
Interest on capital asset-related debt						-
Other						-
NET NON-OPERATING REVENUES	2,550,860	-	-	-	20,000	2,570,860
INCOME (LOSS) BEFORE OTHER REV/EXP	(132,489)	-	-	(167,000)	75,000	(224,489)
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service						-
Other				75,000	(75,000)	-
TOTAL TRANSFERS IN (OUT)	-	-	-	75,000	(75,000)	-
INCREASE (DECREASE) IN NET POSITION	\$ (132,489)	\$ -	\$ -	\$ (92,000)	\$ -	\$ (224,489)
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*	224,489					224,489
	\$ 92,000	\$ -	\$ -	\$ (92,000)	\$ -	\$ -

\*Use of prior year net position for the following:

**Arkansas Archeological Survey**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

One-time costs for required Native American Graves Protection and Repatriation Act (NAGPRA) compliance, informatics framework expansion, increased travel (development specific), and necessary augmentation to annual society dig and training program.	(132,489)						(132,489)
One-time costs for delayed minor infrastructure improvements and vehicle replacements					(92,000)		(92,000)
						-	
Total (agrees to "Use of prior year net position" above)	\$ (132,489)	\$ -	\$ -	\$ -	\$ (92,000)	\$ -	\$ (224,489)

NET POSITION:

Audited net position at June 30, 2021	\$ 1,801,534		\$ 298,040		\$ 908,349		\$ 3,007,924
Projected change in net position for year ending June 30, 2022	82,722						82,722
Projected net position at June 30, 2022	\$ 1,884,256	\$ -	\$ 298,040	\$ -	\$ 908,349	\$ -	\$ 3,090,646

**Criminal Justice  
Institute**

**CRIMINAL JUSTICE INSTITUTE  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**MISSION:**

The Criminal Justice Institute (CJI) is an educational entity that provides advanced training, services, and educational opportunities designed to enhance the professionalism and proficiency of police officers and deputies in Arkansas. As a division of the University of Arkansas System, the Institute delivers advanced training in progressive areas of policing including leadership and management, forensic sciences, computer applications, illicit drug investigations, and school, traffic and officer safety. CJI is committed to designing, enhancing, and implementing curricula that meet the unique and dynamic challenges of Arkansas law enforcement professionals, particularly those who serve rural communities. Utilizing online strategies and through collaboration with Arkansas two- and four-year education institutions, CJI works diligently to ensure accessibility of education and training for law enforcement professionals throughout the State.

**ESTIMATED REVENUES:**

Operating Revenues for fiscal year 2023 are projected to be \$2,275,325 which includes \$2,000 from out of state student fees, \$193,000 from the Law Enforcement Membership Program, \$1,786,225 from federal grants as well as \$294,100 from Indirect costs earned on federal grants.

Non-Operating Revenues for fiscal year 2023 are projected to be \$2,458,634 from State general revenues.

**BUDGET ALLOCATIONS:**

All Revenues to be received are budgeted in the Compensation and Benefits and Supplies and Services categories. Also included in the Compensation and Benefits and Supplies and Services budget allocations for fiscal year 2023 is \$110,000 representing funding from the Special State Assets Forfeiture Fund which was received in previous fiscal years.

Plant Funds from previous year carryovers in the amount of \$326,825 are also included in the budget allocations.

No funds are budgeted for capital outlay expenditures.

**University of Arkansas Criminal Justice Institute**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 2,000					\$ 2,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			1,786,225			1,786,225
State and local grants and contracts						-
Non-governmental grants and contracts						-
Sales/services of educational departments	193,000					193,000
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	294,100					294,100
<b>TOTAL OPERATING REVENUES</b>	<b>489,100</b>	<b>-</b>	<b>1,786,225</b>	<b>-</b>	<b>-</b>	<b>2,275,325</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	1,716,238		914,005		49,763	2,680,006
Supplies & services	1,558,321		872,220		60,237	2,490,778
Scholarships & fellowships						-
Insurance plan						-
Depreciation				14,886		14,886
<b>TOTAL OPERATING EXPENSES</b>	<b>3,274,559</b>	<b>-</b>	<b>1,786,225</b>	<b>14,886</b>	<b>110,000</b>	<b>5,185,670</b>
<b>OPERATING INCOME/LOSS</b>	<b>(2,785,459)</b>	<b>-</b>	<b>-</b>	<b>(14,886)</b>	<b>(110,000)</b>	<b>(2,910,345)</b>

**University of Arkansas Criminal Justice Institute**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	2,458,634					2,458,634
Property & sales tax						-
Federal nonoperating grants						-
State and local nonoperating grants						-
Other nonoperating grants						-
Gifts						-
Investment income				705		705
Interest on capital asset-related debt						-
Other						-
NET NON-OPERATING REVENUES	2,458,634	-	-	705	-	2,459,339
INCOME (LOSS) BEFORE OTHER REV/EXP	(326,825)	-	-	(14,181)	(110,000)	(451,006)
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service						-
Other	326,825			(326,825)		-
TOTAL TRANSFERS IN (OUT)	326,825	-	-	(326,825)	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ (341,006)	\$ (110,000)	\$ (451,006)
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*				341,006	110,000	451,006
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
Partial funding from Plant Fund for CJ building rent and CJ Programs				341,006		341,006
SSAFF for programs--Funds already in place					110,000	110,000
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ 341,006	\$ 110,000	\$ 451,006

**University of Arkansas Criminal Justice Institute  
Budgeted Revenues, Expenses and Changes in Net Position  
For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$ 779,777	\$ 2,088,890	\$ 3,113,483	\$ 881,091	6,863,241
Projected change in net position for year ending June 30, 2022	400,000	151,162	250,000	(100,000)	701,162
Projected net position at June 30, 2022	<u>\$ 1,179,777</u>	<u>\$ -</u>	<u>\$ 2,240,052</u>	<u>\$ 781,091</u>	<u>\$ 7,564,403</u>

## Division of Agriculture

EXECUTIVE SUMMARY  
UNIVERSITY OF ARKANSAS SYSTEM DIVISION OF AGRICULTURE  
For the Budget Year Ending June 30, 2023

*Mission and Organization:*

As a land grant institution, the mission of the University of Arkansas System Division of Agriculture (Division) is to strengthen agriculture, communities, and families by connecting trusted research to the adoption of best practices. This mission makes the Division unique in the overall scheme of higher education in Arkansas. The University of Arkansas System Division of Agriculture is composed of the Agricultural Experiment Station (Station) and the Cooperative Extension Service (Extension) and has the basic mission of discovery of knowledge through research and helping Arkansans put that knowledge to work in their daily lives through extension education. Through its programs, the Division reaches out into all 75 counties and touches nearly every citizen in the state.

The Agricultural Experiment Station is the primary research support agency for Arkansas farmers, food processors and related industries. In addition to focusing on efficiencies in agricultural production and processing, research topics include issues that impact the families, communities and natural resources associated with Arkansas agriculture and related enterprises. The Station is composed of 22 organizational units: 10 academic departments on the Fayetteville campus, the forestry program at UA-Monticello, the cooperative UA-ASU program at Arkansas State University in Jonesboro, four research and extension centers, and six branch stations. In addition, the Veterinary Diagnostic Lab is part of the University of Arkansas System Division of Agriculture, Agricultural Experiment Station.

The Cooperative Extension Service carries out the public service portion of the land-grant mission of the University of Arkansas System Division of Agriculture, providing life-long learning opportunities to meet the needs of Arkansas citizens at the local level. Extension offers invaluable service to the State's farmers and gardeners through its diagnostic laboratories and soil test analysis services. Extension offers education in the areas of agriculture and family and consumer sciences, including health and wellness, aging, family life, family and consumer science, nutrition and food safety, and leadership. Extension also plays a major role in promoting opportunities for Arkansas youth through its 100+ year-old Arkansas 4-H program. Additionally, the University of Arkansas System Division of Agriculture, Cooperative Extension Service provides community and economic development and policy research and education programs throughout the state. Important Extension units supporting these efforts include the Public Policy Center and Arkansas Procurement Technical Assistance Center (PTAC).

EXECUTIVE SUMMARY  
UNIVERSITY OF ARKANSAS SYSTEM DIVISION OF AGRICULTURE  
For the Budget Year Ending June 30, 2023

Revenues:

The Division receives its operating and non-operating revenue from State and Federal Appropriations, County Appropriations and Other Income, including Sales and Services. Federal and county appropriations for the Division have been basically flat since 2008. Excluding budgeted one-time plant and capital gift revenues, State Appropriation Revenue (funds from Revenue Stabilization Act, Educational Excellence Trust Fund and Tobacco Settlement funds supporting the Arkansas Biosciences Institute) comprises approximately 53% of the budgeted revenues. The approximate percentages for the remainder of total budgeted revenue are Grants and Contracts 21%, Federal and County Appropriations 15%, Sales and Services of Educational Departments 7%, and Gifts, Investment and Other Operating & Non-Operating Income 4%.

Budget Allocations:

Compensation and Benefits comprise approximately 70% of total budget expenditures, with Supplies and Services and Scholarships accounting for another 25%, and Depreciation 5%. These percentages are in line with historical trends.

Chuck Culver  
Interim Vice President for Agriculture

**UNIVERSITY OF ARKANSAS SYSTEM DIVISION OF AGRICULTURE**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	<b>E&amp;G</b>	<b>Auxiliary</b>	<b>Restricted</b>	<b>Plant</b>	<b>Other</b>	<b>TOTAL</b>
<b>OPERATING REVENUE</b>						
Federal and county appropriations			\$ 20,406,778			\$ 20,406,778
Federal grants and contracts			13,555,325			13,555,325
State and local grants and contracts			9,301,269			9,301,269
Non-governmental grants and contracts			6,701,643			6,701,643
Sales/services of educational departments	9,597,031					9,597,031
Other operating revenues	187,519					187,519
<b>TOTAL OPERATING REVENUES</b>	<b>9,784,550</b>	<b>-</b>	<b>49,965,015</b>	<b>-</b>	<b>-</b>	<b>59,749,565</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	66,095,826		32,316,995			98,412,821
Supplies & services	13,157,581		20,314,321	1,141,932		34,613,834
Scholarships & fellowships	33,649		64,694			98,343
Depreciation				7,050,340		7,050,340
<b>TOTAL OPERATING EXPENSES</b>	<b>79,287,056</b>	<b>-</b>	<b>52,696,010</b>	<b>8,192,272</b>	<b>-</b>	<b>140,175,338</b>
<b>OPERATING INCOME/LOSS</b>	<b>(69,502,506)</b>	<b>-</b>	<b>(2,730,995)</b>	<b>(8,192,272)</b>	<b>-</b>	<b>(80,425,773)</b>
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	73,253,504		1,908,001			75,161,505
Gifts	336,330		3,114,867			3,451,197
Investment income	23,622		387,303			410,925
Other	1,730,090		-			1,730,090
<b>NET NON-OPERATING REVENUES</b>	<b>75,343,546</b>	<b>-</b>	<b>5,410,171</b>	<b>-</b>	<b>-</b>	<b>80,753,717</b>
<b>INCOME (LOSS) BEFORE OTHER REV/EXP</b>	<b>5,841,040</b>	<b>-</b>	<b>2,679,176</b>	<b>(8,192,272)</b>	<b>-</b>	<b>327,944</b>
<b>OTHER CHANGES IN NET POSITION</b>						
Capital gifts and grants				220,000		220,000
Other						-
<b>TOTAL OTHER CHANGES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>220,000</b>	<b>-</b>	<b>220,000</b>

**UNIVERSITY OF ARKANSAS SYSTEM DIVISION OF AGRICULTURE**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

TRANSFERS IN (OUT)						
Other	(5,841,040)		(2,679,176)	8,520,216		-
TOTAL TRANSFERS IN (OUT)	(5,841,040)	-	(2,679,176)	8,520,216	-	-
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INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ 547,944	\$ -	\$ 547,944
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NET POSITION:						
Audited net position at June 30, 2021	\$ 49,839,860		\$ 44,572,067	\$ 100,362,972		\$ 194,774,899
Projected change in net position for year ending June 30, 2022	2,943,179		6,359,366	3,043,465		12,346,010
Projected net position at June 30, 2022	\$ 52,783,039	\$ -	\$ 50,931,433	\$ 103,406,437	\$ -	\$ 207,120,909
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**University of Arkansas,  
Fayetteville**

**UNIVERSITY OF ARKANSAS FAYETTEVILLE  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**OPERATING REVENUES**

The FY23 budget for Operating Revenues is \$547.60 million, an increase of \$24.23 million (4.63%) from FY22. Driving this increase is the continued strengthening of auxiliary enterprises revenues and increasing student tuition and fees revenues primarily impacted by sustained enrollment growth, as the University plans to hold undergraduate resident tuition rates flat for FY23. Overall, operating revenues consist of five major sources: Student tuition and fees, grants and contracts, sales/services of educational departments, auxiliary enterprises, and other operating revenues.

**Student tuition and fees**

The FY23 budget for student tuition and fees is \$356.77 million, an increase of \$17.82 million (5.25%) from FY22. Of this increase, roughly \$15.03 million is attributable to enrollment growth and \$2.79 million results from increases in tuition and fee rates. These revenues are offset by institutional scholarships and other scholarship allowances of \$112.71 million, which have increased by \$30.55 million (37.18%) from the University's FY22 budget due to a change in reporting methodology related to scholarship and fellowship expenses. Previously, these amounts were budgeted under the E&G and Auxiliary funds, and those expenses are now allocated to institutional scholarships and other scholarship allowances offsetting operating revenues.

Application activity indicates FY23 enrollment of new freshman will be the strongest on record, as the University is set to bring in the largest number of Arkansas residential students in history, combined with continued growth in non-resident students. The University is also budgeting for increases in graduate and law school revenues. A brief summary of requested tuition and mandatory fee increases follows:

- Undergraduate resident tuition and mandatory fees: 0.87%
- Undergraduate non-resident tuition and mandatory fees: 3.87%
- Graduate resident tuition and mandatory fees: 0.54%
- Graduate non-resident tuition and mandatory fees: 0.22%
- Law resident tuition and mandatory fees: 2.13%
- Law non-resident tuition and mandatory fees: 2.00%

**Grants and Contracts**

The FY23 budget for grants and contracts is \$70.45 million, up \$0.67 million from FY22. This is driven largely by increases in Federal Awards.

**UNIVERSITY OF ARKANSAS FAYETTEVILLE  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**Sales/Services of Educational Departments**

The FY23 budget for sales/services of educational departments revenues of \$15.85 million, an increase of \$9.92 million (167.15%) from FY22. This is driven primarily by the reclassification of other operating revenues of \$4.32 million and student tuition and fees of \$3.37 million to be more accurately reported as sales/services of educational departments.

**Auxiliary Enterprises**

The FY23 budget for total auxiliary enterprises revenues is \$236.95 million, an increase of \$40.92 million (20.87%) from FY22. The primary drivers of this increase are athletics, housing/food service, and other auxiliary enterprises. These revenues are offset by institutional scholarships and other scholarship allowances of \$22.94 million, which have increased by \$9.08 million (65.58%) from the University's FY22 budget due to a change in reporting methodology described within student tuition and fees.

**Other Operating Revenues**

The FY23 budget for other operating revenues is \$3.22 million, a decrease of \$5.46 million from FY22. This is due primarily to the revenue reclassifications described above in sales/services of educational departments of \$4.32 million.

**OPERATING EXPENSES**

The FY23 budget for Operating Expenses is \$861.53 million, an increase of \$3.92 million from FY22. This is driven by increases in compensation and benefits and supplies and services expenses that, due to a change in reporting methodology, are expected to be offset by an overall reduction in budgeted scholarship and fellowship expenses.

**Compensation and Benefits**

The FY23 budget for compensation and benefits is \$529.87 million, an increase of \$34.98 million (7.06%) from FY22. This increase includes the following: a 3.0% faculty and staff raise pool, a 2% one-time merit lump-sum raise pool, faculty promotion and tenure increases, funding for classified to non-classified Personnel Services Request (PSR) approved changes, and a fringe benefit rate increase of 1.16%.

**Supplies and Services**

The FY23 budget for supplies and services is \$219.07 million, an increase of \$9.51 million (4.54%) from FY22. This is driven in large part by the restoration of operating budgets after reductions in prior years, increases in operational costs supported by increased enrollment, and increased utilities expenses.

**UNIVERSITY OF ARKANSAS FAYETTEVILLE  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**Scholarships and fellowships**

The FY23 budget for scholarships and fellowships is \$29.72 million, a decrease of \$39.52 million (57.07%) from FY22. This decrease is attributable to required changes to the University's method of calculating scholarship allowances and results from a change in reporting methodology related to scholarship and fellowship expenses described within student tuition and fees.

**Depreciation and Amortization**

The FY23 budget for depreciation and amortization is \$82.85 million, a decrease of \$1.05 million (1.25%) from FY22.

**NON-OPERATING REVENUES (EXPENSES)**

The FY23 budget for net Non-Operating Revenues is \$273.56 million, a decrease of \$23.95 million (8.05%) from FY22. This decrease is driven primarily by a reduction in gift revenues due to the fulfillment of pledges to the I<sup>3</sup>R initiative related to construction in FY22. However, the budgeted reduction in gift revenue is offset by an anticipated increase in overall State appropriations as well as a decrease in interest on capital asset-related debt expenses. Non-Operating Revenues (Expenses) consist of five primary categories: State appropriations, nonoperating grants, gifts, investment income, and interest on capital asset-related debt.

**State Appropriations**

The FY23 budget for State appropriations is \$143.97 million, an increase of \$7.85 million (5.77%) from FY22. This includes all category A and B funding under the Revenue Stabilization Act (RSA), an increase in Educational Excellence Trust Funds (EETF), and an increase in appropriations from the Arkansas Biosciences Institutes (ABI).

**Non-Operating Grants**

The FY23 budget for non-operating grants is \$53.72 million, a decrease of \$0.82 million (1.50%) from FY22.

**Gifts**

The FY23 budget for gifts is \$99.44 million, a decrease of \$35.29 million (26.12%) from FY22. This is driven primarily by a reduction in gift revenues due to the fulfillment of pledges to the I<sup>3</sup>R initiative related to capital construction in FY22.

**UNIVERSITY OF ARKANSAS FAYETTEVILLE  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**Investment Income**

The FY23 budget for investment income is \$1.80 million, a decrease of \$2.40 million (57.14%) from FY22. Impacting this reduction is the University's anticipation that bond prices will remain under pressure as the Federal Reserve is expected to continue interest rate hikes to combat inflation.

**Interest on Capital Asset-Related Debt**

The FY23 budget for interest on capital asset-related debt is \$25.37 million, a decrease of \$7.30 million (22.34%) from FY22. This reduction results from the refunding of debt issuances.

**OTHER CHANGES IN NET ASSETS**

The FY23 budget for Other Changes in Net Assets is \$45.89 million, an increase of \$13.14 million (40.12%) from FY22. This is driven primarily by a planned increase in spending of gifts and grants, received in previous fiscal years, on capital projects in FY23.

**University of Arkansas, Fayetteville**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ended June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 346,053,253	\$ 10,724,655				\$ 356,777,908
Less: Institutional scholarships	(47,977,494)	(22,349,624)	(14,172,421)			(84,499,539)
Less: Other scholarship allowances			(28,217,917)			(28,217,917)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			54,059,234			54,059,234
State and local grants and contracts			8,332,069			8,332,069
Non-governmental grants and contracts			8,065,796			8,065,796
Sales/services of educational departments	15,856,402					15,856,402
Insurance plan						-
Auxiliary enterprises:						
Athletics		137,576,851				137,576,851
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service		81,351,338				81,351,338
Less: Institutional scholarships	(9,761,393)	(4,547,204)	(2,883,489)			(17,192,086)
Less: Other scholarship allowances			(5,741,154)			(5,741,154)
Bookstore		1,500,000	-			1,500,000
Less: Institutional scholarships	(6,500)	(3,028)	(1,920)			(11,448)
Less: Other scholarship allowances			(3,823)			(3,823)
Other auxiliary enterprises		16,526,495				16,526,495
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	2,725,056				500,000	3,225,056
<b>TOTAL OPERATING REVENUES</b>	<b>306,889,324</b>	<b>220,779,483</b>	<b>19,436,375</b>	<b>-</b>	<b>500,000</b>	<b>547,605,182</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	376,876,568	70,655,930	82,340,560			529,873,058
Supplies & services	57,654,925	85,940,083	41,447,486	33,535,192	500,000	219,077,686
Scholarships & fellowships			29,727,576			29,727,576
Insurance plan						-
Depreciation				82,857,308		82,857,308
<b>TOTAL OPERATING EXPENSES</b>	<b>434,531,493</b>	<b>156,596,013</b>	<b>153,515,622</b>	<b>116,392,500</b>	<b>500,000</b>	<b>861,535,628</b>
<b>OPERATING LOSS</b>	<b>(127,642,169)</b>	<b>64,183,470</b>	<b>(134,079,247)</b>	<b>(116,392,500)</b>	<b>-</b>	<b>(313,930,446)</b>

**University of Arkansas, Fayetteville**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ended June 30, 2023**

	<b>E&amp;G</b>	<b>Auxiliary</b>	<b>Restricted</b>	<b>Plant</b>	<b>Other</b>	<b>TOTAL</b>
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	141,601,806		2,375,563			143,977,369
Property & sales tax			-			-
Federal nonoperating grants			23,601,505			23,601,505
State and local nonoperating grants			30,120,500			30,120,500
Other nonoperating grants						-
Gifts			99,443,002			99,443,002
Investment income	100,000			200,000	1,500,000	1,800,000
Interest on capital asset-related debt				(25,374,316)		(25,374,316)
Other						-
NET NON-OPERATING REVENUES	141,701,806	-	155,540,570	(25,174,316)	1,500,000	273,568,060
INCOME (LOSS) BEFORE OTHER REV/EXP	14,059,637	64,183,470	21,461,323	(141,566,816)	1,500,000	(40,362,386)
<b>OTHER CHANGES IN NET ASSETS</b>						
Capital appropriations				750,000		750,000
Capital gifts and grants				45,140,219		45,140,219
Other						-
TOTAL OTHER CHANGES	-	-	-	45,890,219	-	45,890,219
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(27,592,657)	(39,270,677)	(60,821)	66,924,155		-
Other	13,533,020	(24,912,793)	(21,400,502)	34,280,275	(1,500,000)	-
TOTAL TRANSFERS IN (OUT)	(14,059,637)	(64,183,470)	(21,461,323)	101,204,430	(1,500,000)	-
INCREASE (DECREASE) IN NET POSITION	-	-	-	5,527,833	-	5,527,833
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*						-
	-	-	-	5,527,833	-	5,527,833
<b>*Use of prior year net position for the following:</b>						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	-	-	-	-	-	-

**University of Arkansas, Fayetteville**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ended June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$ 224,130,372	\$ 58,032,400	\$ 23,015,162	\$ 738,934,268	\$ 113,394,875	\$ 1,157,507,077
Projected change in net position for year ending June 30, 2022	3,720,157	27,412,530	4,516,996	32,549,379	(1,570,085)	66,628,977
Projected net position at June 30, 2022	<u>\$ 227,850,529</u>	<u>\$ 85,444,930</u>	<u>\$ 27,532,158</u>	<u>\$ 771,483,647</u>	<u>\$ 111,824,790</u>	<u>\$ 1,224,136,054</u>





**UNIVERSITY OF ARKANSAS – FORT SMITH  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

UAFS financial performance is only slightly better than projections for FY22 and, as noted in the FY22 submission, both FY22 and FY23 will be challenging financial years for the University. UAFS is projected to finish the year with a deficit of \$5.3M, lower than the estimated \$5.6M from last year's approved budget across all fund groups. The FY23 budget is predicting a \$6.4M shortfall, but we are working aggressively to increase enrollment to ensure a stronger financial year than expected.

UAFS, in 2020, lost its bid to renew the Sebastian County .25% sales tax that supported the institution, and FY23 will be the first full year without benefit of the tax, which provided almost \$4.7M in revenue for just half a year in FY22. The timing of our new Strategic Plan in FY23 could not be a better time for the University to consider this revenue reduction as part of our overall strategic planning process. This will be a pivotal year for Arkansas' youngest four-year institution as we examine our role in a steadily growing River Valley and Northwest Arkansas.

UAFS appreciates Governor Hutchinson's support and the legislative approval in the FY23 budget to address systemic underfunding for the university when comparing the funds dedicated to us per FTE student versus that of our counterparts in the state. Based on this equity adjustment, UA-Fort Smith will receive an increase of just over \$1M to our baseline state funding. While this will not offset the entire loss of our sales tax which generated an average annual revenue of more than \$6 million, it provides us a much-needed boost at just the right time.

Further details of the FY23 budget are provided below:

**BUDGETED REVENUES**

**Education and General – Unrestricted**

The FY23 budget for unrestricted educational and general revenue (both operating and non-operating) totals \$50,730,998, net of institutional scholarships of \$5,115,818.

**Student Tuition & Fee Changes:** With the loss of sales tax revenue and a rising Higher Education Price Index (HEPI), UAFS is requesting increases in both tuition and fees for FY23. The UAFS Promise began in 2019 and assured incoming students their tuition would not increase if they completed their undergraduate degree plans on time; therefore, the increase will primarily impact new students to the campus (first year, transfer, and readmitted students). The tuition request will increase by 2.34% from \$171 to \$175 per credit hour for in state undergraduates. UAFS is requesting a change to our institutional electronic infrastructure support this year by reducing our non-mandatory Distance Education Course Fee from \$50 to \$10 per credit hour and creating a new mandatory Instructional Technology Fee of \$15 per credit hour. During the pandemic, all our classes, face-to-face, hybrid, and online began to use the technology previously only used by online classes. With the technology, faculty members in face-to-face classes have used synchronous and asynchronous technology to support classroom education, so the shift of fees from non-mandatory to mandatory reflects that technological shift. Other fee increases include our Registration, Student Health, Campus Center, Infrastructure, Library and Facilities fees, which have not been increased since fall 2019 but all of which have experienced dramatically increased expenses over the past year.

**UNIVERSITY OF ARKANSAS – FORT SMITH  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**Enrollment Assumption:** The FY23 budget is based on a trend analysis of previous year enrollments, with an emphasis on the most current year and led to projected decreases ranging from 7% to 10% of our actual FY22 numbers in a variety of demographic categories. Therefore, our projected net Tuition Revenue will drop to \$19,042,616 for FY23. Current applications, admits, and registration data lead us to believe this is a conservative enrollment-based revenue estimate.

**Sales/Services of Educational Departments:** While we hope the loosening of pandemic restrictions will lead to a rebound for sales and services revenue, we will continue to decrease our budgeted projections until this trend improves. This area is budgeted at \$305,000 for FY23.

**Other Operating Revenues:** Using current trends we are expecting a decline in other operating revenues and it is budgeted at \$423,152 for FY23.

**State Appropriations:** With the increase to our baseline received due to underfunding built into the original formula funding for several years, our state appropriations are budgeted at \$26,187,272, reflecting funding for RSA categories “A” and “B” and EETF.

**Sales Tax Revenue:** There will no longer be a budget for sales tax revenue.

**Auxiliary**

The FY23 budget for auxiliary revenue totals \$7,818,553 for both operating and non-operating revenue, net of institutional scholarships of \$1,227,600.

**Student Tuition & Fee Changes:** The gross tuition and fees budget of \$4,010,903 reflects an increase based on actual revenues from this year thanks to a less than projected decline in enrollment in FY22.

**Athletics:** The FY23 revenue budget for athletics is \$43,250, excluding the University’s athletic fee. This amount reflects a reduction in ticket sales, concessions, and game guarantees that we anticipate will remain flat in FY23.

**Housing/Food Service:** The housing and food services revenue budget is \$4,253,000. This projection is an increase over FY22 based on an increase in the cost of the room to near pre-pandemic rates, while continuing a conservative estimate of housing occupancy.

**Bookstore:** The anticipated revenue is expected to remain flat at \$350,000.

**Other Auxiliary Enterprises:** For FY23, other auxiliary enterprises, consists primarily of the UAFS parking program and is budgeted at \$324,000.

**UNIVERSITY OF ARKANSAS – FORT SMITH  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**Restricted**

The FY23 budget for restricted operating and non-operating revenues totals \$2,000,000, net of Other scholarship allowances. This includes operating revenues for the third round of HEERF grants for institutional support, Federal Trio programs, UAFS Foundation, the Western Arkansas Technical Center and various other small program activities. Federal non-operating revenues of \$11,555,000 and state and local revenues of \$4,124,242 consist of Pell Grants, Arkansas Academic Challenge and various other state and federal awards for student aid. Restricted private gifts of \$2,078,000 represents the UAFS Foundation's support for scholarships.

**Plant**

Plant funds show a negative revenue budget of \$2,019,593, reflective of interest on capital asset-related debt, net of investment and other income.

**BUDGETED EXPENDITURES**

**Education and General – Unrestricted**

The FY23 budget for unrestricted education and general expenditures and transfers totals \$53,447,410. This amount includes operating expenses of \$51,355,318, transfers out for debt service of \$2,092,092.

**Compensation & Benefits:** The budget of \$39,432,792 is a decrease of \$333,205 from the FY22 adjusted budget. Despite the decrease, the FY23 budget includes a 2% COLA, faculty rank promotion salary increases, and some market adjustments for previously classified personnel.

**Supplies & Services:** The FY23 budget of \$11,224,914 represents a projected increase of \$46,649 from FY22's adjusted budget. The primary driver for the increase is an increase in utility costs.

**Auxiliary**

The FY23 budget for auxiliary expenditures and transfers is \$9,108,746, an increase of \$1,758,073 from the FY22 budget. This increase was driven by a debt service payment of \$3,017,675. The debt service was funded with Federal Institutional HEERF grant funds in FY22 and not reflected in the auxiliary budget. Without this payment, the Auxiliary budget reflects net operating income of \$1,712,482.

**Compensation & Benefits:** A total of \$2,172,115 is budgeted for salaries and fringe benefits, a decrease from FY22's adjusted budget of \$58,838.

**Supplies & Services:** The FY 23 budget for supplies and services of \$3,751,556 reflects an overall decrease of \$201,052 from the adjusted FY22 budget as the University continues to look for efficiencies in services.

**UNIVERSITY OF ARKANSAS – FORT SMITH  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**Restricted**

The FY23 budget for restricted operating expenditures increases to \$12,668,523, primarily due to the Federal HEERF III institutional grant of \$9,111,573. Revenue for this grant is split between lost revenue due to the pandemic, support for direct costs, and capitalized under Plant Funds.

**Plant**

The FY23 expense budget includes planned investment in building and grounds of \$500,000. This represents a \$2,000,000 capitalization with expected repairs and renovations that would be capitalized rather than expensed.

**UNIVERSITY OF ARKANSAS - FORT SMITH**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	<u>E&amp;G</u>	<u>Auxiliary</u>	<u>Restricted</u>	<u>Plant</u>	<u>Other</u>	<u>TOTAL</u>
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 28,348,391	\$ 4,010,903				\$ 32,359,294
Less: Institutional scholarships	(5,115,818)	(1,090,760)				(6,206,578)
Less: Other scholarship allowances			(16,200,342)			(16,200,342)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			2,000,000			2,000,000
State and local grants and contracts			1,905,050			1,905,050
Non-governmental grants and contracts	3,000		100,000			103,000
Sales/services of educational departments	305,000					305,000
Insurance plan						-
Auxiliary enterprises:						
Athletics		43,250				43,250
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service		4,253,000				4,253,000
Less: Institutional scholarships		(136,840)				(136,840)
Less: Other scholarship allowances						-
Bookstore		350,000				350,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		324,000				324,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	423,152	50,000				473,152
<b>TOTAL OPERATING REVENUES</b>	<b>23,963,725</b>	<b>7,803,553</b>	<b>(12,195,292)</b>	<b>-</b>	<b>-</b>	<b>19,571,986</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	39,432,791	2,172,115	2,455,792			44,060,698
Supplies & services	11,224,914	3,751,556	8,003,593			22,980,063
Scholarships & fellowships	697,612	167,400	2,209,138			3,074,150
Insurance plan						-
Depreciation				7,500,000		7,500,000
<b>TOTAL OPERATING EXPENSES</b>	<b>51,355,317</b>	<b>6,091,071</b>	<b>12,668,523</b>	<b>7,500,000</b>	<b>-</b>	<b>77,614,911</b>
<b>OPERATING INCOME/LOSS</b>	<b>(27,391,592)</b>	<b>1,712,482</b>	<b>(24,863,815)</b>	<b>(7,500,000)</b>	<b>-</b>	<b>(58,042,925)</b>

**UNIVERSITY OF ARKANSAS - FORT SMITH**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	26,187,272					26,187,272
Property & sales tax						-
Federal nonoperating grants			20,661,573			20,661,573
State and local nonoperating grants			4,124,242			4,124,242
Other nonoperating grants						-
Gifts	500,001	15,000	2,078,000			2,593,001
Investment income	50,000					50,000
Interest on capital asset-related debt				(1,519,593)		(1,519,593)
Other	30,000			(500,000)		(470,000)
NET NON-OPERATING REVENUES	26,767,273	15,000	26,863,815	(2,019,593)	-	51,626,495
INCOME (LOSS) BEFORE OTHER REV/EXP	(624,319)	1,727,482	2,000,000	(9,519,593)	-	(6,416,430)
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(1,776,918)	(3,017,675)		4,794,593		-
Other	(315,175)		(2,000,000)	2,315,175		-
TOTAL TRANSFERS IN (OUT)	(2,092,093)	(3,017,675)	(2,000,000)	7,109,768	-	-
INCREASE (DECREASE) IN NET POSITION	\$ (2,716,412)	\$ (1,290,193)	\$ -	\$ (2,409,825)	\$ -	\$ (6,416,430)
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*	2,716,412	1,290,193		2,409,825		6,416,430
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
Cover the gap in sales tax revenue	2,716,412					2,716,412
Cover the gap in sales tax revenue		1,290,193				1,290,193
Investment in deferred maintenance and renovations				2,409,825		2,409,825
Total (agrees to "Use of prior year net position" above)	\$ 2,716,412	\$ 1,290,193	\$ -	\$ 2,409,825	\$ -	\$ 6,416,430

**UNIVERSITY OF ARKANSAS - FORT SMITH**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	12,264,533	3,797,039	1,080,871	101,344,066	9,167,968	\$	127,654,477
Projected change in net position for year ending June 30, 2022	3,937,559	(144,438)	458,685	(9,556,032)	(12,500)		(5,316,725)
Projected net position at June 30, 2022	<u>\$ 16,202,092</u>	<u>\$ 3,652,602</u>	<u>\$ 1,539,556</u>	<u>\$ 91,788,034</u>	<u>\$ 9,155,468</u>	<u>\$</u>	<u>122,337,752</u>





**University of Arkansas at Little Rock**  
**FY 2023 Operating Budget**  
**Executive Summary**

The University of Arkansas at Little Rock’s proposed FY 2023 budget continues to focus on strategic enrollment management; targeting areas of recruitment, retention, and student experience. Recruitment efforts include adding strategic recruiting personnel, improving scholarship funds, and enhancing our online and physical presence to attract and matriculate more students. The Care Team, Trojan Works and the new Learning Commons, mentioned at the January Board meeting, are creative examples of retention efforts being launched to increase student support toward improving retention. Finally, increased internships and experiential learning opportunities are helping improve the student experience and prepare our graduates for productive futures for themselves and the state of Arkansas.

**Revenues**

***Tuition***

UA Little Rock is projecting a student enrollment decline of 3.5 percent in FY 2023. Although tuition and mandatory fee rates assessed to students will remain at the FY 2022 levels, with only minor changes to non-mandatory fee rates, the actual tuition revenue for FY 2022 surpassed our original projection. Therefore, we are projecting tuition and fee revenue at \$58.7 million.

***State Appropriations***

Total state appropriations for UA Little Rock are budgeted at a similar level as FY 2022 at \$67.8 million. This represents confidence that the state will continue to meet or exceed forecasted revenues in FY 2023.

***Auxiliaries***

Revenues from auxiliaries have been adjusted down by 2.4 percent, rather than the 3.5 percent anticipated enrollment decline, as not all revenue is driven by enrollment. It is anticipated that as the pandemic moves closer to endemic, normal activity levels in our auxiliary enterprises will resume. Higher Education Emergency Relief Funding (HEERF) was utilized to stabilize the auxiliaries in FY 2022.

***Restricted***

Revenues from grants and contracts are being reduced by 14.4 percent to reflect the end of the HEERF funding. Anticipated gift revenues are being increased to support anticipated need-based scholarships, as a large part of the strategic initiative of removing financial barriers and improving access for students as discussed at the January Board of Trustees meeting. Investment income is projected to hold steady at the level budgeted for FY 2022.

**University of Arkansas at Little Rock**  
**FY 2023 Operating Budget**  
**Executive Summary**

**Expenditures**

***Salary and Fringe Benefits***

UA Little Rock continues into the fourth year of a “soft” hiring freeze to manage compensation costs. All vacant positions on unrestricted and auxiliary funding are subject to review and approval by the Chancellor & Executive Cabinet and evaluated for elimination or reallocation to strategic initiatives. For the sixth year in a row, salaries were held primarily flat across the campus other than for faculty promotions or employee retention purposes. The proposed budget for FY 2023 compensation related spending is 97.3 percent of the FY 2022 budget.

***Supplies and Services***

The budget for supplies and services is being held at the FY 2022 level based on analysis completed at the end of FY 2021 to better align budget to actual spending.

***Scholarships***

Scholarship funding is being held at the same level as FY 2022 rather than being reduced by our projected enrollment decline. This supports our anticipated increase in need-based scholarships funded by private gifts.

***Depreciation and Plant Fund Expenditures***

Depreciation expense is anticipated to be reduced by 15.0 percent in FY 2023 as older assets are taken off the schedule due to them achieving fully-depreciated status. Relative to plant fund expenditures, the FY 2023 focus will be on critical maintenance projects.

**UNIVERSITY OF ARKANSAS AT LITTLE ROCK**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	<b>E&amp;G</b>	<b>Auxiliary</b>	<b>Restricted</b>	<b>Plant</b>	<b>Other</b>	<b>TOTAL</b>
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 58,659,788					\$ 58,659,788
Less: Institutional scholarships	(9,717,332)					(9,717,332)
Less: Other scholarship allowances			\$ (8,284,501)			(8,284,501)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			17,148,859			17,148,859
State and local grants and contracts			6,872,253			6,872,253
Non-governmental grants and contracts			905,641			905,641
Sales/services of educational departments	925,506		102,215			1,027,721
Insurance plan						-
Auxiliary enterprises:						-
Athletics		4,248,786				4,248,786
Less: Institutional scholarships		(1,755,103)				(1,755,103)
Less: Other scholarship allowances			(3,092,160)			(3,092,160)
Housing/food service		6,354,775				6,354,775
Less: Institutional scholarships		(1,330,389)				(1,330,389)
Less: Other scholarship allowances			(4,563,217)			(4,563,217)
Bookstore		356,000				356,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		1,814,543				1,814,543
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	1,734,570	819,500				2,554,070
<b>TOTAL OPERATING REVENUES</b>	<b>51,602,532</b>	<b>10,508,112</b>	<b>9,089,090</b>	<b>-</b>	<b>-</b>	<b>71,199,734</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	81,679,381	6,052,495	16,436,389			104,168,265
Supplies & services	17,894,619	7,028,580	19,000,550	2,014,920		45,938,669
Scholarships & fellowships			14,729,407			14,729,407
Insurance plan						-
Depreciation				14,320,576		14,320,576
<b>TOTAL OPERATING EXPENSES</b>	<b>99,574,000</b>	<b>13,081,075</b>	<b>50,166,346</b>	<b>16,335,496</b>	<b>-</b>	<b>179,156,917</b>
<b>OPERATING INCOME/LOSS</b>	<b>(47,971,468)</b>	<b>(2,572,963)</b>	<b>(41,077,256)</b>	<b>(16,335,496)</b>	<b>-</b>	<b>(107,957,183)</b>

**UNIVERSITY OF ARKANSAS AT LITTLE ROCK**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	<u>E&amp;G</u>	<u>Auxiliary</u>	<u>Restricted</u>	<u>Plant</u>	<u>Other</u>	<u>TOTAL</u>
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	67,808,008		223,543			68,031,551
Property & sales tax						-
Federal nonoperating grants			16,137,727			16,137,727
State and local nonoperating grants			5,418,303			5,418,303
Other nonoperating grants			1,125,373			1,125,373
Gifts	650,000	1,232,845	16,080,196			17,963,041
Investment income	400,000			400,000	1,604,264	2,404,264
Interest on capital asset-related debt				(3,123,076)		(3,123,076)
Other						-
NET NON-OPERATING REVENUES	<u>68,858,008</u>	<u>1,232,845</u>	<u>38,985,142</u>	<u>(2,723,076)</u>	<u>1,604,264</u>	<u>107,957,183</u>
INCOME (LOSS) BEFORE OTHER REV/EXP	<u>20,886,540</u>	<u>(1,340,118)</u>	<u>(2,092,114)</u>	<u>(19,058,572)</u>	<u>1,604,264</u>	<u>-</u>
OTHER CHANGES IN NET POSITION						
Capital appropriations						
Capital gifts and grants						
Other						
TOTAL OTHER CHANGES	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TRANSFERS IN (OUT)						
Debt Service	(7,385,977)	(3,941,099)		11,327,076		-
Other	(13,500,563)	5,281,217	2,092,114	7,731,496	(1,604,264)	-
TOTAL TRANSFERS IN (OUT)	<u>(20,886,540)</u>	<u>1,340,118</u>	<u>2,092,114</u>	<u>19,058,572</u>	<u>(1,604,264)</u>	<u>-</u>
INCREASE (DECREASE) IN NET POSITION	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*						-
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
*Use of prior year net position for the following:						
Total (agrees to "Use of prior year net position" above)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**UNIVERSITY OF ARKANSAS AT LITTLE ROCK**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$	81,755,520	\$	2,657,113	\$	14,745,182	\$	103,027,303	\$	12,974,965	\$	215,160,083
Projected change in net position for year ending June 30, 2022												
Projected net position at June 30, 2022	\$	81,755,520	\$	2,657,113	\$	14,745,182	\$	103,027,303	\$	12,974,965	\$	215,160,083



**University of Arkansas  
for Medical Sciences**

**UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES  
FISCAL YEAR 2023  
BUDGET SUMMARY**

**OVERVIEW**

The FY 2023 budget for UAMS includes the impact of the startup and anticipated opening of The Orthopaedic & Spine Hospital (TOSH) in May 2023. Startup cost will be incurred several months prior to the projected opening of the facility. These costs will include onboarding of staff beginning in March along with other expenses related to startup. The projected financial impact of TOSH on the FY 2023 budget is a deficit of \$7.88 million. Excluding the impact of the TOSH opening, the overall FY 2023 UAMS budget is balanced.

**OPERATING REVENUES**

Overall, operating revenues are projected to increase from the FY 2022 budget amount of \$1.788 billion to \$1.873 billion in FY 2023, an increase of \$85.6 million or 4.8% increase. Operating revenues consist of four major sources: Net patient services revenue, tuition revenue, grants and contracts, and other operating revenues.

**Net Patient Services Revenue**

The total budget for net patient services revenue is \$1.344 billion, an increase of \$46.2 million or 3.6% from the FY 2022 budgeted amount of \$1.298 billion. The FY 2023 budget includes an increase to net patient revenue driven by the return of clinical volumes to their pre-pandemic levels in addition to the expected opening of The Orthopaedic and Spine Hospital in May 2023. Additionally, UAMS Health anticipates growth in key strategic areas including the development of advanced cardiology services, site expansions of cancer clinical care, new locations for urology and radiology imaging services, as well as growth in orthopedic programs. These areas of growth are a mix of services adding to the main UAMS campus in Little Rock, as well as offsite new clinical locations around the state of Arkansas.

**Tuition Revenue**

Tuition revenue is projected to increase in FY 2023. UAMS expects tuition revenue of \$53.3 million compared to a budgeted amount of \$51.6 million in the prior year. There is no tuition rate increase requested for College of Medicine for FY 2023; however rate increases are requested for the other colleges as follows: College of Nursing 3.0%; College of Pharmacy 5%; College of Health Professions 4%; College of Public Health 2.2%.

**UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES  
FISCAL YEAR 2023  
BUDGET SUMMARY**

**Grants and Contracts**

UAMS expects an overall increase in Federal, State and Non-governmental grants and contracts over the FY 2022 budget. For FY 2023, the College of Medicine budgeted an increase in Federal, State, and Non-governmental grants and contracts to bring those operating revenue sources in line with anticipated actuals. Federal grants and contracts are budgeted at \$133.3 million, up \$23.9 million from the FY 2022 budget. State grants and contracts are projected at \$30.2 million, a slight decrease of \$606 thousand over the FY 2022 budget. Non-governmental grants and contracts are projected to increase by \$7.4 million to \$89.7 million in FY 2023. We anticipate continued growth in recruitment of key research faculty in the Cancer Institute and the College of Medicine.

**Other Operating Revenues**

The total budget for other operating revenue is \$169.6 million, an increase of \$7.0 million from the FY 2022 budget. This is due mainly to the retail and specialty pharmacy programs that have continued to experience growth.

**OPERATING EXPENSES**

For the campus overall, the FY 2023 operating expense budget of \$1.978 billion produces a net spending increase of \$106.8 million from a FY 2022 budget of \$1.871 billion, or 5.7%. The increase in overall spending is mainly due to increases in compensation and benefits, medical supplies, and drugs and medicine.

**Compensation and Benefits**

The increase in compensation and benefits is due to growth in the College of Medicine grants and contracts, the projected increase in UAMS Health clinical volumes, the expected onboarding of staff prior to opening of The Orthopaedic and Spine Hospital, and growth in the Cancer Institute due to the pursuit of National Cancer Institute designation. Additionally, UAMS has included \$20M for compensation adjustments related to its 3-tiered approach to implementing its market-based compensation plan. The total compensation budget for FY 2023 is \$1.312 billion, an increase of \$86.3 million from the FY 2022 budget.

**UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES  
FISCAL YEAR 2023  
BUDGET SUMMARY**

**Supplies and Other Services**

The total supply and other services budget is \$580.7 million, an increase of \$14.0 million from the FY 2022 budget. The FY 2023 budget is based on projected FY 2022 actuals, which at March 31 were 9.6% above budget as a result of higher drug cost and an increase in contract labor expense. The FY 2023 budget increase is due to increased medical supply cost, the expected startup cost related to the opening of The Orthopaedic and Spine Hospital, increases associated with new grants, and increased spend in pharmacy. These increases are partially offset by an anticipated reduction in contract labor expense.

**Depreciation and Amortization**

The total depreciation expense budget is \$78.7 million, an increase of \$4.4 million over the FY 2022 budget. This increase is primarily due to the implementation of GASB 87 on lease accounting.

**NON-OPERATING REVENUES (EXPENSES)**

**General State Appropriations**

The budget for FY 2023 assumes an increase in State Appropriations of \$14.5 million over the FY 2022 budget. Of this amount, \$11.1 million is due to funding for the Cancer Institute to aid in gaining National Cancer Institute designation.

**Investment Income**

UAMS is budgeting total investment income of \$10.6 million for FY 2023 which is consistent with historical actuals.

**Interest on Capital**

The budget for FY 2023 includes an increase in interest expense of \$2.3 million. This is due to the issuance of the Parking Systems Series bonds in February 2022 and bonds issued in April 2022 to finance the construction of the Northwest Arkansas Surgical Hospital.

**Pandemic Funding (CARES Act/PFR)**

While UAMS received pandemic funding in FY 2020 and FY 2021 and has received \$34.6 million to date in FY 2022, no additional pandemic funding is expected in FY 2023.

<b>University of Arkansas for Medical Sciences</b>					
<b>UAMS ALL FUNDS (FD101-FD599)</b>					
		<b>ALL FUNDS</b>			
		<b>FY 21</b>	<b>FY 22</b>	<b>FY 23</b>	
		<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>	
				<b>VARIANCE</b>	
<b>OPERATING REVENUES</b>					
STUDENT TUITION AND FEES		49,818,502	51,579,731	53,306,942	1,727,211
NET PATIENT SERVICES		1,279,197,964	1,297,793,577	1,344,000,987	46,207,410
FEDERAL GRANTS AND CONTRACTS		109,474,386	109,399,709	133,319,920	23,920,212
STATE GRANTS AND CONTRACTS		46,142,954	30,779,634	30,173,484	(606,149)
NONGOVERNMENTAL GRANTS AND CONTRACTS		93,255,264	82,359,771	89,732,024	7,372,254
SALES AND SERVICES-EDUCATIONAL DEPTS		38,993,174	41,109,475	41,130,588	21,113
AUXILIARY ENTERPRISES					
HOUSING		1,082,452	1,214,976	1,214,975	(1)
FOOD SERVICES		5,116,328	8,273,439	8,085,939	(187,500)
PARKING		2,626,380	2,475,000	2,500,000	25,000
OTHER		30,626	23,239	33,241	10,002
OTHER OPERATING REVENUES		157,960,885	162,573,092	169,645,360	7,072,269
<b>TOTAL OPERATING REVENUES</b>		<b>1,783,698,916</b>	<b>1,787,581,642</b>	<b>1,873,143,461</b>	<b>85,561,819</b>
<b>OPERATING EXPENSES</b>					
COMPENSATION AND BENEFITS		1,190,195,012	1,226,083,499	1,312,425,424	86,341,925
SUPPLIES AND OTHER SERVICES		594,115,263	566,684,374	580,723,909	14,039,535
SCHOLARSHIP AND FELLOWSHIPS		1,396,245	4,288,498	6,255,288	1,966,790
DEPRECIATION AND AMORTIZATION		65,598,471	74,316,449	78,728,449	4,411,999
<b>TOTAL OPERATING EXPENSES</b>		<b>1,851,304,991</b>	<b>1,871,372,821</b>	<b>1,978,133,070</b>	<b>106,760,250</b>
<b>OPERATING INCOME (LOSS)</b>		<b>(67,606,075)</b>	<b>(83,791,178)</b>	<b>(104,989,609)</b>	<b>(21,198,431)</b>
<b>NON-OPERATING REVENUES (EXPENSES)</b>					
STATE APPROPRIATIONS (Net of Match)		55,829,502	77,730,968	92,265,127	14,534,159
GIFTS		14,347,185	13,852,080	17,402,592	3,550,512
INVESTMENT INCOME		24,503,713	8,776,486	10,554,591	1,778,105
CARES ACT/PRF		46,365,186	3,971,725	-	(3,971,725)
INTEREST ON CAPITAL		(14,607,681)	(20,793,834)	(23,134,047)	(2,340,212)
GAIN OR LOSS ON DISPOSAL OF ASSETS		(320,882)	(203,080)	-	203,080
<b>TOTAL NON-OPERATING REVENUES, NET</b>		<b>126,117,023</b>	<b>83,334,344</b>	<b>97,088,263</b>	<b>13,753,919</b>
<b>INCOME (LOSS) BEFORE</b>					
<b>OTHER REVENUES AND EXPENSES</b>		<b>58,510,948</b>	<b>(456,834)</b>	<b>(7,901,346)</b>	<b>(7,444,512)</b>
<b>OTHER CHANGES IN NET POSITION</b>					
CAPITAL APPROPRIATION AND GRANTS		-	-	-	-
CAPITAL GIFTS		2,961,495	546,098	23,049	(523,049)
INTERAGENCY TRANSFERS		-	(89,264)	-	89,264
<b>TOTAL OTHER CHANGES IN NET POSITION</b>		<b>2,961,495</b>	<b>456,834</b>	<b>23,049</b>	<b>(433,785)</b>
<b>INCREASE (DECREASE) IN NET POSITION</b>		<b>61,472,443</b>	<b>0</b>	<b>(7,878,297)</b>	<b>(7,878,297)</b>

University of Arkansas for Medical Sciences																
UAMS ALL FUNDS (FD101-FD599)																
	CURRENT UNRESTRICTED FUNDS				RESTRICTED FUNDS				PLANT FUNDS				ALL FUNDS			
	FY 21 ACTUAL	FY 22 BUDGET	FY 23 BUDGET	VARIANCE	FY 21 ACTUAL	FY 22 BUDGET	FY 23 BUDGET	VARIANCE	FY 21 ACTUAL	FY 22 BUDGET	FY 23 BUDGET	VARIANCE	FY 21 ACTUAL	FY 22 BUDGET	FY 23 BUDGET	VARIANCE
<b>OPERATING REVENUES</b>																
STUDENT TUITION AND FEES	49,426,502	51,594,731	53,306,942	1,712,211	392,000	(15,000)	-	15,000	-	-	-	-	49,818,502	51,579,731	53,306,942	1,727,211
NET PATIENT SERVICES	1,279,197,964	1,297,793,577	1,344,000,987	46,207,410	-	-	-	-	-	-	-	-	1,279,197,964	1,297,793,577	1,344,000,987	46,207,410
FEDERAL GRANTS AND CONTRACTS	2,243,153	767,226	1,177,338	410,113	107,231,233	108,632,483	132,142,582	23,510,099	-	-	-	-	109,474,386	109,399,709	133,319,920	23,920,212
STATE GRANTS AND CONTRACTS	15,580,424	14,460,750	16,547,976	2,087,225	29,461,246	15,421,810	12,655,645	(2,766,165)	1,101,284	897,074	969,864	72,790	46,142,954	30,779,634	30,173,484	(606,149)
NONGOVERNMENTAL GRANTS AND CONTRACTS	78,703,804	75,513,341	84,103,839	8,590,498	9,258,144	6,846,429	5,628,185	(1,218,244)	5,293,315	-	-	-	93,255,264	82,359,771	89,732,024	7,372,254
SALES AND SERVICES-EDUCATIONAL DEPTS	38,993,174	41,109,475	41,130,588	21,113	-	-	-	-	-	-	-	-	38,993,174	41,109,475	41,130,588	21,113
AUXILIARY ENTERPRISES																
HOUSING	1,082,452	1,214,976	1,214,975	(1)	-	-	-	-	-	-	-	-	1,082,452	1,214,976	1,214,975	(1)
FOOD SERVICES	5,116,328	8,273,439	8,085,939	(187,500)	-	-	-	-	-	-	-	-	5,116,328	8,273,439	8,085,939	(187,500)
PARKING	2,626,380	2,475,000	2,500,000	25,000	-	-	-	-	-	-	-	-	2,626,380	2,475,000	2,500,000	25,000
OTHER	30,626	23,239	33,241	10,002	-	-	-	-	-	-	-	-	30,626	23,239	33,241	10,002
OTHER OPERATING REVENUES	152,973,073	157,726,864	164,864,822	7,137,959	4,987,812	4,773,438	4,780,538	7,100	(0)	72,790	-	(72,790)	157,960,885	162,573,092	169,645,360	7,072,269
<b>TOTAL OPERATING REVENUES</b>	<b>1,625,973,880</b>	<b>1,650,952,619</b>	<b>1,716,966,647</b>	<b>66,014,029</b>	<b>151,330,436</b>	<b>135,659,160</b>	<b>155,206,950</b>	<b>19,547,790</b>	<b>6,394,599</b>	<b>969,864</b>	<b>969,864</b>	<b>-</b>	<b>1,783,698,916</b>	<b>1,787,581,642</b>	<b>1,873,143,461</b>	<b>85,561,819</b>
<b>OPERATING EXPENSES</b>																
COMPENSATION AND BENEFITS	1,111,164,981	1,136,960,430	1,216,480,608	79,520,178	78,525,592	89,471,199	95,848,330	6,377,131	504,439	(348,130)	96,486	444,616	1,190,195,012	1,226,083,499	1,312,425,424	86,341,925
SUPPLIES AND OTHER SERVICES	523,044,671	524,195,256	529,153,317	4,958,061	75,685,987	72,920,537	94,965,105	22,044,569	(4,615,395)	(30,431,419)	(43,394,514)	(12,963,095)	594,115,263	566,684,374	580,723,909	14,039,535
SCHOLARSHIP AND FELLOWSHIPS	(3,111,437)	364,047	1,732,304	1,368,257	4,507,682	3,924,451	4,522,984	598,533	-	-	-	-	1,396,245	4,288,498	6,255,288	1,966,790
DEPRECIATION AND AMORTIZATION	(8,057)	-	323,295	323,295	-	-	-	-	65,606,528	74,316,449	78,405,154	4,088,704	65,598,471	74,316,449	78,728,449	4,411,999
<b>TOTAL OPERATING EXPENSES</b>	<b>1,631,090,158</b>	<b>1,661,519,734</b>	<b>1,747,689,525</b>	<b>86,169,792</b>	<b>158,719,261</b>	<b>166,316,187</b>	<b>195,336,419</b>	<b>29,020,233</b>	<b>61,495,571</b>	<b>43,536,900</b>	<b>35,107,126</b>	<b>(8,429,775)</b>	<b>1,851,304,991</b>	<b>1,871,372,821</b>	<b>1,978,133,070</b>	<b>106,760,250</b>
<b>OPERATING INCOME (LOSS)</b>	<b>(5,116,278)</b>	<b>(10,567,115)</b>	<b>(30,722,878)</b>	<b>(20,155,763)</b>	<b>(7,388,825)</b>	<b>(30,657,027)</b>	<b>(40,129,469)</b>	<b>(9,472,442)</b>	<b>(55,100,972)</b>	<b>(42,567,036)</b>	<b>(34,137,262)</b>	<b>8,429,775</b>	<b>(67,606,075)</b>	<b>(83,791,178)</b>	<b>(104,989,609)</b>	<b>(21,198,431)</b>
<b>NON-OPERATING REVENUES (EXPENSES)</b>																
STATE APPROPRIATIONS (Net of Match)	50,108,616	49,540,672	52,297,335	2,756,663	5,720,886	28,190,296	39,967,792	11,777,496	-	-	-	-	55,829,502	77,730,968	92,265,127	14,534,159
GIFTS	12,095,612	13,995,311	16,191,187	2,195,876	2,061,527	(143,232)	1,211,405	1,354,637	190,046	-	-	-	14,347,185	13,852,080	17,402,592	3,550,512
INVESTMENT INCOME	1,229,603	3,295,145	6,820,667	3,525,522	22,367,782	2,481,341	3,066,028	584,687	906,329	3,000,000	667,896	(2,332,104)	24,503,713	8,776,486	10,554,591	1,778,105
CARES ACT/PRF	46,042,633	3,000,000	-	(3,000,000)	322,553	971,725	-	(971,725)	-	-	-	-	46,365,186	3,971,725	-	(3,971,725)
INTEREST ON CAPITAL	(1,632,964)	(1,232,475)	(2,134,325)	(901,849)	-	-	(54,100)	(54,100)	(12,974,717)	(19,561,359)	(20,945,622)	(1,384,263)	(14,607,681)	(20,793,834)	(23,134,047)	(2,340,212)
GAIN OR LOSS ON DISPOSAL OF ASSETS	4,175,168	-	-	-	-	-	-	-	(4,496,051)	(203,080)	-	203,080	(320,882)	(203,080)	-	203,080
<b>TOTAL NON-OPERATING REVENUES, NET</b>	<b>112,018,669</b>	<b>68,598,654</b>	<b>73,174,865</b>	<b>4,576,211</b>	<b>30,472,748</b>	<b>31,500,130</b>	<b>44,191,124</b>	<b>12,690,994</b>	<b>(16,374,393)</b>	<b>(16,764,439)</b>	<b>(20,277,726)</b>	<b>(3,513,287)</b>	<b>126,117,023</b>	<b>83,334,344</b>	<b>97,088,263</b>	<b>13,753,919</b>
<b>OTHER REVENUES AND EXPENSES</b>	<b>106,902,391</b>	<b>58,031,539</b>	<b>42,451,987</b>	<b>(15,579,552)</b>	<b>23,083,923</b>	<b>843,103</b>	<b>4,061,655</b>	<b>3,218,552</b>	<b>(71,475,365)</b>	<b>(59,331,475)</b>	<b>(54,414,988)</b>	<b>4,916,488</b>	<b>58,510,948</b>	<b>(456,834)</b>	<b>(7,901,346)</b>	<b>(7,444,512)</b>
<b>OTHER CHANGES IN NET POSITION</b>																
CAPITAL APPROPRIATION AND GRANTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAPITAL GIFTS	314,262	46,098	23,049	(23,049)	-	-	-	-	2,647,233	500,000	-	(500,000)	2,961,495	546,098	23,049	(523,049)
INTERAGENCY TRANSFERS	-	-	-	-	-	(89,264)	-	89,264	-	-	-	-	-	(89,264)	-	89,264
<b>TOTAL OTHER CHANGES IN NET POSITION</b>	<b>314,262</b>	<b>46,098</b>	<b>23,049</b>	<b>(23,049)</b>	<b>-</b>	<b>(89,264)</b>	<b>-</b>	<b>89,264</b>	<b>2,647,233</b>	<b>500,000</b>	<b>-</b>	<b>(500,000)</b>	<b>2,961,495</b>	<b>456,834</b>	<b>23,049</b>	<b>(433,785)</b>
<b>INCREASE (DECREASE) IN NET POSITION</b>	<b>107,216,652</b>	<b>58,077,636</b>	<b>42,475,036</b>	<b>(15,602,601)</b>	<b>23,083,923</b>	<b>753,839</b>	<b>4,061,655</b>	<b>3,307,816</b>	<b>(68,828,132)</b>	<b>(58,831,475)</b>	<b>(54,414,988)</b>	<b>4,416,488</b>	<b>61,472,443</b>	<b>0</b>	<b>(7,878,297)</b>	<b>(7,878,297)</b>



**University of Arkansas  
at Monticello**

**University of Arkansas at Monticello**  
**FY 2023 Operating Budget**  
**Executive Summary**

The proposed operating budget for the University of Arkansas at Monticello was developed by the University's executive council after seeking input from budget leaders of every campus unit. The University's priorities for the upcoming fiscal year are increases for property insurance, Workday student implementation, academic information technology system maintenance agreements, marketing and recruitment initiatives, institutional college work study, and faculty promotions.

**Revenues**

***Tuition***

The University of Arkansas at Monticello is requesting an increase in tuition and mandatory fees of \$13.40 per student semester credit hour for the Monticello campus. This is an overall increase in tuition and mandatory fees of 5%. This increase will produce additional tuition and mandatory fees revenue of \$582,900 for the Monticello campus. However, the University has taken a conservative approach and proposes to budget 7.5% less enrollment for undergraduate due to a decline in enrollment compared to budget in FY 2022. A slight increase in graduate enrollment is budgeted and will generate additional revenue of \$381,325. Additional revenue of \$80,000 has been budgeted for distance education courses delivered.

The University is also requesting an increase in tuition and mandatory fees for the technical campuses of \$8.35 per student semester credit hour. This is an overall increase in tuition and mandatory fees for the technical campuses of 7%. This increase produces additional tuition and mandatory fees revenue of \$83,617 for the Crossett and McGehee campuses collectively. Likewise, the technical campuses are budgeting less enrollment due to recent declines. The budgeted decrease in enrollment for these campuses is 9%.

***State Appropriations***

Total state appropriations for UAM are budgeted at a net increase of \$1,263,907, which includes additional Revenue Stabilization Act (RSA) revenue of \$1,060,723 for all campuses combined and additional Educational Excellence Trust Funds of \$203,184 for the Monticello campus only. Included in the total RSA funds for the Monticello campus is \$841,915 of newly appropriated state funding for the Arkansas Center for Forest Business (ACFB), housed on the UAM campus. Work Force 2000 Funds which are received by the Crossett and McGehee campuses are budgeted at the same level as the current operating budget. State appropriations are budgeted to include Category A, Category B, and Category C of the RSA forecast.

**University of Arkansas at Monticello**  
**FY 2023 Operating Budget**  
**Executive Summary**

**Expenditures**

***Salaries and Fringe Benefits***

Increased salaries for police officers on all three campuses have been budgeted in order to be competitive with the salaries paid to local and county police officers. These increases total \$18,622. Faculty promotions, including fringe benefits, total \$25,545.

A new position in Information Technology has been budgeted to assist with the increased workload due to the implementation of Workday Student. A vacant non-classified position and a vacant classified position on the Monticello campus have been eliminated in order to reduce overall budgeted expenses. The technical campuses at Crossett and McGehee also eliminated one vacant workforce education instructor on each campus.

Although there is an anticipated increase in the University's share of expected increases in health insurance premiums, the University will experience a decrease in Workers' Compensation rates and Unemployment Compensation rates in FY 2023. So, the University has projected an overall decrease in the percentage budgeted for fringe benefits.

***Arkansas Center for Forest Business***

New positions to support the work of the Arkansas Center for Forest Business have been budgeted. These include six full-time positions, including five PhD positions. Funds have also been budgeted for support staff, supplies, equipment, databases and software licenses, travel and workshops for outreach and instruction. The total funds budgeted for the ACFB agree with the total new RSA funding of \$841,915.

***Miscellaneous***

The proposed budget includes increases of \$200,000 for property insurance and \$373,194 in additional expenses for the University's share of the ERP billing for Workday Student. The University also budgeted additional funds for institutional college work study and made adjustments to various maintenance and operations budgets to provide more realistic budgets for operational needs. Funds have been budgeted by all campuses to invest in new marketing and recruitment initiatives. These funds total \$75,500.

**UNIVERSITY OF ARKANSAS AT MONTICELLO**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 19,067,941	\$ 1,969,200				\$ 21,037,141
Less: Institutional scholarships	(4,605,255)	(1,307,658)				(5,912,913)
Less: Other scholarship allowances			(6,048,034)			(6,048,034)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			1,092,302			1,092,302
State and local grants and contracts			611,928			611,928
Non-governmental grants and contracts			875,037			875,037
Sales/services of educational departments	360,501					360,501
Insurance plan						-
Auxiliary enterprises:						
Athletics		38,000				38,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service		3,660,214				3,660,214
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		150,253				150,253
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		65,191				65,191
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	1,394,373	21,400				1,415,773
<b>TOTAL OPERATING REVENUES</b>	<b>16,217,560</b>	<b>4,596,600</b>	<b>(3,468,767)</b>	<b>-</b>	<b>-</b>	<b>17,345,393</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	24,232,301	1,738,676	1,213,275			27,184,252
Supplies & services	8,664,263	2,786,297	433,830	795,001		12,679,391
Scholarships & fellowships			3,536,806			3,536,806
Insurance plan						-
Depreciation				3,362,348		3,362,348
<b>TOTAL OPERATING EXPENSES</b>	<b>32,896,564</b>	<b>4,524,973</b>	<b>5,183,911</b>	<b>4,157,349</b>	<b>-</b>	<b>46,762,797</b>
<b>OPERATING INCOME/LOSS</b>	<b>(16,679,004)</b>	<b>71,627</b>	<b>(8,652,678)</b>	<b>(4,157,349)</b>	<b>-</b>	<b>(29,417,404)</b>

**UNIVERSITY OF ARKANSAS AT MONTICELLO**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	20,236,508					20,236,508
Property & sales tax						-
Federal nonoperating grants			7,098,461			7,098,461
State and local nonoperating grants			1,611,342			1,611,342
Other nonoperating grants						-
Gifts	575,000					575,000
Investment income	607,000				250,000	857,000
Interest on capital asset-related debt				(960,907)		(960,907)
Other						-
NET NON-OPERATING REVENUES	21,418,508	-	8,709,803	(960,907)	250,000	29,417,404
INCOME (LOSS) BEFORE OTHER REV/EXP	4,739,504	71,627	57,125	(5,118,256)	250,000	-
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(730,185)	(1,025,723)		1,755,908		-
Other	(4,009,319)	954,096	(57,125)	3,362,348	(250,000)	-
TOTAL TRANSFERS IN (OUT)	(4,739,504)	(71,627)	(57,125)	5,118,256	(250,000)	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**UNIVERSITY OF ARKANSAS AT MONTICELLO**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$ 10,909,593	\$ 1,164,199	\$ 497,221	\$ 24,730,826	\$ 5,133,561	\$ 42,435,400
Projected change in net position for year ending June 30, 2022	503,221	38,904	72,148	252,134	128,383	994,790
Projected net position at June 30, 2022	<u>\$ 11,412,814</u>	<u>\$ 1,203,103</u>	<u>\$ 569,369</u>	<u>\$ 24,982,960</u>	<u>\$ 5,261,944</u>	<u>\$ 43,430,190</u>



**University of Arkansas  
at Pine Bluff**

# UNIVERSITY OF ARKANSAS AT PINE BLUFF

## PROPOSED BUDGET 2022-2023

### Executive Summary

The proposed operating budget for the University of Arkansas at Pine Bluff for FY23 was prepared using the following assumptions:

#### **Revenues:**

1. The increase in revenues is based upon an increased state appropriation and an increase in tuition revenue. The University has not increased tuition since FY 2018. Data from the Commonfund Higher Education Price Index (HEPI) indicates that inflation for higher education has increased an average of 2.6% each year over the previous five year period. Because there has been no increase in 3 years, the current requested increase allows us to create a budget that reflects the significant increases in supplies, utilities, and materials. These items, along with food and gasoline have outpaced the HEPI.

#### **Expenses:**

1. Due to the health insurance premium increase, the University will absorb the increased employee subsidy.
2. The University will award a 2% COLA. The University has also reserved funds to cover an additional 2% merit increase should enrollment meet projections. Both salary adjustments will be available to all Classified, Non-Classified, and Faculty members.
3. Because University Police are not eligible for the state offered bonuses to police officers, the University is budgeting for increased compensation packages for campus officers. These packages will allow University police officer salaries to remain competitive.
4. Due to the significant increases experienced in operating the University, we have reserved a pool of funds to allow the campus to absorb the continued increases in food, gasoline, energy (natural gas and electricity), other utilities, supplies, and materials.
5. With an increase to tuition and fees, comes an increase to the scholarship pool of funds. The scholarship pool of funds will mirror the 6.3% tuition and fees increase.

**University of Arkansas at Pine Bluff**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 22,943,242			\$ 2,600,000		\$ 25,543,242
Less: Institutional scholarships	(3,912,132)					(3,912,132)
Less: Other scholarship allowances			(7,995,643)			(7,995,643)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			15,230,000			15,230,000
State and local grants and contracts			3,500,000			3,500,000
Non-governmental grants and contracts			200,000			200,000
Sales/services of educational departments	138,750		120,000			258,750
Insurance plan						-
Auxiliary enterprises:						
Athletics		4,623,600				4,623,600
Less: Institutional scholarships	(268,027)	(376,245)				(644,272)
Less: Other scholarship allowances			(547,795)			(547,795)
Housing/food service		10,209,000				10,209,000
Less: Institutional scholarships	(1,560,673)	(2,009,763)				(3,570,436)
Less: Other scholarship allowances			(3,189,714)			(3,189,714)
Bookstore		50,000				50,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		140,750				140,750
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	484,000			3,943,748		4,427,748
<b>TOTAL OPERATING REVENUES</b>	<b>17,825,160</b>	<b>12,637,342</b>	<b>7,316,848</b>	<b>6,543,748</b>	<b>-</b>	<b>44,323,098</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	33,628,084	4,875,757	10,500,000			49,003,841
Supplies & services	10,812,779	7,930,278	32,500,000			51,243,057
Scholarships & fellowships	16,697	-	3,766,848			3,783,545
Insurance plan						-
Depreciation				8,000,000		8,000,000
<b>TOTAL OPERATING EXPENSES</b>	<b>44,457,560</b>	<b>12,806,035</b>	<b>46,766,848</b>	<b>8,000,000</b>	<b>-</b>	<b>112,030,443</b>
<b>OPERATING INCOME/LOSS</b>	<b>(26,632,400)</b>	<b>(168,693)</b>	<b>(39,450,000)</b>	<b>(1,456,252)</b>	<b>-</b>	<b>(67,707,345)</b>

**University of Arkansas at Pine Bluff**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	29,192,019					29,192,019
Property & sales tax						-
Federal nonoperating grants			36,500,000			36,500,000
State and local nonoperating grants			2,500,000			2,500,000
Other nonoperating grants						-
Gifts			300,000			300,000
Investment income			150,000			150,000
Interest on capital asset-related debt				(934,674)		(934,674)
Other						-
NET NON-OPERATING REVENUES	29,192,019	-	39,450,000	(934,674)	-	67,707,345
INCOME (LOSS) BEFORE OTHER REV/EXP	2,559,619	(168,693)	-	(2,390,926)	-	-
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(984,000)	(1,406,926)		2,390,926		-
Other	(1,575,619)	1,575,619				-
TOTAL TRANSFERS IN (OUT)	(2,559,619)	168,693	-	2,390,926	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**University of Arkansas at Pine Bluff**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$ 21,305,253	\$ 2,541,170	\$ 12,839,562	\$ 85,688,342	\$ 122,374,327
Projected change in net position for year ending June 30, 2022	(1,745,254)	(182,000)		(1,313,888)	(3,241,142)
Projected net position at June 30, 2022	<u>\$ 19,559,999</u>	<u>\$ 2,359,170</u>	<u>\$ 12,839,562</u>	<u>\$ 84,374,454</u>	<u>\$ - \$ 119,133,185</u>



**Cossatot Community College of the University of Arkansas**  
**Executive Budget Summary**  
**For the Fiscal Year ending June 30, 2023**

**Mission Statement:**

UA Cossatot embraces diversity and is committed to improving the lives of those in our region by providing quality education, outstanding service, and relevant industry training.

**Budget Assumptions and Philosophy:**

UA Cossatot prepared the FY23 budget based upon the following assumptions:

- ❖ Increases in Tuition and Mandatory Fee Rates and various program fees
- ❖ 2% and/or adjustments in salaries are budgeted – an overall average of 3% was achieved
- ❖ Increase in Healthcare Premiums
- ❖ Several new positions in advising, tutoring (ERC), and college relations departments
- ❖ New Cybersecurity program in partnership with other colleges
- ❖ Changes to Auxiliary with addition of Housing and new Shooting Sports Team

**Estimated Revenues:**

UA Cossatot is estimating gross Tuition and Fees to be \$4,261,315 for FY23. This includes a budgeted overall increase in Tuition and Fee revenue of \$302,565. UA Cossatot is conservatively projecting a flat student enrollment in FY23 but will gain revenues through increased tuition and fees. State Appropriations are budgeted at \$5,159,288. The college is budgeting all Categories of the potential funding at this time. This is a budgeted increase in funding of \$217,905 from FY22. Local Sales Tax is budgeted at \$1,692,000. This is a budgeted increase of \$207,000. Sales tax collections have been higher the past couple of years. Other budgeted sources of revenue include Sales/Services of educational departments of \$75,000, Other Operating Revenues of \$105,000, and Investment Income of \$30,000. The total projected gross revenue budget for Unrestricted E&G is \$11,322,603 for FY23. This is an overall increase in budgeted revenues of \$697,470 from FY22.

**Cossatot Community College of the University of Arkansas**  
**Executive Budget Summary**  
**For the Fiscal Year ending June 30, 2023**

Auxiliary revenues include Housing, Book Rental Program, Sports, and Café Revenues, which will bring in approximately \$427,700 for FY23.

Restricted revenues are budgeted at approximately \$3,481,450 for Federal grants and contracts. State and local grants are estimated at \$1,252,500 for FY23. Non-governmental grants and contracts are projected at \$125,500. Another \$2,595,000 is budgeted for Federal student aid grants. In addition, \$385,000 is budgeted for state student aid and \$145,000 for gifts. These are all estimates based on previous years' experience with grants and other restricted programs and the anticipation of some new grants. The college has been awarded several new grants throughout this past year and anticipates more opportunities that may increase these revenue amounts during the year. If some of the grants do not come through, budget adjustments may be made in the future.

**Budget Allocations:**

UA Cossatot is budgeting E&G expenditures for Compensation & Benefits at \$7,976,465. This increase over last year is due to raises and the college enacting a new Employee Compensation Plan to address many inequities in salaries and labor market demands. Due to budget constraints the college will only adjust and address up to half of the total of these inequities and hopes to implement the remainder of the new compensation plan next year. Supplies & Services are budgeted at \$2,976,108 for FY23. The college has also budgeted \$60,000 for institutional scholarships.

Auxiliary expenditures for Compensation & Benefits are budgeted at \$109,974 for Housing, Café, Sports and the Book Rental Program. Another \$411,004 is budgeted for Supplies & Services for these activities. This increase over last year is due to the addition of Housing and Shooting Sports. The college will transfer approximately \$93,278 to cover these auxiliary activities for the year.

Restricted expenditures are budgeted at \$1,833,950 for Compensation & Benefits for various grants and contracts. In addition, \$3,025,500 is budgeted for Supplies & Services for these same grants and contracts.

Scholarship Allowances are budgeted to be approximately \$1,718,750, while the Scholarship Expenditures back to students will be approximately \$1,406,250. Decreases in these scholarships are due to completely utilizing student HEERF funds in FY22.

**Cossatot Community College of the University of Arkansas**  
**Executive Budget Summary**  
**For the Fiscal Year ending June 30, 2023**

Depreciation for the year is budgeted at \$885,000. Debt payments as transfers are budgeted at \$193,950 in principal payments and another \$96,571 will be the interest on the debt.

Overall, this will create a decrease of \$73,769 in E&G and \$891,050 in Plant. These decreases will cover a portion of the Workday ERP costs that have been flowing into fund balance and Depreciation FY23, as well as critical maintenance and debt. We feel we have been very conservative with our estimates and projections for FY23, and UA Cossatot should remain in good financial condition for the year.

**Resource Development:**

UA Cossatot continues to seek opportunities through grants and other funding that will enhance the college and complement our mission, goals, and objectives. Currently, the college has approximately \$10 million in grants and other restricted programs. This is a vast increase this past year due to our aggressive grant writing initiative. Several of these are multi-year Federal grants and will be funded through the 2025 year. These funds also include HEERF funding that will eventually go away. But the college will continue to collaborate and leverage resources with other colleges and state entities when submitting proposals.

**Cossatot Community College of the University of Arkansas**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 4,261,315					\$ 4,261,315
Less: Institutional scholarships	(60,000)		(1,718,750)			(1,778,750)
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			3,481,450			3,481,450
State and local grants and contracts			1,252,500			1,252,500
Non-governmental grants and contracts			125,500			125,500
Sales/services of educational departments	75,000					75,000
Insurance plan						-
Auxiliary enterprises:						
Athletics		50,000				50,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service		230,500				230,500
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		90,000				90,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		57,200				57,200
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	105,000					105,000
<b>TOTAL OPERATING REVENUES</b>	<b>4,381,315</b>	<b>427,700</b>	<b>3,140,700</b>	<b>-</b>	<b>-</b>	<b>7,949,715</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	7,976,465	109,974	1,833,950			9,920,389
Supplies & services	2,976,108	411,004	3,025,500	200,000		6,612,612
Scholarships & fellowships			1,406,250		1,300	1,407,550
Insurance plan						-
Depreciation				885,000		885,000
<b>TOTAL OPERATING EXPENSES</b>	<b>10,952,573</b>	<b>520,978</b>	<b>6,265,700</b>	<b>1,085,000</b>	<b>1,300</b>	<b>18,825,551</b>
<b>OPERATING INCOME/LOSS</b>	<b>(6,571,258)</b>	<b>(93,278)</b>	<b>(3,125,000)</b>	<b>(1,085,000)</b>	<b>(1,300)</b>	<b>(10,875,836)</b>

**Cossatot Community College of the University of Arkansas**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	5,159,288					5,159,288
Property & sales tax	1,692,000					1,692,000
Federal nonoperating grants			2,595,000			2,595,000
State and local nonoperating grants			385,000			385,000
Other nonoperating grants						-
Gifts			145,000			145,000
Investment income	30,000				1,300	31,300
Interest on capital asset-related debt	(96,571)					(96,571)
Other						-
NET NON-OPERATING REVENUES	6,784,717	-	3,125,000	-	1,300	9,911,017
INCOME (LOSS) BEFORE OTHER REV/EXP	213,459	(93,278)	-	(1,085,000)	-	(964,819)
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(193,950)			193,950		-
Other	(93,278)	93,278				-
TOTAL TRANSFERS IN (OUT)	(287,228)	93,278	-	193,950	-	-
INCREASE (DECREASE) IN NET POSITION	\$ (73,769)	\$ -	\$ -	\$ (891,050)	\$ -	\$ (964,819)
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*	73,769			891,050		964,819
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
Workday Installation Costs Accumulated from Student Fees	73,769					73,769
Critical Maintenance and Debt Service				891,050		891,050
Total (agrees to "Use of prior year net position" above)	\$ 73,769	\$ -	\$ -	\$ 891,050	\$ -	\$ 964,819

**Cossatot Community College of the University of Arkansas  
 Budgeted Revenues, Expenses and Changes in Net Position  
 For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$	3,436,130	\$	-	\$	98,295	\$	9,131,591	\$	83,461	\$	12,749,477
Projected change in net position for year ending June 30, 2022		(165,794)						(553,550)				(719,344)
Projected net position at June 30, 2022		<u>\$ 3,270,336</u>		<u>\$</u>		<u>98,295</u>		<u>\$ 8,578,041</u>		<u>\$ 83,461</u>		<u>\$ 12,030,133</u>

**Phillips Community  
College of the University  
of Arkansas**

**PHILLIPS COMMUNITY COLLEGE  
OF THE UNIVERSITY OF ARKANSAS  
Budget Narrative**

PCCUA strives to operate in a fiscally responsible manner keeping in mind the burden the cost of higher education places on our students and the taxpayers of Arkansas. We are continually monitoring our operating revenues, expenses, and physical assets to be as efficient as possible while maintaining the level of service that is expected from our students and the community. As we emerge from the uncertainties surrounding the COVID-19 pandemic and face continued economic instability, PCCUA's Fiscal Year 2023 budget attempts to reflect the College's effort to be fiscally responsible with the resources available.

**Estimated Revenues**

PCCUA is anticipating a modest .80% increase in budgeted E&G revenues for the 2023 fiscal year. Factors that play an important role in projecting these revenues for the upcoming fiscal year include the following:

- **Tuition and Fees** - PCCUA is projecting steady in enrollment during the upcoming academic year but included a 3% increase in tuition and mandatory fees to help offset salary increases for all employees. Overall tuition and fees reflects a decrease due to the use of HEERF funding for lost revenue reimbursement in FY22.
- **State General Revenues** - PCCUA is anticipating an increase in the overall level funding of the Revenue Stabilization Act funds, Educational Excellence Trust Funds (EETF) and Workforce 2000 Development Funds. This results primarily from projected increases in EETF funding.
- **Local Sales/Property Tax** - PCCUA is anticipating a slight increase in sales and/or property tax collections from the prior-year.
- **Other Revenues** - All other revenues are projected to remain fairly stable.

**PHILLIPS COMMUNITY COLLEGE  
OF THE UNIVERSITY OF ARKANSAS  
Budget Narrative**

The following is a breakdown, by source, of FY23 estimated E&G revenues:

	<i>Amount</i>	<i>% to Total</i>
Tuition and Fees	\$2,641,050	15.97%
Local Sales/Property Taxes	\$1,960,000	11.85%
RSA : Category A	\$8,539,259	51.62%
RSA : Category B	\$715,958	4.33%
EETF	\$1,022,735	6.18%
WF2000	\$529,856	3.21%
Other Revenue Sources	\$1,132,225	6.84%
<b><i>Total</i></b>	<b>\$16,541,083</b>	<b>100.00%</b>

**Expense Allocations**

PCCUA has strategically realigned budget allocations in all areas to achieve savings and provide adequate funding for critical programs and initiatives. The College achieved savings in salary and fringe benefits through filling only necessary positions, reassignment of duties, increasing faculty teaching workloads, reducing the amount of part-time employment, and the elimination of vacant positions.

A well-deserved cost of living adjustment of 1.5% to 3% for all employees has been included in the FY23 budget. All operating (supplies/services/travel) budgets were examined and adjusted as necessary. Departmental allocation reflected in the FY22 budget either remained consistent or if necessary adjusted, based on departmental need or cost savings measures initiated by the College in recent years along with other factors.

**PHILLIPS COMMUNITY COLLEGE  
OF THE UNIVERSITY OF ARKANSAS  
Budget Narrative**

These savings have provided needed funding for College operations and for our thriving programs in nursing, commercial truck driving, welding, and HVAC/construction. The College also continues to provide support for our enhanced recruiting, retention, and graduation efforts and to assist with workforce training and economic development efforts.

The College utilizes factors such as student FTE/headcount by campus, campus services, and building maintenance requirements (square footage, acreage, and age) in the funding distribution by campus. The Helena Campus provides many centralized operations, programs, and services which results in a greater percent to total. In addition, all Secondary and Career Technical Center expenses are reflected in the budget allocation for the Stuttgart Campus which increases the percent to total for that campus.

**Cost Containment Measures**

PCCUA continues to implement cost containment measures initiated over the past fiscal years to help curb expenses. Over the past fiscal years, the College converted most desktop printing to more centralize printing, reduced cellular telephone service, reduced internet costs through the final connectivity phase to AERON, installed energy-efficient LED lighting and HVAC systems, transitioned to a cloud-based telephone system which resulted in significant monthly cost savings, and most recently outsourced grounds maintenance on all three campuses. As older roofing systems need replacement, the College is utilizing energy-efficient systems including highly insulated standing seam metal panels. PCCUA also examined service and/or maintenance-support agreements to determine the best value, eliminating when possible, for the college resulting in cost savings. With the conversion to Workday, the College examined support systems and third-party software and discontinued when possible. PCCUA's enhanced budgeting process has enabled the College to more closely monitor expenses and identify areas for cost saving.

As the fiscal year progresses, PCCUA will continue to evaluate its FY2023 Budget. As the economic climate and enrollment outlook change during the fiscal year, the budget will be re-examined and adjusted as necessary.

Dr. G. Keith Pinchback  
Chancellor

**PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 2,641,050					\$ 2,641,050
Less: Institutional scholarships	(325,895)		(1,409,560)			(1,735,455)
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			2,928,585			2,928,585
State and local grants and contracts	500,000		399,233			899,233
Non-governmental grants and contracts			91,000			91,000
Sales/services of educational departments	103,500					103,500
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		40,000				40,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		50,000				50,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	177,725					177,725
<b>TOTAL OPERATING REVENUES</b>	<b>3,096,380</b>	<b>90,000</b>	<b>2,009,258</b>	<b>-</b>	<b>-</b>	<b>5,195,638</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	10,309,220	8,100	1,716,738			12,034,058
Supplies & services	3,862,007	30,000	2,572,093	250,000		6,714,100
Scholarships & fellowships	374,105		2,749,917			3,124,022
Insurance plan						-
Depreciation				1,250,000		1,250,000
<b>TOTAL OPERATING EXPENSES</b>	<b>14,545,332</b>	<b>38,100</b>	<b>7,038,748</b>	<b>1,500,000</b>	<b>-</b>	<b>23,122,180</b>
<b>OPERATING INCOME/LOSS</b>	<b>(11,448,952)</b>	<b>51,900</b>	<b>(5,029,490)</b>	<b>(1,500,000)</b>	<b>-</b>	<b>(17,926,542)</b>

**PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	10,807,808					10,807,808
Property & sales tax	1,960,000					1,960,000
Federal nonoperating grants			4,819,428			4,819,428
State and local nonoperating grants			195,062			195,062
Other nonoperating grants						-
Gifts						-
Investment income	35,000	400	15,000	5,000		55,400
Interest on capital asset-related debt				(287,156)		(287,156)
Other						-
NET NON-OPERATING REVENUES	12,802,808	400	5,029,490	(282,156)	-	17,550,542
INCOME (LOSS) BEFORE OTHER REV/EXP	1,353,856	52,300	-	(1,782,156)	-	(376,000)
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants				100,000		100,000
Other						-
TOTAL OTHER CHANGES	-	-	-	100,000	-	100,000
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(684,656)			684,656		-
Other	(885,200)	(52,300)		937,500		-
TOTAL TRANSFERS IN (OUT)	(1,569,856)	(52,300)	-	1,622,156	-	-
INCREASE (DECREASE) IN NET POSITION	\$ (216,000)	\$ -	\$ -	\$ (60,000)	\$ -	\$ (276,000)
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*	216,000			60,000		276,000
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
Workday ERP				60,000		60,000
Salary and Fringe Benefits for Juy lump-sum payment	216,000					216,000
						-
Total (agrees to "Use of prior year net position" above)	\$ 216,000	\$ -	\$ -	\$ 60,000	\$ -	\$ 276,000

**PHILLIPS COMMUNITY COLLEGE OF THE UNIVERSITY OF ARKANSAS**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$ 10,215,599	\$ 166,826	\$ 294,179	\$ 11,841,537	\$ -	22,518,141
Projected change in net position for year ending June 30, 2022	615,000	-	-	170,000		785,000
Projected net position at June 30, 2022	<u>\$ 10,830,599</u>	<u>\$ 166,826</u>	<u>\$ 294,179</u>	<u>\$ 12,011,537</u>	<u>\$ -</u>	<u>\$ 23,303,141</u>

**University of Arkansas  
Community College at  
Batesville**

**UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT BATESVILLE**  
**BUDGET SUMMARY**  
**FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

Mission and Organization

The University of Arkansas Community College at Batesville provides quality educational opportunities within a supportive learning environment. We promote success through community partnership, responsive programs, and an enduring commitment to improvement.

**Values**

At UACCB we value...

Unity through collaboration

Achievement in educational goals

Commitment to excellence

Contribution to community

Balance in learning and life

**Vision**

UACCB will be recognized for excellence in education, leadership, service, and innovation in response to education, economic and social needs.

**Goals**

In order to accomplish its mission and fulfill its vision, UACCB has established a set of strategic goals. Each organizational area is expected to work towards its respective goals and correspondingly contribute to the strategic institutional efforts.

**UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT BATESVILLE**  
**BUDGET SUMMARY**  
**FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**Budget Assumptions and Philosophy**

The FY23 budget is based upon General Revenue of \$3,923,626 in Category A, \$663,332 in Category B and a Workforce 2000 projection of \$866,760. The Vice Chancellor for Finance and Administration worked with the Cabinet members and their area budget managers in developing this budget. The FY23 budget sets a direction toward improving student success and retention and meeting the needs of our community through community-based programs. The budget is also designed to more closely align with the institution's strategic plan.

The operating budget was developed assuming the following:

- State appropriations categories A and B total \$4,586,958 and increase of \$ 394,683 from FY22.
- Revenue from the ¼ cent county sales tax is projected to generate \$1,775,000.
- 7% FTE increase projection due to increasing fall 2022 year-to-date numbers for enrollment and SSCH.
- Additional SSCH of 264 derived from two new programs, Truck Driving (CDL) and Heavy Equipment Operator.
- Department operating budgets were formulated based on a 3-year average methodology.
- Continuation of third-party vendors for evening custodial services and security.
- Debt service payments of \$207,556 for the Workforce Training Center.
- Expenses associated with Workday.
- Increase in premium cost for health insurance and property insurance.
- HEERF federal funds.
- Deferred critical maintenance mandatory transfer of \$101,673 and nonmandatory transfer of \$50,000.

**UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE AT BATESVILLE**  
**BUDGET SUMMARY**  
**FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**Budget Allocations**

The budget was prepared with sensitivity to the projected needs of the campus as it continues to develop and cope with the economic situation and a decline in enrollment. Reallocations have been made to cover the cost of departmental budgets.

Scholarships remain an especially important part of the UACCB mission. The FY23 budget has funded our student scholarship account at \$475,000, a slight increase from FY22.

Debt service for FY2 is \$207,556. This payment is to the Arkansas Revolving Loan Account for funds used in the construction of the Workforce Training Center.

**University of Community College at Batesville**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

FY 23

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 3,046,974					\$ 3,046,974
Less: Institutional scholarships	(475,000)					(475,000)
Less: Other scholarship allowances			(1,800,000)			(1,800,000)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			1,100,000			1,100,000
State and local grants and contracts			775,000			775,000
Non-governmental grants and contracts						-
Sales/services of educational departments		-				-
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		464,500				464,500
Less: Institutional scholarships	(25,000)					(25,000)
Less: Other scholarship allowances			(195,000)			(195,000)
Other auxiliary enterprises		91,500				91,500
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	15,000					15,000
<b>TOTAL OPERATING REVENUES</b>	<b>2,561,974</b>	<b>556,000</b>	<b>(120,000)</b>	<b>-</b>	<b>-</b>	<b>2,997,974</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	6,580,795	162,598	1,237,340			7,980,733
Supplies & services	2,407,750	393,402	825,376	114,147		3,740,675
Scholarships & fellowships	-		2,205,787			2,205,787
Insurance plan						-
Depreciation				750,000		750,000
<b>TOTAL OPERATING EXPENSES</b>	<b>8,988,545</b>	<b>556,000</b>	<b>4,268,503</b>	<b>864,147</b>	<b>-</b>	<b>14,677,195</b>
<b>OPERATING INCOME/LOSS</b>	<b>(6,426,571)</b>	<b>-</b>	<b>(4,388,503)</b>	<b>(864,147)</b>	<b>-</b>	<b>(11,679,221)</b>

**University of Community College at Batesville**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	5,453,718					5,453,718
Property & sales tax	1,775,000					1,775,000
Federal nonoperating grants			4,070,003			4,070,003
State and local nonoperating grants			374,500			374,500
Other nonoperating grants						-
Gifts						-
Investment income	25,000					25,000
Interest on capital asset-related debt				(19,000)		(19,000)
Other						-
NET NON-OPERATING REVENUES	7,253,718	-	4,444,503	(19,000)	-	11,679,221
INCOME (LOSS) BEFORE OTHER REV/EXP	827,147	-	56,000	(883,147)	-	-
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants	-			-		-
Other	-					-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(260,000)			260,000		-
Other	(567,147)	-	(56,000)	623,147		-
TOTAL TRANSFERS IN (OUT)	(827,147)	-	(56,000)	883,147	-	-
<b>INCREASE (DECREASE) IN NET POSITION</b>						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-						
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
Deferred critical maintenance				-		-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**University of Community College at Batesville**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$ 3,253,848	\$ 686,935	\$ -	\$ 12,130,260	\$ 16,071,043
Projected change in net position for year ending June 30, 2022	-	-	-	-	\$ -
Projected net position at June 30, 2022	<u>\$ 3,253,848</u>	<u>\$ 686,935</u>	<u>\$ -</u>	<u>\$ 12,130,260</u>	<u>\$ - \$ 16,071,043</u>

**University of Arkansas  
Community College at  
Hope**

**UNIVERSITY OF ARKANSAS HOPE-TEXARKANA**  
**Budget Narrative FY2023**

**REVENUE**

1. Tuition and Fees: UAHT is requesting an increase of \$5/credit hour for In-District tuition, \$6/credit hour for In-State tuition, \$7/credit hour for Out-of-State tuition, and \$7/credit hour for Online Courses. No increase is requested for Mandatory Fees. One new course fee and increases in three existing course/program fees are requested to cover the rising cost of testing fees and educational materials needed for specific courses. Based on actual FY2022 enrollment data through the 3<sup>rd</sup> quarter and projected 4<sup>th</sup> quarter enrollment, UAHT is budgeting for a slight increase in SSCH for FY2023. Campaign efforts are underway to attract students whose balances have been paid off with HEERF III ARPA funding.
2. State Appropriations. Due to State revenue collections remaining stable throughout FY2022, UAHT has budgeted for the appropriation amount approved in Act 145 which includes a projected decrease in State Appropriations of \$39,669. The decrease was due to UAHT receiving a smaller performance funding allocation for FY2023.
3. Workforce 2000. The stability of economic conditions is anticipated to continue and does not seem to have affected the Workforce 2000 revenue. UAHT has budgeted for the FY2021 amount of previously distributed WF2000 funds.
4. Other: Hope and Hempstead county experienced no negative affect in Local Sales Tax revenue related to COVID-19 pandemic. UAHT is budgeting \$1,750,000 based on the actual FY2021 level and the collections received YTD during FY2022. For FY2023, UAHT will be utilizing all Local Sales Tax revenue in the E&G budget.

UAHT remains an outstanding value for students impacted by the pandemic and economic upheaval. Annualized tuition and mandatory fees will increase by the small increases requested in tuition for the upcoming fiscal year; tuition and mandatory fees will be \$3,250 for in-district students and \$3,580 for out-of-district students. UAHT remains one of the lowest cost institutions in the UA System and state.

**UNIVERSITY OF ARKANSAS HOPE-TEXARKANA**  
**Budget Narrative FY2023**

**EXPENDITURES**

1. Compensation & Benefits: Total increase in compensation and benefits for FY2023 is \$524,174. This budget will allow UAHT to implement salary increases necessary to attract and retain qualified employees in all areas on campus. Positions left vacant due to concerns of the pandemic will be filled as anticipated enrollment increases occur. A strong adjunct pool and part-time help will allow continued student success by supporting faculty and staff.
2. E & G Supplies & Services: This budget will be decreased by \$679,056. Decreases observed in actual vs. budget for FY2021 and in the first three quarters of FY2022 have been taken into account to arrive at a more realistic budget amount.
3. Deferred critical maintenance. The amount \$385,693 has been budgeted for critical maintenance needs due to the aging of several buildings on campus. Roof replacements and water intrusion repairs are issues that will be addressed.

**UNIVERSITY OF ARKANSAS HOPE-TEXARKANA**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 2,988,428					\$ 2,988,428
Less: Institutional scholarships	(384,300)					(384,300)
Less: Other scholarship allowances			(2,091,900)			(2,091,900)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			1,799,313			1,799,313
State and local grants and contracts			851,531			851,531
Non-governmental grants and contracts	103,500					103,500
Sales/services of educational departments	81,600					81,600
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		300,000				300,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		25,000				25,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	42,400					42,400
<b>TOTAL OPERATING REVENUES</b>	<b>2,831,628</b>	<b>325,000</b>	<b>558,944</b>	<b>-</b>	<b>-</b>	<b>3,715,572</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	7,488,945		1,837,402			9,326,347
Supplies & services	3,125,894		2,641,442			5,767,336
Scholarships & fellowships			1,059,637			1,059,637
Insurance plan						-
Depreciation				1,460,000		1,460,000
<b>TOTAL OPERATING EXPENSES</b>	<b>10,614,839</b>	<b>-</b>	<b>5,538,481</b>	<b>1,460,000</b>	<b>-</b>	<b>17,613,320</b>
<b>OPERATING INCOME/LOSS</b>	<b>(7,783,211)</b>	<b>325,000</b>	<b>(4,979,537)</b>	<b>(1,460,000)</b>	<b>-</b>	<b>(13,897,748)</b>

**UNIVERSITY OF ARKANSAS HOPE-TEXARKANA**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	6,936,772					6,936,772
Property & sales tax	1,750,000					1,750,000
Federal nonoperating grants			4,559,368			4,559,368
State and local nonoperating grants			420,169			420,169
Other nonoperating grants						-
Gifts						-
Investment income	2,200			12,200		14,400
Interest on capital asset-related debt				(168,654)		(168,654)
Other						-
NET NON-OPERATING REVENUES	8,688,972	-	4,979,537	(156,454)	-	13,512,055
INCOME (LOSS) BEFORE OTHER REV/EXP	905,761	325,000	-	(1,616,454)	-	(385,693)
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(742,961)			742,961		-
Other	(162,800)	(325,000)		487,800		-
TOTAL TRANSFERS IN (OUT)	(905,761)	(325,000)	-	1,230,761	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ (385,693)	\$ -	\$ (385,693)
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*				385,693		385,693
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
Deferred critical maintenance				385,693		385,693
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ 385,693	\$ -	\$ 385,693

**UNIVERSITY OF ARKANSAS HOPE-TEXARKANA**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$	4,885,696		\$	452,592	\$	24,288,298		29,626,586			
Projected change in net position for year ending June 30, 2022		250,000							250,000			
Projected net position at June 30, 2022	\$	5,135,696	\$	-	\$	452,592	\$	24,288,298	\$	-	\$	29,876,586



**University of Arkansas  
Community College at  
Morriston**

**University of Arkansas Community College at Morrilton**  
**Executive Budget Summary**  
**For the Fiscal Year Ending June 30, 2023**

**Mission**

The University of Arkansas Community College at Morrilton is committed to excellence in learning and personal enrichment.

**Budget Highlights**

The Operating budget was developed planning for the following:

- A 4-6% pool for COLA salary increases and Merit pay budgeted for FY23
- Budgeting of “A”and “B” RSA funds of \$5,402,116 based on latest FY23 RSA schedule
- Budgeting WF2000 funds, along with Sales Tax, Commissions and Interest Income in FY23.
- A \$5 tuition increase for In-County and In-State Students, which equates to a 3.6% overall increase.
- Prior Year Fund Balance Carryover of FY 21 net position along with HEERF Funds that were previously added to net position.
- Continued Efficiency increases through reviews of process and position needs, while still being able to increase spending for educational supplies and services.
- Expected increased enrollment of Secondary Career Center along with increases in other non-credit programs on campus.

The Restricted Fund revenue/expenditure budget was developed based on historically received grants and programs for which funding is expected to be realized for FY 2023 including:

- Federal Pell Grant
- Other Federal and State Grant Programs (Perkins, Career Pathways, Adult Ed., Arkansas Scholarship Lottery, Arkansas Futures, etc.)
- Private Scholarships and Grants
- Secondary Career Center
- Federal HEERF funds

Additionally, included in the Restricted category is the Allowance for Scholarships. This allowance ultimately reduces total tuition and fees as well as scholarship expenses by like amounts for grants such as Pell, SEOG, and Arkansas Scholarship Lottery.

**University of Arkansas Community College at Morrilton**  
**Executive Budget Summary**  
**For the Fiscal Year Ending June 30, 2023**

The Plant Fund budget was developed based on Scheduled Bond Interest and Agent fees as well as Depreciation Expense included on the Annual Financial Statements. Also included is expected capital expenditures that will be transferred to fixed assets during FY23. We have several capital equipment purchases planned along with some minor renovations. In addition the Workday student project will be capitalized.

**Unrestricted Fund Estimated Revenues**

General revenue has been budgeted using the official state revenue forecast for FY'23. We have budgeted "A" and "B" funds of \$5,402,116.

We have also budgeted WF2000 funds of \$1,291,186 and local sales tax funds of \$900,000 for FY23.

A \$5 tuition increase for In-County and In-State students, but there are not any mandatory fee increases, along with flat enrollment from actual/projected FY22 enrollment numbers. FY23 SSCH's are budgeted at 39,750.

**Unrestricted Budget Allocations**

Salary increases are budgeted in FY'23 for non-classified, classified and faculty positions. Supplies and services budgets decreased slightly from the previous year.

The budget includes Carryover of prior year fund balance from fiscal year 2021, along with HEERF Funds that were added to fund balance.

All positions when vacated continue to be closely reviewed to determine whether they can be combined with others and all processes are evaluated to continue to look for improved efficiencies. We have also looked to increase all grant opportunities to supplement unrestricted expenses and revenues. The influx of HEERF funds has really helped in responding to technology and facility needs on campus. We are budgeting to continue to use those funds, where allowed in FY23.

Lisa Willenberg, Chancellor

**University of Arkansas Community College Morrilton**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 6,247,393					\$ 6,247,393
Less: Institutional scholarships	(400,000)					(400,000)
Less: Other scholarship allowances			(2,900,000)			(2,900,000)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			639,528			639,528
State and local grants and contracts			1,406,428			1,406,428
Non-governmental grants and contracts			147,777			147,777
Sales/services of educational departments	400,000					400,000
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	156,500					156,500
<b>TOTAL OPERATING REVENUES</b>	<b>6,403,893</b>	<b>-</b>	<b>(706,267)</b>	<b>-</b>	<b>-</b>	<b>5,697,626</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	10,762,410		1,320,829			12,083,239
Supplies & services	3,456,156		727,351			4,183,507
Scholarships & fellowships			1,633,208			1,633,208
Insurance plan						-
Depreciation				1,520,350		1,520,350
<b>TOTAL OPERATING EXPENSES</b>	<b>14,218,566</b>	<b>-</b>	<b>3,681,388</b>	<b>1,520,350</b>	<b>-</b>	<b>19,420,304</b>
<b>OPERATING INCOME/LOSS</b>	<b>(7,814,673)</b>	<b>-</b>	<b>(4,387,655)</b>	<b>(1,520,350)</b>	<b>-</b>	<b>(13,722,678)</b>

**University of Arkansas Community College Morrilton**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	6,693,302					6,693,302
Property & sales tax	900,000					900,000
Federal nonoperating grants			4,330,780			4,330,780
State and local nonoperating grants			552,000			552,000
Other nonoperating grants						-
Gifts	9,483		30,000			39,483
Investment income	100,000			7,000		107,000
Interest on capital asset-related debt				(379,425)		(379,425)
Other						-
NET NON-OPERATING REVENUES	7,702,785	-	4,912,780	(372,425)	-	12,243,140
INCOME (LOSS) BEFORE OTHER REV/EXP	(111,888)	-	525,125	(1,892,775)	-	(1,479,538)
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(609,425)			609,425		-
Other	(540,889)		(525,125)	1,066,014		-
TOTAL TRANSFERS IN (OUT)	(1,150,314)	-	(525,125)	1,675,439	-	-
INCREASE (DECREASE) IN NET POSITION	\$ (1,262,202)	\$ -	\$ -	\$ (217,336)	\$ -	\$ (1,479,538)
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*	1,479,538					1,479,538
	\$ 217,336	\$ -	\$ -	\$ (217,336)	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
FY 21 Increase to Fund Balance Carryover/HEERF Funds	1,479,538					1,479,538
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ 1,479,538	\$ -	\$ -	\$ -	\$ -	\$ 1,479,538

**University of Arkansas Community College Morrilton**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$ 7,731,138		\$ 501,075	\$ 11,827,770		\$ 20,059,983
Projected change in net position for year ending June 30, 2022	500,000			(500,000)		-
Projected net position at June 30, 2022	<u>\$ 8,231,138</u>	<u>\$ -</u>	<u>\$ 501,075</u>	<u>\$ 11,327,770</u>	<u>\$ -</u>	<u>\$ 20,059,983</u>





**UNIVERSITY OF ARKANSAS - PULASKI TECHNICAL COLLEGE**  
**EXECUTIVE SUMMARY**  
**For the Budget Year Ending June 30, 2023**

**BUDGETED REVENUES**

**Education and General**

The FY23 budget for unrestricted education and general revenue totals \$39,625,095 for operating and non-operating revenue, net of institutional scholarships of \$1,509,590.

**Student Tuition & Fees:** UA-PTC is proposing a 1.8% increase (\$1 per semester credit hour) in the General Student Fee and a 2.9% increase (\$4 per semester credit hour) increase for in-state and out-of-state tuition at \$138 and \$179 per semester credit hour, respectively.

The proposed annual tuition and mandatory fees will increase from \$5,670 to \$5,820 in FY23 for in-state students.

**Enrollment assumptions:** UA-PTC enrollment decreased overall last year, however several programs experienced growth due to program improvements and increased efforts in enrollment management and recruiting strategies. Based on current enrollment trends, FY23's budget is projected for a decrease in enrollment from FY22 enrollment, or 106,858 student semester credit hours (3,562 FTE).

At these enrollment levels, tuition and fee revenue is projected to be \$23,185,624.

**Grants and Contracts:** This revenue for grants and contracts is budgeted at \$130,637 for FY23, which includes the administrative allowances for various grants including Pell Grant, College Work Study, VA Reporting, STEM Success, TRIO and Veterans Upward Bound.

**Sales/Services of Educational Departments:** The revenue budget is \$335,767 for FY23.

**Other Operating Revenues:** The revenue budget is \$378,318 for FY23.

**State Appropriations:** State appropriations budgeted for FY23 of \$16,654,339 are based upon the latest state forecast.

**UNIVERSITY OF ARKANSAS - PULASKI TECHNICAL COLLEGE**  
**EXECUTIVE SUMMARY**  
**For the Budget Year Ending June 30, 2023**

**Auxiliary**

The FY23 budget for auxiliary revenue totals \$350,000 for operating revenues.

**Bookstore:** The revenue of \$200,000 includes commissions received from the bookstore.

**Other Auxiliary Enterprises:** The FY23 other auxiliary enterprise revenue of \$150,000 is comprised of vending commissions, catering revenues, facility rentals and CHARTS programming.

**Restricted**

The FY23 budget for restricted funds total \$17,436,988 net of scholarship allowances. This amount includes operating revenues for Federal Title III programs, TRIO, Career Pathways, Career Coaches, Adult Education, Carl Perkins, Career Center and various programs. Non-operating revenues in the amount of \$24,222,420 consists of HEERF funds, Pell Grants, and various other state and federal awards.

**Plant**

**Non-Operating Revenues:** The non-operating revenue budget for Plant is \$15,000 in FY23, which includes investment income.

**BUDGETED EXPENDITURES**

**Education and General**

The FY23 budget for unrestricted education and general expenditure totals \$39,625,095. This amount includes operating expenditures of \$32,335,271 and transfers out for debt service payments of \$5,027,380 and other transfers of \$2,262,444.

**Compensation & Benefits:** The budget for compensation & benefits for FY23 is \$23,133,286. This is an increase of \$666,049 from the FY22 budget to align with enrollment projections, but does include an increase in health insurance and a projected COLA.

**Supplies & Services:** The FY23 budget for supplies and services of \$9,163,385. This is a decrease \$495,608 from the FY22 budget. The decrease corresponds with projected enrollment and program fees.

**Scholarships & Fellowships:** The FY23 budget for scholarships includes expenditures of \$38,600 and institutional scholarship allowances of \$1,509,590.

**UNIVERSITY OF ARKANSAS - PULASKI TECHNICAL COLLEGE**  
**EXECUTIVE SUMMARY**  
**For the Budget Year Ending June 30, 2023**

**Auxiliary**

The FY23 Supplies & Services operating budget for auxiliary expenditures totals \$350,000.

**Restricted**

The FY23 budget for restricted expenditures total \$17,336,988. This amount includes \$2,544,718 for Compensation & Benefits, \$10,375,848 for Supplies & Services and \$4,416,422 for Scholarships & Fellowships.

**Plant**

The FY23 budget for plant operating expenditures total \$4,892,444. This amount includes \$292,444 for Supplies & Services for various deferred maintenance projects and \$4,600,000 for depreciation expense. Non-operating expenditures total \$2,512,380 for interest on capital asset-related debt. Funds totaling \$7,389,824 will be transferred into plant funds to cover long-term debt, mandatory maintenance transfers and other plant expenses.

**University of Arkansas - Pulaski Technical College**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 23,185,624					\$ 23,185,624
Less: Institutional scholarships	(1,509,590)		(12,425,000)			(13,934,590)
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts	128,937		2,460,870			2,589,807
State and local grants and contracts	1,700		2,119,493			2,121,193
Non-governmental grants and contracts			267,205			267,205
Sales/services of educational departments	335,767					335,767
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		200,000				200,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises		150,000				150,000
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	378,318					378,318
<b>TOTAL OPERATING REVENUES</b>	<b>22,520,756</b>	<b>350,000</b>	<b>(7,577,432)</b>	<b>-</b>	<b>-</b>	<b>15,293,324</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	23,133,286		2,544,718			25,678,004
Supplies & services	9,163,385	350,000	10,375,848	292,444		20,181,677
Scholarships & fellowships	38,600		4,416,422			4,455,022
Insurance plan						-
Depreciation				4,600,000		4,600,000
<b>TOTAL OPERATING EXPENSES</b>	<b>32,335,271</b>	<b>350,000</b>	<b>17,336,988</b>	<b>4,892,444</b>	<b>-</b>	<b>54,914,703</b>
<b>OPERATING INCOME/LOSS</b>	<b>(9,814,515)</b>	<b>-</b>	<b>(24,914,420)</b>	<b>(4,892,444)</b>	<b>-</b>	<b>(39,621,379)</b>

**University of Arkansas - Pulaski Technical College**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
NON-OPERATING REVENUES (EXPENSES)						
State appropriations	16,654,339					16,654,339
Property & sales tax						-
Federal nonoperating grants			24,222,420			24,222,420
State and local nonoperating grants			692,000			692,000
Other nonoperating grants						-
Gifts	50,000					50,000
Investment income	400,000		100,000	15,000		515,000
Interest on capital asset-related debt				(2,512,380)		(2,512,380)
Other						-
NET NON-OPERATING REVENUES	17,104,339	-	25,014,420	(2,497,380)	-	39,621,379
INCOME (LOSS) BEFORE OTHER REV/EXP	7,289,824	-	100,000	(7,389,824)	-	-
OTHER CHANGES IN NET POSITION						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
TRANSFERS IN (OUT)						
Debt Service	(5,027,380)			5,027,380		-
Other	(2,262,444)		(100,000)	2,362,444		-
TOTAL TRANSFERS IN (OUT)	(7,289,824)	-	(100,000)	7,389,824	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
IF DECREASE IN NET POSITION ABOVE:						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
*Use of prior year net position for the following:						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**University of Arkansas - Pulaski Technical College**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$ 20,514,857	\$ 223,045	\$ 2,136,828	\$ 22,869,715	\$ 1,070,260	\$ 46,814,705
Projected change in net position for year ending June 30, 2022	-	(80,000)	-	-	-	(80,000)
Projected net position at June 30, 2022	<u>\$ 20,514,857</u>	<u>\$ 143,045</u>	<u>\$ 2,136,828</u>	<u>\$ 22,869,715</u>	<u>\$ 1,070,260</u>	<u>\$ 46,734,705</u>

**University of Arkansas  
Community College at  
Rich Mountain**

**UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE RICH MOUNTAIN**  
**BUDGET SUMMARY**  
**FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**Mission**

University of Arkansas Rich Mountain provides transformative education to all learners.

**Budget Highlights**

Revenue:

- State General Revenue Forecast for FYE June 30, 2023 reflect an estimated increase of \$92,000 for the budget year over the June 30, 2022 actual.
- Student Tuition will increase \$2.00 across all respective categories generating an additional \$28,000 for FY23.
- Increase to Mandatory Fees is \$4.00 generating an additional \$39,000 over the June 30, 2022 projected actual.
- Both increases above are based on generating 15,881 SSCH a budgeted decrease of approximately 1000 SSCH for FY22.
- Auxiliary budget revenue is projected to remain close to the projected actual level for the June 30, 2022 year due to a conservative outlook.
- Federal CAREs Act funds of approximately \$1,000,000 are included in the Restricted budget.

Expenditures:

- E&G Operating Expenses are expected to increase approximately 2.5% over the current FY22 actual projections.
- Non-essential, unfilled E&G positions are reflected in the Compensation and Benefits line but will remain frozen indefinitely.
- A 3% increase in Classified salaries is budgeted for the June 30, 2023 year.

**Budget Summary**

UA Rich Mountain moves into FY2023 with the goal of expanding our technological infrastructure and enhancing our student success resources.

In light of the uncertainty surrounding today's economic climate, the College has made strategic budget cuts and reallocations across departments. Budgeted General Revenue Appropriations include Productivity Formula increase in RSA realized in the current year and carried forward into the budgeted year. Nonetheless, the commitment to the UA Rich Mountain mission remains resilient.

**UNIVERSITY OF ARKANSAS COMMUNITY COLLEGE RICH MOUNTAIN**  
**BUDGET SUMMARY**  
**FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

At this point in time, the E&G budget reflects that UA Rich Mountain students will attend brick-and-mortar courses in Fall 2022. Enrollment is difficult to predict for the upcoming year, but the College has taken a conservative approach based on current years actual numbers.

After analyzing preliminary enrollment numbers, the Auxiliary Budget reflects that housing and food services will be budgeted at June 30, 2022 levels to ensure a conservative estimate. This is supported largely by the Men's and Women's Soccer, Cross Country, Baseball, and Softball programs in place.

The Restricted budget remains largely the same as FY2022, but it does include the institutional funds to be received from the Federal CARES Act. These monies are earmarked for improvements to our technological resources, including updated online-learning platforms and digital engagement tools for students.

**University of Arkansas Community College Rich Mountain**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 2,866,069					\$ 2,866,069
Less: Institutional scholarships	(90,000)					(90,000)
Less: Other scholarship allowances	(277,500)		(1,815,240)			(2,092,740)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			2,345,242			2,345,242
State and local grants and contracts	50,975		233,093			284,068
Non-governmental grants and contracts			61,260			61,260
Sales/services of educational departments	5,000					5,000
Insurance plan						-
Auxiliary enterprises:						
Athletics		5,000				5,000
Less: Institutional scholarships		(260,000)				(260,000)
Less: Other scholarship allowances						-
Housing/food service		1,163,500				1,163,500
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore		454,590				454,590
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	11,000					11,000
<b>TOTAL OPERATING REVENUES</b>	<b>2,565,544</b>	<b>1,363,090</b>	<b>824,355</b>	<b>-</b>	<b>-</b>	<b>4,752,989</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	4,268,956	502,614	1,664,504			6,436,074
Supplies & services	1,494,877	860,476	1,498,829			3,854,182
Scholarships & fellowships			610,130			610,130
Insurance plan						-
Depreciation				1,250,000		1,250,000
<b>TOTAL OPERATING EXPENSES</b>	<b>5,763,833</b>	<b>1,363,090</b>	<b>3,773,463</b>	<b>1,250,000</b>	<b>-</b>	<b>12,150,386</b>
<b>OPERATING INCOME/LOSS</b>	<b>(3,198,289)</b>	<b>-</b>	<b>(2,949,108)</b>	<b>(1,250,000)</b>	<b>-</b>	<b>(7,397,397)</b>

**University of Arkansas Community College Rich Mountain  
Budgeted Revenues, Expenses and Changes in Net Position  
For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	3,782,090					3,782,090
Property & sales tax				475,000		475,000
Federal nonoperating grants			3,127,370			3,127,370
State and local nonoperating grants			205,000			205,000
Other nonoperating grants			27,000			27,000
Gifts	42,000			203,415		245,415
Investment income	5,000			5,000		10,000
Interest on capital asset-related debt				(474,478)		(474,478)
Other						-
NET NON-OPERATING REVENUES	3,829,090	-	3,359,370	208,937	-	7,397,397
INCOME (LOSS) BEFORE OTHER REV/EXP	630,801	-	410,262	(1,041,063)	-	-
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(562,089)			562,089		-
Other	(68,712)		(410,262)	478,974		-
TOTAL TRANSFERS IN (OUT)	(630,801)	-	(410,262)	1,041,063	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**University of Arkansas Community College Rich Mountain  
 Budgeted Revenues, Expenses and Changes in Net Position  
 For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$	543,404	\$	90,274	\$	67,023	\$	4,494,084	\$	5,194,785
Projected change in net position for year ending June 30, 2022										
Projected net position at June 30, 2022	\$	543,404	\$	90,274	\$	67,023	\$	4,494,084	\$	- \$ 5,194,785



**Ark. School for  
Mathematics, Sciences  
and the Arts**

## **ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS BUDGET DISCUSSION FY 2022-2023**

### **INTRODUCTION**

The Arkansas School for Mathematics, Sciences, and the Arts, a campus of the University of Arkansas System, is a public residential high school serving academically and artistically motivated students of all backgrounds from throughout the state. ASMSA's community of learning exemplifies excellence across disciplines while serving as a statewide center of academic equity and opportunity that ignites the full potential of Arkansas' students and educators.

ASMSA was established by the General Assembly in 1991, opened to its first class of students in 1993, and became a campus of the University of Arkansas System effective January 2004.

The residential experience serves students from dozens of high schools across Arkansas. In the previous year, students represented 84 of 100 House districts and 33 of 35 Senate districts. Teacher training programs conducted during summer months and throughout the year are tuition-based or grant-supported. State appropriations provide the basic funding for the activities of the residential program and a portion of educator development and digital learning expenditures.

ASMSA continues to invest in increased educator training and blended learning in STEM education. ASMSA has made a substantial impact on statewide efforts to achieve Governor Hutchinson's vision of expanding access to coding in schools. To date, ASMSA has provided professional development to nearly half of all of the state's newly-certified computer science teachers. One-quarter of new teachers have participated in our yearlong training cohort through the school's Coding Arkansas' Future initiative. Our curriculum and initiatives in this domain continue to be responsive as the state's efforts mature.

ASMSA's distance learning efforts are currently serving more than 2,000 students in counties throughout the state. Additional grant funding is received from the Arkansas Department of Education (ADE) for digital learning programs based on funding available. The school will continue its Advanced Biology Plus program, which offers a yearlong experience for new and emerging Advanced Placement Biology teachers while adding new programs in quantitative literacy through our Advanced Statistic Program in the year ahead.

While the COVID-19 pandemic has caused a variety of disruptions to school and institutions of higher learning, strong sales and use tax collections—particularly those recently added for online sales—ensure that ASMSA's budget not only remains stable but also offers the potential for new investment in the year ahead.

**ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS  
BUDGET DISCUSSION FY 2022-2023**

Emphasis is being placed on additional staffing that grows faculty support, accountability, and success—which, in turn, improves the overall student and classroom experience. ASMSA will implement a new performance-based Faculty Advancement Plan in the year ahead that promotes recruitment and retention of exceptional educators. With the implementation of the HELIX Prep Academy (Helping Elevate Low-Income Students to Excellence), additional faculty, academic support, mental health professionals, and programmatic opportunities ensure this important population has access to the ASMSA experience while closing opportunity gaps based on their family income, geography, and other factors. ASMSA will continue to prioritize funds for capital investment and improvement that allow the school to move beyond the constraints of the former hospital complex with spaces that are better suited to the institution’s needs.

ASMSA will employ a total of 95 positions in fiscal year 2022-2023. Of those, 31 are full-time teachers or hybrid instructional roles. Three adjunct positions cover specialty academic areas in the residential program. There are also 18 ten-month/full-time support staff, 38 twelve-month/full-time staff and five extra help positions. ASMSA’s enabling legislation created all positions as non-classified.

**BUDGETED REVENUE**

**Operating Revenue**

State and local grants and contracts in E&G is budgeted at \$50,000 for ASMSA’s partnership with Arkansas NSF EPSCoR to host the Arkansas Summer Research Institute. We have estimated the amount of state and local grant and contract revenues in restricted funds to be \$530,000 for the upcoming fiscal year. This is primarily funded by a grant from the Arkansas Department of Education. Based on the success of ASMSA’s educator development programs in computer science and coding, we expect that the Arkansas Department of Education will also award ASMSA approximately \$30,000 to continue our outreach efforts and serve additional teachers. Additionally, we have budgeted federal grant and contract revenues in restricted funds to be \$441,235 based on the award of two American Rescue Plan Act awards funded through ADE. Funds for the Summer Acceleration Academy provide an online learning opportunity that serves to close achievement gaps resulting from the COVID-19 pandemic. Additional ARP funds will be used to further ASMSA’s capacity and leadership in online learning as well as expand mental health services. Other operating revenue in E&G has been budgeted at \$136,750.

**Non-Operating Revenue**

State appropriations are budgeted at \$11,093,404 for fiscal year 2022-2023. Our primary source of funding is the Educational Excellence Trust Fund, budgeted at \$9,960,356. The total portion of state funds derived from the Revenue Stabilization Act fund is \$1,133,048. Gifts to the institution are anticipated to generate \$5,500 in non-operating revenues. A further \$20,000 is anticipated from gifts to The ASMSA Foundation Fund of the University of Arkansas Foundation, Inc. to support residential student and outreach programs. Investment income and other miscellaneous revenues are budgeted at \$2,700 and \$20,000, respectively.

**ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS  
BUDGET DISCUSSION FY 2022-2023**

**BUDGETED EXPENDITURES**

**Compensation and Benefits**

The compensation and benefits budget will be increased by 14%, approximately \$806,000, over the current year salary budget. This increase includes seven new positions, restructuring the academic affairs office and adding to our Student Success Office, market adjustments needed for some positions, and merit increases for qualifying salaried employees. Funds will also be available for conducting weekend enrichment seminars and campus outreach programs. Approximately \$598,000 of compensation and benefits expenditures will be funded by grants.

**Supplies and Services**

The proposed budget for supplies and services will increase by approximately 6%, or \$300,000. Investments are focused on capital improvements, departmental needs, student support programs, utilities, and contract services.

**SUMMARY**

In all that we do, ASMSA's purpose is to assist educators and districts in providing appropriately challenging learning opportunities for talented and motivated students throughout Arkansas. We take great pride in providing students with access to human, technological, curricular, and other learning resources that eliminates gaps in opportunity in rural or underserved districts. The budget presented herein is based on, and tied to, performance of the legislative mission of the institution, and we strive to be good stewards of the resources provided to us through the General Assembly, the Arkansas Department of Education, and other external partners. We believe this proposed plan is sufficient to support our programs and respectfully request your approval.

Corey Alderdice  
Director

**ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees					\$	-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts			441,235			441,235
State and local grants and contracts	50,000		530,000			580,000
Non-governmental grants and contracts						-
Sales/services of educational departments						-
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	136,750					136,750
<b>TOTAL OPERATING REVENUES</b>	<b>186,750</b>	<b>-</b>	<b>971,235</b>	<b>-</b>	<b>-</b>	<b>1,157,985</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	5,912,277		597,980			6,510,257
Supplies & services	4,365,002		93,255	582,776		5,041,033
Scholarships & fellowships						-
Insurance plan						-
Depreciation				725,000		725,000
<b>TOTAL OPERATING EXPENSES</b>	<b>10,277,279</b>	<b>-</b>	<b>691,235</b>	<b>1,307,776</b>	<b>-</b>	<b>12,276,290</b>
<b>OPERATING INCOME/LOSS</b>	<b>(10,090,529)</b>	<b>-</b>	<b>280,000</b>	<b>(1,307,776)</b>	<b>-</b>	<b>(11,118,305)</b>

**ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	11,093,404					11,093,404
Property & sales tax						-
Federal nonoperating grants						-
State and local nonoperating grants						-
Other nonoperating grants						-
Gifts	5,500		20,000			25,500
Investment income	2,700					2,700
Interest on capital asset-related debt				(23,299)		(23,299)
Other	20,000					20,000
NET NON-OPERATING REVENUES	11,121,604	-	20,000	(23,299)	-	11,118,305
INCOME (LOSS) BEFORE OTHER REV/EXP	1,031,075	-	300,000	(1,331,075)	-	-
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(142,086)			142,086		-
Other	(888,989)		(300,000)	1,188,989		-
TOTAL TRANSFERS IN (OUT)	(1,031,075)	-	(300,000)	1,331,075	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**ARKANSAS SCHOOL FOR MATHEMATICS, SCIENCES AND THE ARTS**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$	4,808,566		\$	2,093,007	\$	21,531,513		28,433,086			
									-			
Projected change in net position for year ending June 30, 2022		1,000,000							1,000,000			
									-			
Projected net position at June 30, 2022	\$	5,808,566	\$	-	\$	2,093,007	\$	21,531,513	\$	-	\$	29,433,086

**University of Arkansas  
Clinton School of Public  
Service**

**UNIVERSITY OF ARKANSAS  
CLINTON SCHOOL OF PUBLIC SERVICE**

**BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**MISSION:**

The Clinton School's vision is of a world of leaders who work with others to build healthy, engaged and vibrant communities. The mission of the Clinton School is to educate and prepare individuals for public service that incorporates a strategic vision, an authentic voice, and a commitment to the common good.

**ESTIMATED REVENUES:**

The main revenue stream for the school is Student Tuition and Fees and State Appropriations. For fiscal year 2023, revenue from Tuition and Fees (after Scholarship allowances) is \$985,000. State Appropriations are budgeted at the State forecast of \$2,336,896.

**BUDGET ALLOCATIONS:**

Personnel expenses comprise about 80% of the Total Operating Expenses. The School has budgeted a 2% merit increase for faculty and staff.

**UNIVERSITY OF ARKANSAS CLINTON SCHOOL OF PUBLIC SERVICE**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ended June 30, 2023**

	<u>E&amp;G</u>	<u>Auxiliary</u>	<u>Restricted</u>	<u>Plant</u>	<u>Other</u>	<u>TOTAL</u>
OPERATING REVENUE						
Student tuition & fees	1,225,000					1,225,000
Less: Institutional scholarships	(240,000)					(240,000)
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts						-
State and local grants and contracts						-
Non-governmental grants and contracts						-
Sales/services of educational departments						-
Insurance plan						-
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	10,000					10,000
TOTAL OPERATING REVENUES	995,000	-	-	-	-	995,000
OPERATING EXPENSES						
Compensation & benefits	2,646,129		267,068		13,000	2,926,197
Supplies & services	635,767		100,932			736,699
Scholarships & fellowships	-				150,000	150,000
Insurance plan						-
Depreciation				50,000		50,000
TOTAL OPERATING EXPENSES	3,281,896	-	368,000	50,000	163,000	3,862,896
OPERATING LOSS	(2,286,896)	-	(368,000)	(50,000)	(163,000)	(2,867,896)

**UNIVERSITY OF ARKANSAS CLINTON SCHOOL OF PUBLIC SERVICE**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ended June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	2,336,896					2,336,896
Property & sales tax						-
Grants			368,000			368,000
Gifts					163,000	163,000
Investment income						-
Interest on capital asset-related debt						-
Other						-
NET NON-OPERATING REVENUES	2,336,896	-	368,000	-	163,000	2,867,896
INCOME (LOSS) BEFORE OTHER REV/EXP	50,000	-	-	(50,000)	-	-
<b>OTHER CHANGES IN NET ASSETS</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service						-
Other	(50,000)			50,000	-	-
TOTAL TRANSFERS IN (OUT)	(50,000)	-	-	50,000	-	-
INCREASE (DECREASE) IN NET POSITION	-	-	-	-	-	-
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*						-
	-	-	-	-	-	-
<b>*Use of prior year net position for the following:</b>						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	-	-	-	-	-	-
<b>NET POSITION:</b>						
Audited net position at June 30, 2021	1,209,110		118,389	937,477	-	2,264,976
Projected change in net position for year ending June 30, 2022	250,000		-	(60,000)	-	190,000
Projected net position at June 30, 2022	1,459,110	-	118,389	877,477	-	2,454,976



**University of  
Arkansas System  
Grantham**

**UNIVERSITY OF ARKANSAS GRANTHAM  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

The University of Arkansas Grantham is a 100 percent online institution acquired by the UA Board of Trustees in November 2021. In January 2022 University of Arkansas System *eVersity* and UA Grantham began to combine operations as *eVersity* was phased out during the first half of the year.

The mission of the University of Arkansas Grantham is to provide quality, accessible, affordable, professionally-relevant programs in a continuously-changing global society. UA Grantham is committed to providing accessible learning opportunities largely for the returning adult student.

**Budget Highlights**

Revenues:

- Tuition and Fees: There is no change in the tuition rates or fees for FY2023. UA Grantham budgeted a 7% increase in enrollment which will create an estimated \$1,900,000 increase in tuition and fees. This increase is estimated largely due to the transfer of students from *eVersity* to UA Grantham.
- State Appropriation: State appropriations are not anticipated for FY2023.

Expenditures:

- Compensation & Benefits: \$1,653,476 was budgeted for FY2023 compensation and benefits which includes the positions formerly in *eVersity*'s budget.
- Supplies & Services: The FY2023 budget for supplies and services is \$33,378,849. This includes additional ERP costs to convert from Banner to Anthology during FY2023. UA Grantham was able to recognize meaningful reductions to other supplies, services, and contracts.

Debt payments to campuses for *eVersity* loans were included in the UA Grantham budget for FY2023.

The Restricted Fund budget was developed based on historically received grants, including Federal Pell Grants, other Federal Grants and Contract, and Private Scholarships and Grants.

**UNIVERSITY OF ARKANSAS GRANTHAM**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees	\$ 42,476,301					\$ 42,476,301
Less: Institutional scholarships	(6,983,800)					(6,983,800)
Less: Other scholarship allowances			(19,140,000)			(19,140,000)
Patient services						-
Federal and county appropriations						-
Federal grants and contracts						-
State and local grants and contracts						-
Non-governmental grants and contracts						-
Sales/services of educational departments						-
Insurance plan						-
Auxiliary enterprises:						-
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues	18,000					18,000
<b>TOTAL OPERATING REVENUES</b>	<b>35,510,501</b>	<b>-</b>	<b>(19,140,000)</b>	<b>-</b>	<b>-</b>	<b>16,370,501</b>
<b>OPERATING EXPENSES</b>						
Compensation & benefits	1,653,476					1,653,476
Supplies & services	33,378,849		43,800			33,422,649
Scholarships & fellowships			1,020,000			1,020,000
Insurance plan						-
Depreciation				362,476		362,476
<b>TOTAL OPERATING EXPENSES</b>	<b>35,032,325</b>	<b>-</b>	<b>1,063,800</b>	<b>362,476</b>	<b>-</b>	<b>36,458,601</b>
<b>OPERATING INCOME/LOSS</b>	<b>478,176</b>	<b>-</b>	<b>(20,203,800)</b>	<b>(362,476)</b>	<b>-</b>	<b>(20,088,100)</b>

**UNIVERSITY OF ARKANSAS GRANTHAM**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations						-
Property & sales tax						-
Federal nonoperating grants			20,043,800			20,043,800
State and local nonoperating grants			10,000			10,000
Other nonoperating grants			150,000			150,000
Gifts						-
Investment income	1,800					1,800
Interest on capital asset-related debt						-
Other				(117,500)		(117,500)
NET NON-OPERATING REVENUES	1,800	-	20,203,800	(117,500)	-	20,088,100
INCOME (LOSS) BEFORE OTHER REV/EXP	479,976	-	-	(479,976)	-	-
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(276,639)			276,639		-
Other	(203,337)			203,337		-
TOTAL TRANSFERS IN (OUT)	(479,976)	-	-	479,976	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**UNIVERSITY OF ARKANSAS GRANTHAM**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at November 1, 2021	\$ 1,068,319	\$ -	\$ -	\$ 431,689	\$ -	\$ 1,500,008
Projected change in net position for year ending June 30, 2022	220,817			(211,993)		8,824
Projected net position at June 30, 2022	<u>\$ 1,289,136</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 219,696</u>	<u>\$ -</u>	<u>\$ 1,508,832</u>



**UNIVERSITY OF ARKANSAS SYSTEM ADMINISTRATION  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**Mission**

The University of Arkansas System Administration coordinates various operations of the University's components to ensure that the University operates efficiently and enhances its advantages of size and diversity. The System Administration will continue to provide those administrative and professional services that are more effectively and efficiently furnished on a university-wide basis. In addition to the President's office, these administrative functions include finance, coordination of certain cloud-based information technology services, operations of the university's self-funded health/dental plans, risk management, retirement plans, legal services, internal audit, distance learning coordination and governmental relations. The focus and direction of resources expended at the system level will continue to provide these administrative functions to all divisions and campuses within the University system.

**Administration**

Total revenues for fiscal year 2023 are projected to be \$10,468,485. State funding has remained flat but is expected to be fully funded based on the RSA forecast for FY23 and the EETF funding at a combined total of \$4,105,632. Other revenue sources, consisting primarily of reimbursements for expenditures associated with the administration of the employee benefits, risk management, legal and internal audit services, totals \$5,404,777. There are additional fees and investment income related to investments of certain funds through the Short-Term Investment Fund. Expenses are budgeted in the same amount as revenues with increases in salaries for next year of a pool of approximately 4%.

**Insurance Plan**

The recent positive trend in health plan performance is expected to continue into the new fiscal year (FY23). However, due to some potentially significant unknowns, premiums will slightly increase 1.5% in July 2022.

The FY23 projections are based on plan experience for FY21 and FY22 with COVID's confounding impact on utilization for the period. COVID remains a concern in the form of surges and new variants and alternately in the form of a rebound in non-urgent care utilization if COVID continues to decline in severity. The overall inflation rate will be reflected at some point in increased costs for medical and pharmacy products and services. In addition, continuing review of federal affordability rules may impact plan coverage requirements.

**UNIVERSITY OF ARKANSAS SYSTEM ADMINISTRATION  
BUDGET SUMMARY  
FOR THE FISCAL YEAR ENDING JUNE 30, 2023**

**ERP Implementation**

During July of 2020, implementation of Workday began with Cohort 1. During July of 2021, implementation of Workday began with Cohort 2. The project team continues to work toward the Cohort 3 implementation in July of 2022. Implementation of the Student module is underway. A number of staff will transfer from the Finance and HCM over to Student and additional personnel will also be hired. Since most costs are billed to the campuses and units, the related costs are netted in the University of Arkansas System budget.

**UNIVERSITY OF ARKANSAS SYSTEM**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>OPERATING REVENUE</b>						
Student tuition & fees					\$	-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Patient services						-
Federal and county appropriations						-
Federal grants and contracts						-
State and local grants and contracts						-
Non-governmental grants and contracts						-
Sales/services of educational departments	5,404,777					5,404,777
Insurance plan	214,900,000					214,900,000
Auxiliary enterprises:						
Athletics						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Housing/food service						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Bookstore						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other auxiliary enterprises						-
Less: Institutional scholarships						-
Less: Other scholarship allowances						-
Other operating revenues						-
<b>TOTAL OPERATING REVENUES</b>	220,304,777	-	-	-	-	220,304,777
<b>OPERATING EXPENSES</b>						
Compensation & benefits	7,819,467		156,250			7,975,717
Supplies & services	1,591,053					1,591,053
Scholarships & fellowships						-
Insurance plan	214,900,000					214,900,000
Depreciation				255,000		255,000
<b>TOTAL OPERATING EXPENSES</b>	224,310,520	-	156,250	255,000	-	224,721,770
<b>OPERATING INCOME/LOSS</b>	(4,005,743)	-	(156,250)	(255,000)	-	(4,416,993)

**UNIVERSITY OF ARKANSAS SYSTEM**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

	E&G	Auxiliary	Restricted	Plant	Other	TOTAL
<b>NON-OPERATING REVENUES (EXPENSES)</b>						
State appropriations	4,105,632					4,105,632
Property & sales tax						-
Federal nonoperating grants						-
State and local nonoperating grants						-
Other nonoperating grants						-
Gifts			156,250			156,250
Investment income	125,000			513,626		638,626
Interest on capital asset-related debt				(646,715)		(646,715)
Other	163,200					163,200
NET NON-OPERATING REVENUES	4,393,832	-	156,250	(133,089)	-	4,416,993
INCOME (LOSS) BEFORE OTHER REV/EXP	388,089	-	-	(388,089)	-	-
<b>OTHER CHANGES IN NET POSITION</b>						
Capital appropriations						-
Capital gifts and grants						-
Other						-
TOTAL OTHER CHANGES	-	-	-	-	-	-
<b>TRANSFERS IN (OUT)</b>						
Debt Service	(50,607)			50,607		-
Other	(337,482)			337,482		-
TOTAL TRANSFERS IN (OUT)	(388,089)	-	-	388,089	-	-
INCREASE (DECREASE) IN NET POSITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>IF DECREASE IN NET POSITION ABOVE:</b>						
Use of prior year net position to balance budget*						-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>*Use of prior year net position for the following:</b>						
						-
						-
						-
Total (agrees to "Use of prior year net position" above)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**UNIVERSITY OF ARKANSAS SYSTEM**  
**Budgeted Revenues, Expenses and Changes in Net Position**  
**For the Year Ending June 30, 2023**

NET POSITION:

Audited net position at June 30, 2021	\$ 57,622,685		\$ 3,729,232		\$ 61,351,917
Projected change in net position for year ending June 30, 2022	2,500,000		(230,000)		2,270,000
Projected net position at June 30, 2022	<u>\$ 60,122,685</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,499,232</u>	<u>\$ -</u>
				<u>\$ 63,621,917</u>	